The City of Woodway presents the



2019~20

Fiscal Year Budget











FY2019-20 ANNUAL BUDGET AND PROGRAM OF SERVICES

Adopted by the Honorable Mayor and City Council August 30, 2019

Shawn Oubre, City Manager

CITY OF WOODWAY FY 2019-20 ANNUAL BUDGET AND PROGRAM OF SERVICES AUGUST 30, 2019

This budget will raise more revenue from property taxes than last year's budget by an amount of \$383,021, which is a 7.31 percent increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is \$70,057.

The record vote of each member of the governing body by name voting on the adoption of the budget is as follows:

FOR: Bob Howard, Scott A. Giddings, Barbara Grandy, Keven Kehlenbach

AGAINST: None

PRESENT and not voting: None

ABSENT: Jane Kittner, Vic Sober, Amine Qourzal

The municipal property tax rates for the preceding fiscal year, and each municipal property tax rate that has been adopted or calculated for the current fiscal year, include:

	Adopted FY 2019-20	Adopted FY 2018-19
Property Tax Rate:	\$0.450000/100	\$0.450000/100
Effective Tax Rate	\$0.424272/100	\$0,437280/100
Effective Maintenance & Operations Tax Rate	\$0.425194/100	\$0.429306/100
Rollback Tax Rate	\$0.465049/100	\$0.469634/100
Debt Rate	\$0.00000/100	\$0.00000/100

The total amount of outstanding municipal debt obligations secured by property taxes, including principal and interest, is \$20,555,237. This includes \$20,555,237 of outstanding municipal debt obligations considered self-supporting. Self-supporting debt is currently secured by water and wastewater revenues and special revenues. In an event that such amounts are insufficient to pay debt service, the City will be required to assess an ad valorem tax to pay such obligations.

Fiscal Year 2019-20 Principal & Interest Requirements for Debt Service are:

Property Tax Supported Debt: \$0 Self-Supporting Debt: \$1,324,462



GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Woodway

Texas

For the Fiscal Year Beginning

October 1, 2018

Christopher P. Morrill

Executive Director

Government

Finance Officers Association
of the United States and Canada (GFOA)
presented a Distinguished Budget Presentation Award to City of Woodway, Texas,
for its Applied Budget

for its Annual Budget for the fiscal year

beginning October 1, 2018.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as a financial plan, as an operations guide, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

CITY OF WOODWAY KEY OFFICIALS 2019/2020



BOB HOWARD, MAYOR (Ward 1, Place 1)

Mayor Howard has served on the Parks & Recreation Commission and City Council. His first appointment was to the Parks & Recreation Commission in 2006. He was elected to the City Council in 2012 and was subsequently elected in 2014 and 2017. Mayor Howard is managing partner of 855bugs.com of Central Texas.



(Ward 2, Place 2)

Councilmember Giddings has served on the Planning & Zoning

Commission and City Council. His first appointment was to the P&Z Commission in May 2009. He has served on City Council

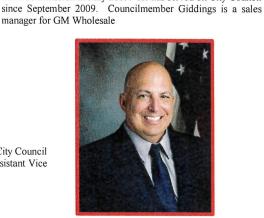
JANE KITTNER, COUNCILMEMBER (Ward 3, Place 2)

Councilmember Kittner has served on the Planning & Zoning Commission and City Council. Her first appointment was to P&Z in 1991, and she has served on the City Council since 1995. She served as Mayor Pro Tem from 2013 to 2018. Councilmember Kittner is an architect with Kittner & Pate Design Associates.



KEVEN KEHLENBACH, MAYOR PRO TEM (Ward 2, Place 1)

Mayor Pro Tem Kehlenbach was first elected to the City Council in May 2018. Mayor Pro Tem Kehlenbach is the Assistant Vice President of Baylor Construction Services.



BARBARA GRANDY, COUNCILMEMBER (Councilmember at Large)

Councilmember Grandy was appointed to the City Council in December 2011 and was subsequently elected in 2012, 2014 and 2017. Prior to her Council service, she served on the Woodway Beautiful Commission, Carleen Bright Arboretum Board, and Parks and Recreation Commission. Her first appointment was in 1995. Councilmember Grandy is an investor.



VIC SOBER, COUNCILMEMBER (Ward 3, Place 1)

Councilmember Sober was appointed to the Parks and Recreation Commission in 2016. He also served as a Woodway Volunteer Fire Fighter from 2007-2012. He was elected to the City Council May 2018. Councilmember Sober is a Technical Manager at Summit Dental Laboratory.

AMINE QOURZAL, COUNCILMEMBER (Ward 1, Place 2)

Councilmember Qourzal has served on the Parks & Recreation Commission and the Planning & Zoning Commission. His first appointment was to the Parks & Recreation Commission in 2013 and then to the Planning & Zoning Commission in 2017. He was elected to City Council May 2019. Councilmember Qourzal is Sr. Director of Operations and Finance at Baylor University's Career Center.

SHAWN OUBRE, CITY MANAGER

WILLIAM KLUMP, FINANCE DIRECTOR

CITY OF WOODWAY MISSION STATEMENT

As a high-quality community of quiet neighborhoods and unique natural beauty, the City of Woodway is committed to being a leader among cities in delivering outstanding quality services to all of its citizens through innovative and efficient use of resources.

STRATEGIES

We will achieve this through:

* providing the most responsive services possible by focusing on the citizen as the customer;

* recruiting, developing and retaining highly qualified staff;

* practicing a well-established conservative fiscal policy;

* planning and providing for a strong infrastructure;

* maintaining highly effective equipment resources for delivery of services;

*remaining a "city of choice" by providing a model environment in which to live through enhancing and preserving the city's existing neighborhoods, unique beauty and quality of life

* providing leadership and cooperation in addressing regional programs and issues;

* supporting our school system by working with local districts to maintain our high quality of public education;

* continuing to place a high priority on public safety by providing superior police, fire and emergency services; and

 * fostering a healthy city economy through encouraging high quality residential and retail development.

GOALS

We will respectively measure our achievement of the above by:

* high citizen satisfaction;

* improved employee productivity;

* strong fiscal health and favorable financial audits and bond ratings;

* ongoing development of a capital improvement program (CIP) and subsequent successful bond elections;

* ability to continue to control costs;

* appreciation of existing property values and regional, state and national recognition for quality of life efforts;

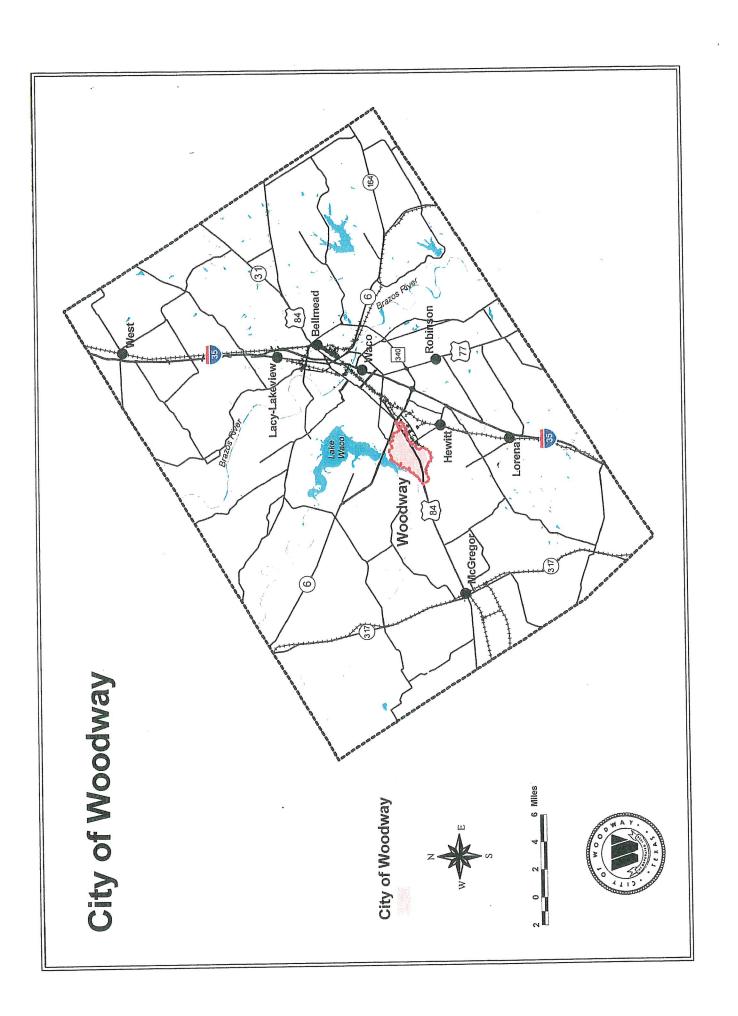
* continued active involvement in successful regional economic development efforts;

* a high-quality public education system;

* low crime and favorable property insurance ratings; and

 * growth in the city's property tax base and retail sales tax receipts.

"WELCOME HOME TO WOODWAY"



CITY OF WOODWAY ORGANIZATIONAL CHART

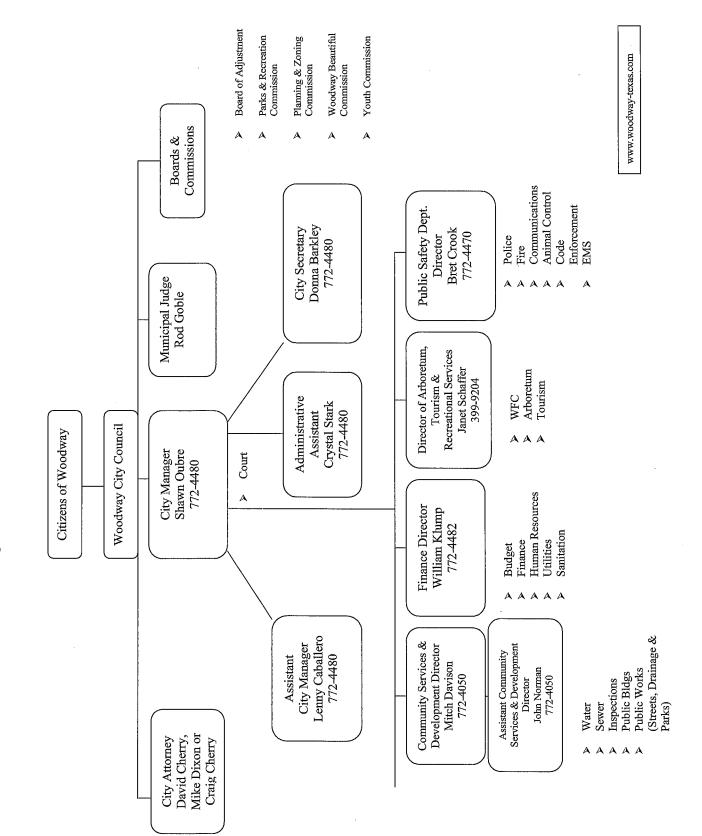


TABLE OF CONTENTS



	PAGE
READER'S GUIDE	1
BUDGET CALENDAR	2
GUIDE TO PROGRAM OF SERVICES	4
FUND STRUCTURE	10
FUND DESCRIPTIONS	11
MANAGER'S MESSAGE	13
PROPOSED BUDGET TRANSMITTAL LETTER	15
MAJOR ISSUES	17
PROPOSED BUDGET OVERVIEW	19
ADOPTING INSTRUMENTS	31
FINANCE POLICIES	35
BUDGET SUMMARIES	57
COMBINED FUNDS SUMMARY	59
REVENUES AND EXPENDITURES BY CATEGORY - COMBINED	62
COMBINED PERSONNEL SUMMARY BY DEPARTMENT	64
OPERATING FUNDS SUMMARY	65
GENERAL FUND REVENUES BY CATEGORY	66
GENERAL FUND EXPENDITURES BY CATEGORY	67
UTILITY FUND REVENUES BY CATEGORY	68
UTILITY FUND EXPENDITURES BY CATEGORY	69
GOVERNMENTAL FUND TYPES PROJECTED FUND BALANCE	70
PROPRIETARY FUND TYPES PROJECTED CASH BALANCE	71
SPECIAL REVENUE FUND TYPES PROJECTED FUND BALANCE	72
CAPITAL PROJECT FUND TYPES PROJECTED FUND BALANCE	73
CAPITAL PROJECT FUNDS SUMMARY	74
OVERALL DEBT SERVICE SCHEDULE	75
GENERAL FUND	77
GENERAL FUND BUDGET SUMMARY	79
GENERAL FUND REVENUE DETAIL	82
ESTIMATED TAX COLLECTION AND DISTRIBUTION	84
GENERAL FUND DETAIL	85
GENERAL GOVERNMENT DEPARTMENT	86
CITY SECRETARY'S OFFICE	88
ADMINISTRATION	92
FINANCE	96
NON-DEPARTMENTAL	100

TABLE OF CONTENTS



PAGE

GENERAL FUND DETAIL CONT.	
PUBLIC SAFETY SERVICES	102
POLICE/FIRE/ANIMAL CONTROL	104
MUNICIPAL COURT	112
	112
COMMUNITY SERVICES DEPARTMENT	116
STREETS	118
SANITATION	122
PARKS	126
PUBLIC BUILDINGS	130
ADMINISTRATION/INSPECTIONS	134
	100
COMMUNITY PROGRAMS	138
COMMUNITY DEVELOPMENT	140
ECONOMIC DEVELOPMENT	142
WOODWAY BEAUTIFUL	144
YOUTH COMMISSION	147
CARLEEN BRIGHT ARBORETUM	149
WOODWAY FAMILY CENTER	153
GENERAL DEBT SERVICE FUND	157
ESTIMATED TAX COLLECTION AND DISTRIBUTION	159
REVENUE AND EXPENDITURE SUMMARY	160
UTILITY FUND	161
UTILITY FUND BUDGET SUMMARY	163
UTILITY FUND REVENUE DETAIL	165
UTILITY FUND DETAIL	167
PUBLIC UTILITIES DEPARTMENT	167
WATER	170
SEWER	170 174
CUSTOMER SERVICE	174
COSTOMER SERVICE	1/0
UTILITY DEBT SERVICE FUND	183
REVENUE AND EXPENDITURE SUMMARY	185
WATERWORKS & SEWER SYSTEM DEBT SERVICE SCHEDULE	186
LONG-TERM DEBT	187
SCHEDULE OF BONDS OUTSTANDING	188

TABLE OF CONTENTS

	PAGE
CAPITAL PROJECT FUNDS	189
PARK PROJECTS FUND	190
PARK DEDICATION FUND	191
GENERAL PROJECTS FUND	192
FUTURE CAPITAL STREET IMPROVEMENT FUND	195
ARBORETUM CONSTRUCTION FUND	196
DEVELOPMENT FUND	197
FAMILY CENTER CONSTRUCTION FUND	198
LONG - TERM CAPITAL PROJECTS FUND	199
UTILITY PROJECTS FUND	200
UTILITY IMPACT IMPROVEMENTS FUND	203
2007 UTILITY IMPROVEMENT FUND	204
2016 UTILITY IMPROVEMENT FUND	205
OTHER FUNDS	207
TOURISM FUND	208
EQUIPMENT REPLACEMENT FUND	211
UNCLAIMED MONEY FUND	216
DRUG SEIZURE/FORFEITURE FUND	217
LAW ENFORCEMENT OFFICER CONTINUING EDUCATION FUND	218
MUNICIPAL COURT BUILDING SECURITY FUND	219
MUNICIPAL COURT TECHNOLOGY FUND	220
MUNICIPAL COURT CHILD SAFETY FUND	221
ASSET FORFEITURE FUND	222
GENERAL EMERGENCY RESERVE FUND	223
UTILITY EMERGENCY RESERVE FUND	223

225

STATISTICAL INFORMATION

TABLE OF CONTENTS

	PAGE
STATISTICAL INFORMATION CONT.	
MASTER FEE SCHEDULE	245
CHART OF ACCOUNTS	257
BUDGET GLOSSARY	265

READER'S GUIDE

CITY OF WOODWAY 2019-2020 BUDGET SCHEDULE

March 1	Budget Kickoff - Begin Preparing Capital Requests, Dept. Summaries, Perf. Measures, and Base Budget Worksheets
March 11	Regular Council Meeting
March 25	Regular Council Meeting
March 29	Capital Requests, Dept. Summaries, Perf. Measures, and Base Budget Worksheets Due
April 2	Council Strategic Planning Session
April 8	Regular Council Meeting
April 22	Regular Council Meeting
April 25	Preliminary Appraisal Roll Received
May 13	Regular Council Meeting
May 20	Regular Council Meeting
May 27	Memorial Day Holiday (Monday)
June 10	Proposed Budget Delivered to City Council
June 10	Regular Council Meeting Presentation of Proposed Budget Schedule Proposed Budget Public Hearing for August 21, 2019
July 8	Regular Council Meeting Follow-up Discussion on Proposed Budget
July 22	Received Certified Appraisal Roll
July 25	Deadline for chief appraiser to certify rolls to taxing units. Calculation of Effective and Rollback Tax Rates
August 5	Publish Notice of Public Hearing on Proposed Budget
August 12	Regular Council Meeting Follow-up Discussion on Proposed Budget and Tax Rate Record Vote Taken to Place Item on Future Agenda for Voting on Tax Rate Schedule Proposed Tax Rate Public Hearings for August 21, 2019 and August 26, 2019
August 14	Publish Notice of 2019 Tax Year Proposed Property Tax Rate
August 21	Special Council Meeting Public Hearing on Proposed Budget First Public Hearing on Proposed Tax Rate Council schedules and announces meeting of August 30 to adopt proposed tax rate

August 26 **Regular Council Meeting**

Second Public Hearing on Proposed Tax Rate

Council announces meeting of August 30 to adopt proposed tax rate

August 30

Special Council Meeting Final Adoption of Budget Final Adoption of Tax Rate

September 2 Labor Day Holiday (Monday)

September 9 **Regular Council Meeting**

September 23 **Regular Council Meeting**

October 1 New Fiscal Year Begins

READER'S GUIDE TO THE BUDGET AND PROGRAM OF SERVICES

The Reader's Guide provides an overview of the City of Woodway's budget process. City financial policies related to budgeting are published in the "Manager's Message" of this document, and a glossary of budget terms is published in the "Statistical Information" of this document.

The City of Woodway has prepared a budget designed to meet the highest standards of performance in municipal budgeting. The budget presentation format of division/department summaries include program goals and performance measures. Various financial summaries, statistical information, and detailed revenue data are provided to help define the City's goals, purposes, and assumptions for projections. The budget process and organization of the budget itself are described below.

OPERATI	NG BUD	GET CYCI	Æ	
CITY COUNCIL ISSUE DEVELOPMENT				:
NEW FISCAL YEAR REVENUE PROJECTIONS				
PROPOS DEVELO	ED BUDGET PMENT		:	
	PROPOSED BUD ANALYSIS/COMP			
		CITY COUNCIL BUDGET STUDY		
			CHEARING/ TADOPTION	
COMPILATION O ADOPTED BUDG				
BUDO	GET MAINTE	NANCE		
START OF NEW FISCAL YEAR			END OF CURR	ENT FISCAL YEAR
OCT NOV DEC JAN FEB	MAR AP	PR MAY JUN	JUL AU	G SEP

THE BUDGET PROCESS

1. <u>City Council Issue Development</u>

Early in the budget process, the City Council is requested to provide Staff with budget priorities. Also, initial capital improvements are discussed for later inclusion in the budget and five (5) year capital improvement plan. Council response and feedback from discussions are then later incorporated and considered during budget review and analysis of budget requests. Major issues are fully addressed in the "Manager's Message" of this document.

2. Revenue Projection

The budget revenue projection for the new fiscal year begins mid-year of the current fiscal year. This projection is made by the City's Budget Committee (comprised of the City Manager and Finance Director) with the help of department directors and division managers. Projections are based upon consultations with state and local agencies, trend analysis, anticipated changes in the local and regional economy, and discussions with directly associated Staff. Although beginning earlier, the budget revenue projection occurs concurrently with departmental budget development and extends until the budget is adopted based upon the receipt of any new information.

3. <u>Proposed Budget Development</u>

During budget development at the division and department level, the City's Budget Committee works with division/department managers to analyze requests, provide advice and lend assistance. Staff work sessions are held to discuss and develop goals and performance measures, as are one-on-one consultations for the development of cost estimates. Department/division budget requests are based upon a baseline funding level of 5% less than appropriated in the prior year, and any additional funding requests are made in the form of supplemental budget "packages".

4. Proposed Budget Analysis/Compilation

Once division and departmental budget requests are completed, the Budget Committee reviews and compiles a preliminary draft of the proposed budget in the form of detailed work papers. These work papers are then referenced during staff budget hearings.

After each department head provides a summary budget presentation and answers questions from the Budget Committee during staff budget hearings, funding requests are reviewed and discussed. Given revenue projections and funding requirements, requests are proposed for funding according to ranking received by the City Manager. At this time, funding level is weighed against available resources, and a tax rate adjustment may or may not be recommended depending upon Council program priorities and issues/concerns expressed during budget development.

5. <u>City Council Budget Study</u>

Several budget work sessions are held with the City Council to review and discuss the proposed budget. First, the City Manager reviews major issues as expressed in the "Manager's Message." Second, department directors again present funding requests, then discussions and study follow at subsequent work sessions up until budget adoption.

6. Public Hearing/Budget Adoption

A public hearing on the budget is held in August prior to final budget consideration. At said hearing, citizens or any other individual may make formal comment either for or against the proposed budget. The public also has the opportunity to attend City Council budget work sessions scheduled in July and August.

Budget adoption occurs in September after City Council deliberations and the public hearing. City Council may take action to modify the proposed budget per its discretion. The City Council also adopts a tax rate to support adopted funding levels.

7. Compilation of Adopted Budget/Budget Maintenance

An adopted budget is compiled and published during the first months of the new fiscal year. The adopted budget in the form of an amended proposed budget is available for public inspection in late September. Ledger accounts are prepared for the new fiscal year prior to October 1.

Budget maintenance is a year-round activity of division/department directors and the Budget Committee. Spending control mechanisms include monthly review of expenditures by the Budget Committee and authorization to purchase from the City's purchasing office. Beginning with the month of January, monthly budget analysis reports are prepared to present budget versus estimated expenditure variances. These reports are reviewed by Staff and presented to City Council to identify and communicate any major expenditure variances. If necessary, a budget adjustment ordinance is prepared and adopted in the fourth quarter of the fiscal year.

Finally, program goals, objectives and measures are evaluated during budget development to determine effectiveness of program activities and levels of appropriate funding.

DEPARTMENT/DIVISION PROGRAM SUMMARIES

Department/Division programs summaries are presented in a program-oriented format. Each division within a department is described by narrative information displayed facing an opposite page of resource and expenditure information in order to give the City Council and public a well rounded presentation of each division. Program summaries include the following information.

<u>Program Description</u> - This section outlines the function and responsibilities performed by each division or operation. It is provided to enable the reader to understand the program elements included in each particular division budget.

Major Goals and Objectives - Goals describe the purpose or benefit of the division/department and associated plans to provide services to the community and/or organizations it serves. Goals also identify the end result the division/department desires to achieve with its activities. Objectives are quantifiable steps toward accomplishing stated goals. They should have a specific time frame and be capable of measurement. Objectives should be able to be reached or completed within the current fiscal year. Objective statements are not required for every activity performed, but should focus on the major steps necessary for achieving established goals.

<u>Performance Measures</u> - Performance measures include workload indicators which reflect major activities of each division or operation. Workload indicators also indicate the amount of work that has been done in the past and projected workload levels for the current and following fiscal years. These indicators should require only a reasonable amount of time and effort to track. Performance measures may also include productivity indicators. Productivity indicators reflect how well a program is performing activities to meet the needs of the public. While workload indicators indicate "how much" activity the division/department is performing, productivity indicators identify "how well" the division/department is performing.

<u>Resources</u> - The summary of resources identified by division highlights revenues which are generated as a result of division activities. In many divisions, a change in level of activity will have an impact on associated revenues.

<u>Expenditures</u> - The summary of expenditures identified by division shows the category of expenses for each of the division's programs as compared from year to year.

<u>Personnel Summary</u> - The Personnel summary section shows the positions or personnel resources budgeted to carry out services. Personnel are stated in worker years, or full-time equivalents, job family.

<u>Major Budget Changes</u> - The summary of major budget changes identifies significant changes in funding levels and organizational alignment. This section also details major new programs and items proposed for funding.

BUDGETARY POLICIES

The City of Woodway practices administrative and fiscal policies which govern the formulation and administration of the annual budget. These policies are published in the "Manager's Message" of this document.

"Welcome Home to Woodway"

BUDGET BASIS

Formal budgetary accounting is employed for all funds of the City. Annual operating budgets are adopted each fiscal year through passage of a budget ordinance. All unencumbered budget appropriations lapse at the end of each fiscal year.

The budget for governmental fund types is prepared on a modified accrual basis with certain exceptions. Under this basis of accounting, revenues are recognized when they are both "measurable" and "available".

Those revenues subject to accrual are franchise taxes, interest revenue and charges for services. Sales tax collected and held by the State at year-end on behalf of the City is also recognized as revenue. Expenditures are recognized when the related fund liability is incurred, except for 1) inventories of material and supplies which may be considered expenditures either when purchased or used; 2) prepaid insurance and similar items which need not be reported; 3) accumulated unpaid vacation, sick pay, and other employee benefit amounts which need not be recognized in the current period; 4) principal and interest on long-term debts which are generally recognized when due. The exceptions to the modified accrual basis of accounting are:

- Budgetary amounts do not include provisions for adjustment in accrued compensated absences.
- Interest on general long-term debt is recognized when due.

On the other hand, budgets for the proprietary funds are prepared on the accrual basis of accounting, with certain exceptions, under which revenues are recorded when earned and expenses are recorded at the time liabilities are incurred. The following exceptions apply:

- Budgetary amounts do not include provisions for adjustments in accrued compensated absences.
- Interest on long-term debt is recognized when due.
- Capital expenses are budgeted, but not depreciation.
- Budgetary amounts include principal for long-term debt.

FINANCIAL STRUCTURE

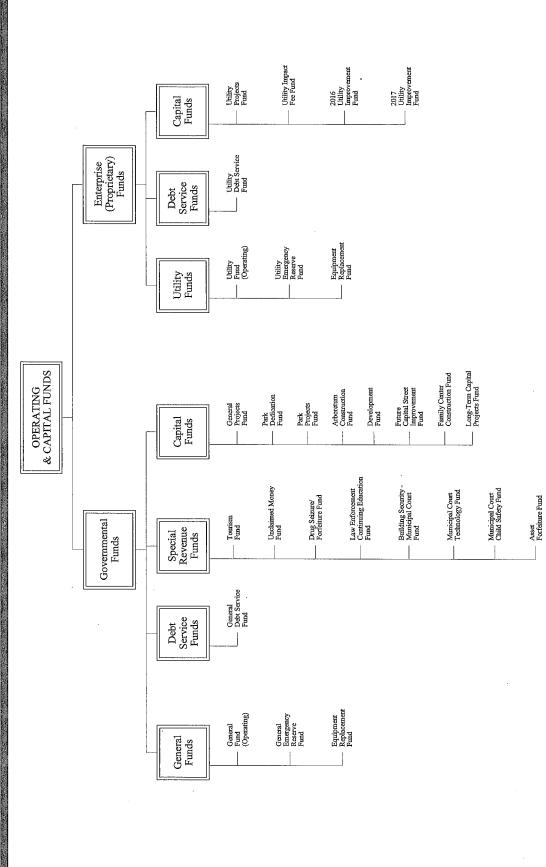
The financial structure of the Budget is organized by funds. The two types of Funds which are utilized in this budget are Governmental and Proprietary. The specific funds which make up the Governmental Fund type are: General Fund, General Emergency Reserve Fund, General Equipment Replacement Fund, General Debt Service Fund, Tourism Fund, Unclaimed Money Fund, Drug Seizure/Forfeiture Fund, Law Enforcement Officer Continued Education Fund, Municipal Court Building Security Fund, Municipal Court Technology Fund, Municipal Court Child Safety Fund, Asset Forfeiture Fund, Park Projects Fund, Park Dedication Fund, General Projects Fund, Future Capital Street Improvement Fund, Arboretum Construction Fund, Development Fund, Family Center Construction Fund, and Long-Term Capital Projects Fund. On the other hand, the Utility Fund, Utility Debt Service Fund, Utility Emergency Reserve Fund, Utility Equipment Replacement Fund, Utility Projects Fund, Utility Improvements Fund, 2016 Utility Improvement Bond Fund, and 2017 Utility Improvement Bond Fund, are all Proprietary Funds.

Funds operate separately and independently from one another; therefore, they are budgeted separately and include separate financial statements. A fund is generally defined as a fiscal and accounting entity which has its own self-balancing set of accounts recording cash and other financial resources, as well as any liabilities or residual equities or balances. Normally funds are segregated for the purpose of carrying out specific activities or attaining certain objectives in accordance with special regulations, restrictions or limitations. Refer to The Chart of Accounts in the Statistical Information section for more details.

ORGANIZATIONAL RELATIONSHIPS

A department is a major administrative segment of the City which indicates overall management responsibility for an operation or a group of related operations within a functional area (e.g., Public Safety Department, Community Services Department, etc.). The smallest organizational unit budgeted is the division. When divisions are aligned by similar type of activities or designation of management responsibility, broader operational responsibility is created and a department is established. For example, the Community Services Department is comprised of the Streets Division, Sanitation Division, Parks Division, Public Buildings Division, and Administration/Inspections Division.

CITY OF WOODWAY FUND STRUCTURE



CITY OF WOODWAY OPERATING & CAPITAL FUNDS

Governmental Funds

General Funds

General - includes general government activities, public safety, streets, parks, etc. These services are financed by taxes, charges for services, fines, and interest.

General Emergency Reserve - maintains an emergency reserve balance for General Fund operations as required by Finance Policy #200.10.

General Equipment Replacement - accounts for routine equipment replacement purchases on a payback basis from the General Fund.

Debt Service Funds

General Debt Service - accounts for ad valorem tax revenues and expenditures for general debt service.

Special Revenue Funds

Tourism - accounts for hotel occupancy tax revenue and expenditures authorized by State law.

Unclaimed Money - accounts for unclaimed property under \$100 as required by Chapter 76 of the Texas Property Code.

Drug Seizure/Forfeiture - accounts for money seized in drug related incidents as well as the forfeiture of these funds and authorized expenditures.

Law Enforcement Continuing Education - accounts for funds received from the state for the sole purpose of law enforcement officer education.

Building Security - Municipal Court - accounts for court fees authorized by ordinance and the Code of Criminal Procedure for the sole purpose of improving municipal court building security.

Municipal Court Technology - accounts for court fees authorized by ordinance and the Code of Criminal Procedure for the sole purpose of financing the purchase of technological enhancements for a municipal court

Municipal Court - Child Safety - established in September 2001 this fund accounts for court fees assessed for the offense of Passing a School Bus Loading or Unloading. Funds are restricted to expenses related to enhancing child safety, health, or nutrition, including child abuse prevention and intervention and drug and alcohol abuse prevention.

Asset Forfeiture - accounts for money received from the sale of seized assets.

Capital Funds

General Capital Projects - provides a funding source for general City projects typically significant in cost. Revenue sources for this fund include surplus funds transferred from the General Fund and interest.

Park Dedication - accounts for funds collected in lieu of parkland dedications to be used for park development within specified zones of the City.

Park Projects - accounts for park improvements as approved by the City Parks & Recreation Commission. Projects are funded by annual transfers from the General Fund.

Arboretum Construction - accounts for construction and capital needs of the Carleen Bright Arboretum. Financing sources include bond proceeds, donations, and internal transfers.

Development - established in FY2001 to account for new Economic Development and Community Development initiatives. Programs are funded by internal transfers.

Future Capital Street Improvements - established in FY2002 to account for the proceeds of an incremental property tax increase. These proceeds shall only be used for future capital street improvements in order to offset debt issues and payment of such debt requirements.

Family Center Construction - accounts for construction and capital needs of the Family Center. Financing sources include donations, and internal transfers.

Long-Term Capital Projects - established in FY2015 to account for the proceeds of a property tax increase. These proceeds shall only be used for long-term capital projects in order to offset debt issues and payment of such debt requirements.

Enterprise Funds

Utility Funds

Utility - accounts for water and sewer services that are self-supporting and operate much like a private business.

Utility Emergency Reserve - maintains an emergency reserve balance for Utility Fund operations as required by Finance Policy #200.10.

Utility Equipment Replacement - accounts for routine equipment replacement purchases on a payback basis from the Utility Fund.

Debt Service Funds

Revenue Debt Service - accounts for debt service related to water and sewer activities. Funds are provided as transfers from the Utility Fund.

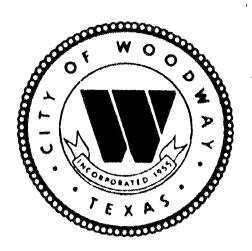
Capital Funds

Utility Capital Projects - provides a funding source for water and sewer related projects typically significant in cost. Revenue sources for this fund include transfers from the Utility Fund and interest.

Utility Impact Improvements - accounts for impact fee revenues received for future water and sewer capital improvements resulting from economic growth as provided for in the City's impact fee program.

16 Utility Improvements - accounts for bond funds issued in 2016 for water and sewer utility improvements.

17 Utility Improvements - accounts for bond funds issued in 2017 for water and sewer utility improvements.



MANAGER'S MESSAGE



922 ESTATES DRIVE • WOODWAY, TEXAS 76712-3432 • 254/772-4480 • FAX 254/772-0695

August 30, 2019

Dear Honorable Mayor, City Council Members, and Citizens of The City of Woodway, Texas

Re: Operating Budget for Fiscal Year 2019–2020

I am pleased to present to you the Fiscal Year (FY) 2019-2020 Operating Budget. This budget as presented is balanced (revenues are equal to expenses). This budget represents a process of input and review by employees, City Council, and citizens. It incorporates the priorities of the City Council as discussed during the Budget Workshop, discussions during Council Meetings, Public Hearings, and within accordance of the City of Woodway Mission Statement.

The City of Woodway 2019 Certified Property Values are \$1,249,624,019.00. The 2018 Certified Property Values were \$1,161,150,073.00. This is an increase of \$88,473,946.00 in appraisal value or 7.6 percent.

The 2019-2020 FY Budget contains two components; the first is the General Fund Budget and the second is the Utility Fund Budget. The General Fund Budget is \$11,045,986.00 which includes an advalorem (property tax) rate of \$0.450000/\$100 levy. This is the same rate as the 2018-2019 levy. The effective rate is \$0.424272 and the rollback rate is \$0.465049. The budgeted revenues for the General Fund are \$11,045,986.00. The Utility Fund Budget is \$5,560,800.00 with budgeted revenues for the Utility Fund of \$5,560,800.00

In the General Fund, the City Council continues to invest in infrastructure, operations, and quality of life projects. This FY the City Council has allocated funds to replace aging equipment and fleet. The City Council also approved the purchase and placement of restrooms at Woodway Parks I and II for \$186,000.00, renovate the Community Services Building for \$500,000.00, construct a sidewalk linking the Family Center to the adjacent Lake Forest parking area for \$28,000.00, reserved an additional \$200,000.00 for the purchase of a new fire truck, and continue the micro resurfacing of targeted streets for \$300,000.00.

In the Utility Fund, Council has allocated funds to replace aging equipment and fleet and continued construction to replace the West Fairway Waste Water Interceptor using the 2017 bond proceeds to fund the project. The Council also approved the purchase of the backup generator at Summit Ridge for \$45,000.00, upgrade two-inch waterlines to six-inch water lines in targeted areas for \$200,000.00,

and complete the McGregor waterline project which was a joint project between the cities of Waco, McGregor, and Woodway. Other projects are Allison's Garden makeover for \$10,000.00 and walkway lighting on Wood Valley leading to the Arboretum for \$22,950.00. These latter two items will be paid for using restricted funds from the hotel/motel tax.

This budget follows the same practices of previous years with employee compensation. A two percent cost of living adjustment has been calculated into the personnel expenditures. Also, an additional two percent increase for employees receiving an above standard evaluation and a four percent increase for an employee whose rating is significantly above standards in their evaluation. Once an employee reaches the top of their pay range, and their evaluation merits an increase, they will receive a "one-time" check in the value of their increase. They will remain at the same level in their pay range. Retention pay (or longevity pay), which compensates employees with two or more years of service with the City, will remain at \$7.50 per month of service. Certification/Education pay, which compensates employees with applicable certificates or degrees, will remain the same.

The City renewed its health insurance with Blue Cross Blue Shield of Texas after negotiating it down from a proposed 20.6 percent increase. The City saw an eight percent increase in premiums over last year. The City will increase its contributions to the employee's dependent coverage from \$375.00 to \$400.00 per month. Not all employees receive this amount. It is dependent on the type of dependent coverage the employee chooses.

During the annual salary survey that the City conducts, it was determined a need existed to adjust the Executive Secretary pay and the entry level pay for Public Safety Officer I and II. This was done to attract and retain employees in a competitive employment market.

For 24 consecutive years, the City of Woodway has received the Distinguished Budget Presentation Award given by the Government Finance Officers Association. This award is presented because the budget document is organized and presented in a way to be used as a fiscal policy manual, operations guide, financial plan, and communications device.

A synopses of major budget issues, an overview of projected revenues and proposed expenditures for each separate fund is provided in the following reports.

FY 2019-20 MAJOR BUDGET ISSUES

The following is a review and outline of major budget issues for FY 2019-2020.

COMMUNITY DEVELOPMENT

Supporting City Strategies:

Providing the most responsive possible services, by focusing on the citizens as the customer

Planning and providing for a strong infrastructure; and, Remaining a "city of choice" by providing a model environment in which to live through enhancing and preserving the City's existing neighborhoods, unique beauty and quality of life.

As part of a holistic approach to community development, a conservative neighborhood revitalization effort is now under formation. Recognizing that streets, drainage and utility improvements are a large part of any effort to enhance neighborhoods, other on-going community development strategies programmed are the continued infrastructure improvements.

With regard to other major infrastructure maintenance that impacts community development, we are also reprogramming a full year of our very popular slurry seal program for FY 2019-20.

As part of the concept of getting and providing each excellent quality service, several initiatives are under way. We are in the nineteenth year of our customer service work order tracking system. This continues to ensure that all customer service orders are processed in a timely manner. Customer service input will be obtained by customer through surveys and feedback. Many requests for service come through the City web site and are processed daily.

WORKFORCE DEVELOPMENT

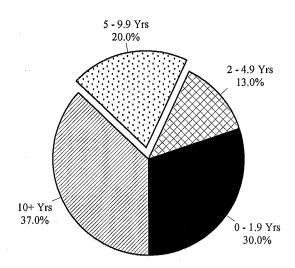
Supporting City Strategy:

(2) Recruiting, developing and retaining highly qualified staff.

To borrow sentiments, which have been repeatedly expressed and discussed by the Council, "an organization is only as good as its people." Employees make the difference in any service organization. Highly qualified and productive staff members reduce the need for additional employees, improve service delivery and afford more efficient and innovative use of other resources. In the last year, turnover has improved in many areas but remains a significant problem in some operations. The average length of service for employees at the end of FY 2018-19 was 7.92 years, and turnover for the year was 19% (which may include more than one new employee in a single position - such as a maintenance worker, clerk or dispatcher.)

EMPLOYEE TENURE

(Average 7.92 Yrs)



Like all other employers in Texas and the U.S., we are dealing with the universal challenge of a more competitive labor market and associated recruiting and retention problems. In order to retain the excellent workforce we currently have in place, market adjustments as well as consumer price index and performance pay raises have been implemented.

Market Based Pay Plan Adjustments — Our pay-for-performance compensation program includes a potential annual market adjustment based upon an annual market survey conducted by the Texas Municipal League. Based upon a statewide survey of like positions across the state, our plan uses survey ranges to establish the mid-point of our own pay plan ranges. When the pay range is adjusted based upon the market survey, only employees with wage rates falling below the entry level receive an increase. Seventeen employees are impacted by this market increase for FY 2019-20.

Consumer Price Index Adjustments — After eight years of consumer price index increases, a consumer price index increase was not included in the budget for a few years, due to poor economic conditions. However, for the last seven years and this year we were able to budget a 2% CPI increase for all employees receiving a meets standards or better performance evaluation.

Performance Adjustments – After fifteen years of performance-based increases, FY 2010-11 was the first year that a pay-for-performance compensation program was not included in the budget, due to poor economic conditions. However, for the last eight years and this year we were able to budget a 4% across the board increase to fund the performance adjustments. Employees are eligible for a 0%, 2%, or 4% increase depending upon their annual performance evaluation.

PROPOSED BUDGET OVERVIEW

GENERAL FUND

In accordance with City Charter, a balanced General Fund operating budget is presented for your consideration. A tax rate of \$0.4500 is recommended, which is the same rate as last year.

In recognition of limited resources and the need to address major budget issues, some operating requests were deferred. With regard to new positions, The Assistant to the City Manager position has been upgraded to Assistant City Manager, a part-time dispatch position has been upgraded to a full-time position, a vacant part-time janitorial position has been removed in this budget, and a part-time Family Center assistant position has been added in this budget.

In the FY 2001-02 budget a 1.83 cent tax rate increase was dedicated to street repairs, and an additional 1.17 cents in the FY 2002-03 budget, and an additional 1.50 cents in the FY 2003-04 budget, bringing the total to 4.50 cents, which calculates to approximately \$562,331 for FY 2019-20. This was an optimistic goal that was established by Council and it will remain at 4.50 cents in the FY 2019-20 budget, and every effort will be made to maintain it in future years.

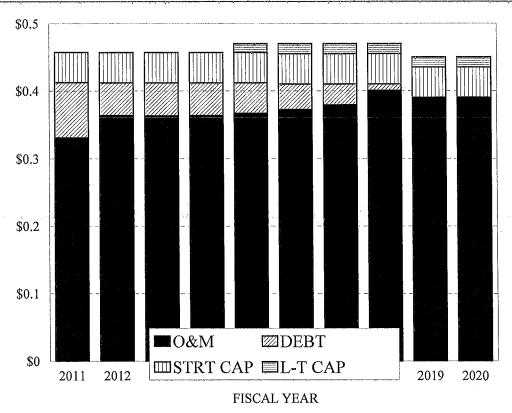
In the FY 2014-15 budget a 1.31 cent tax rate increase was dedicated to long-term capital projects and an additional .19 cents in the FY 2015-16 budget, bringing the total to 1.50 cents. This calculates to approximately \$187,444 for FY 2019-20. This was an optimistic goal that was established by Council and every effort will be made to maintain it in future years.

The following is an overview of General Fund revenues and expenditures in more detail.

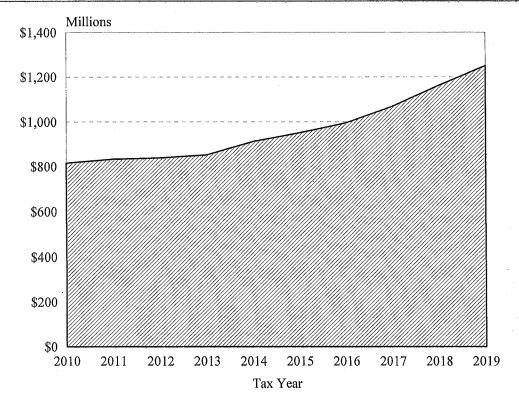
GENERAL FUND REVENUES

Ad Valorem (Property) Tax - Ad valorem tax revenue continues to remain a primary source of revenue for the General Fund in FY 2019-20, with property tax receipts projected at 44% of the total projected revenues. The certified roll prepared by the McLennan County Appraisal District states our assessed values as of January 1, at \$1,249,624,019. This equates to a 7.62% increase in valuations, compared to an 8.63% growth in taxable values a year ago. Using the new valuations, the City generates approximately \$124,962 for every 1 cent on the tax rate. As noted in the graphics on the following page, the City's historical property tax rate, which is earmarked for operation & maintenance, debt service, street capital, and long-term capital projects, has remained fairly level over the last 10 years. As also noted in the graphics on the following page, the City's historical property valuations have steadily increased over the last 10 years.

HISTORICAL PROPERTY TAX RATE



HISTORICAL PROPERTY VALUATIONS

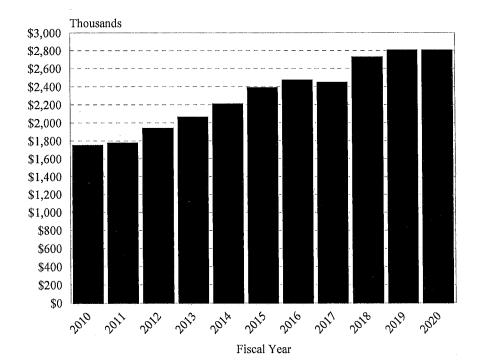


" Welcome Home to Woodway "

Sales Tax — Sales tax revenue continues to remain the second largest General Fund revenue source in FY 2019-20, with sales tax receipts projected at 25% of total projected revenues. Current year receipts are on the increase and are projected to be \$57,631 over last year's actual. As noted in the graphic below, sales tax receipts have been steadily on the increase.

SALES TAX RECEIPTS

(10 Years Actual and Budget)

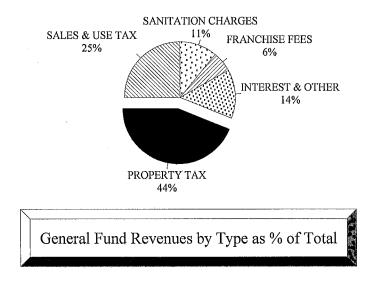


Franchise & Road/Easement Rental Fees - Franchise and road/easement rental fee revenue is anticipated to decrease as compared to last year's budget figures. This is primarily due to the State Legislature changing the law for FY 2019-20, which now only allows us to collect the cable television fees from providers that offer both cable television and telecommunications. As the Council is already aware, the State Legislature has basically determined no need for provision of franchises for telecommunications, and this fee is now based upon a standard formula applied to the City's number of access lines. In summary, franchise and road/easement rental fees as a percentage of total General Fund revenue are 6%.

Service Charges (Administrative Transfer from Utility Fund) - Service charges billed to the Utility Fund for internal support services (administration, personnel, communications, purchasing, etc.) have remained the same as last year. This "reimbursement" is calculated based upon current year General Fund budgeted expenses (see calculation provided in statistical section).

Sanitation Charges - Sanitation charges are budgeted to increase by approximately 4% as compared to last year's budget figures. This is due to providing services for additional homes and the commercial services associated with the contractors building the new homes. There was also a slight CPI increase in the City's contract with the City of Waco for landfill usage.

Other Revenues - The balance of revenues, such as fines, interest, fees, permits, and etc. are budgeted to increase by 11% for FY 2019-20 as compared to last year's budget figures. The majority of this increase relates to increases in interest income, Arboretum rentals, Family Center program fees, and the Tourism Fund transfer for Arboretum expenditures.



GENERAL FUND EXPENDITURES

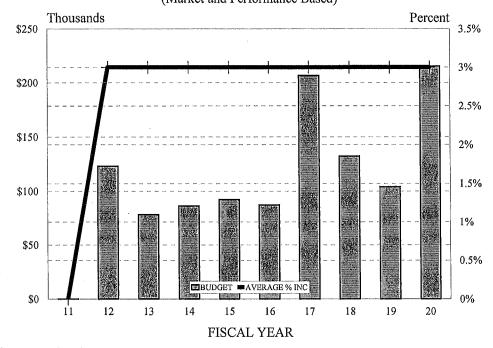
SALARIES AND WAGES

General Fund salary/wages and benefits increased by \$627,411. This is an overall increase of 9% for full year funding of existing positions, the Assistant to the City Manager position upgraded to Assistant City Manager, a part-time position upgraded to a full-time position, a part-time position removed and a part-time position added, and related benefit adjustments.

As mentioned under major budget issues, the City's *Pay-for-Performance* compensation program is comprised of the following two components:

- * <u>Market Adjustments</u> (effective October 1) Each position is annually surveyed to determine a competitive market rate. The competitive rate establishes the mid-point of each pay range. The rate of pay for positions falling below entry level on a respective pay range is incorporated as pay plan adjustments.
- * <u>Performance Increases</u> (effective November 1) Each employee will be eligible for an increase based upon performance as determined by an annual performance evaluation. Performance increases range from 0%-4% depending upon the employee's performance rating.

GENERAL FUND HISTORICAL PAY PLAN ADJUSTMENTS (Market and Performance Based)



The combined cost of General Fund market adjustments and performance increases is approximately \$215,272 (\$91,357 for market increases and \$123,915 for performance adjustments). As noted in the above graph, there are large increases in several of the years, which are attributed to large market adjustments in those years. The performance increases are fairly constant from year to year, while the market adjustments will fluctuate from year to year with market conditions.

Benefits – The City changed from The Texas Municipal League Group Benefits Risk Pool to Blue Cross/Blue Shield for our health/medical and dental insurance in FY 2006-2007. This is our fourteenth year to use Blue Cross/Blue Shield for our health/medical insurance. The City changed from Blue Cross/Blue Shield for our dental insurance in FY 2010-2011 because their rates were less competitive. Over the past few years the City has used Aetna, Guardian, and Principal for our dental insurance because their rates were more competitive. This will be our third year in a row to use Blue Cross/Blue Shield for dental insurance due to their more favorable rates. The City also added basic vision insurance with Principal three years ago and will continue this year with Principal. Our health/medical insurance rates increased by 8% and our dental insurance rates increased by 5% in FY 2019-20. Our Texas Municipal Retirement System rate will increase slightly from 16.61% to 16.93%, effective January 1, 2020.

NEW EMPLOYEES

The Assistant to the City Manager position was upgraded to Assistant City Manager, a part-time position was upgraded to a full-time position, a part-time position was removed, and a part-time position was added in the FY 2019-20 budget.

NEW & EXISTING PROGRAM ENHANCEMENTS

Proposed new programs and program enhancements, most of which have already been mentioned under major budget issues, are limited to the following:

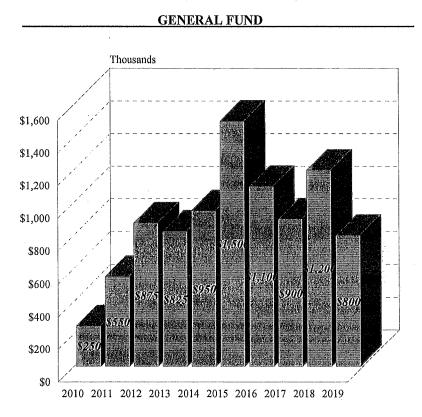
General Rate Increase	\$69,920
Retention Pay	55,615
Certificate/Education Pay	50,880
Total	<u> </u>

CAPITAL EXPENDITURES

Total capital outlay, including transfers, is \$648,149 vs. last year of \$837,005 as detailed below.

Capital Transfers - A "budgeted" capital transfer as a source of revenue for the General Projects Fund is omitted due to funding constraints. However, an estimated projected \$800,000 surplus is available for transfer to the General Projects Fund at the end of the current year.

HISTORICAL YEAR END CAPITAL TRANSFERS FROM



Equipment Replacement Transfers - The General Fund budget proposes \$439,500 in equipment replacement transfers for purchases made in prior years. This represents a \$24,100 increase compared to last year's budget. Equipment purchased out of this fund has been set up for "payout" over the equipment's anticipated useful life. Equal annual payments are made into the Equipment Replacement Fund until such time that the original purchase price is recovered. Funds accumulated on each piece of equipment may then be used to purchase replacement equipment.

Miscellaneous Capital Outlay - Representing a \$8,629 increase in miscellaneous capital funding, direct purchase of these types of items from the General Fund is limited to the following:

<u>Item</u>	Cost	Division
1 - Computer	$$\frac{2,50}{2,50}$ 0.00	Administration
1 - Sound System	4,000.00	Arboretum
1 - Fire Proof Storage Cabinet	3,499.00	City Secretary
1 - Desk/Cabinet	2,000.00	Municipal Court
1 - Laptop & Printer/Copier	700.00	Municipal Court
1 - Pressure Washer	750.00	Parks [*]
1 - Shop Garage Door	1,200.00	Public Buildings
4 - Ballistic Vests	4,000.00	Public Safety
3 - Dispatch Chairs	3,000.00	Public Safety
2 - Dispatch Monitors	<u>1,000.00</u>	Public Safety
Total	\$22,649.00	

GENERAL FUND SUMMARY

The total proposed increase in General Fund expenditures, as compared to the FY 2018-19 budget (after backing out miscellaneous capital items), is \$626,845 (or 6%). Below is a summary of the items which account for the majority of the increase:

Park Project Fund Transfer	\$186,000
Pay-for-Performance Adjustment	123,915
General Rate Increase	69,920
Market Increase	91,357
Position Upgrades	<u>77,737</u>
	\$548,929

Even after an anticipated current year-end surplus transfer out of \$800,000, fund balance is estimated to be \$2,334,604. This allows the City to maintain its goal of approximately 90 days working capital reserve in undesignated fund balance.

UTILITY FUND

The Utility Fund operating budget for FY 2019-20 is also balanced as presented. No water or sewer rate adjustments are required this year. As illustrated below, we will continue to offer some of the most competitive utility rates in the area.

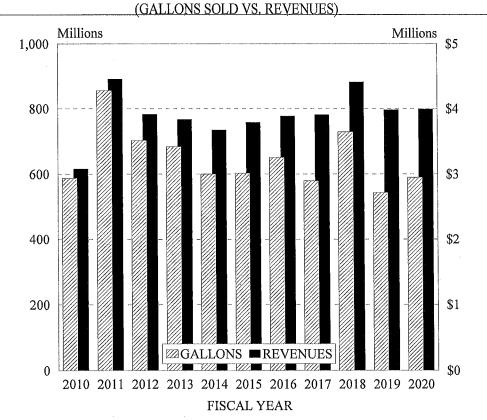
AREA WATER RATE COMPARISON

USAGE (GALLONS)	BELLMEAD	HEWITT	LACY LAKEVIEW	LORENA	McGREGOR	ROBINSON	WACO	WOODWAY
10,000	\$45.00	\$65.60	\$67.75	\$81.88	\$102.22	\$95.55	\$53.44	\$60.40
20,000	\$80.00	\$123.20	\$116.05	\$155.28	\$172.72	\$147.35	\$90.84	\$103.40
30,000	\$115.00	\$181.70	\$165.15	\$228.68	\$247.97	\$199.15	\$140.49	\$151.40
40,000	\$150.00	\$240.20	\$214.25	\$302.08	\$327.97	\$250.95	\$198.19	\$205.15
80,000	\$290.00	\$474.20	\$410.65	\$595.68	\$679.77	\$458.15	\$428.99	\$443.15

UTILITY FUND REVENUES

Water Sales - Considering water sales through the end of September, FY 2018-2019 residential and commercial water sales are estimated to amount to approximately \$93,000 more than programmed for FY 2018-19. As noted in the graphic below, historical water usage varies from year to year, depending on weather conditions. FY 2011 and FY 2018 were dry years. FY 2010, FY 2014, FY 2015, FY 2017, and FY 2019 were wet years. FY 2012, FY 2013, and FY 2016 were average years and FY 2020 water sales are estimated to be below average. Also, historical water rates were increased in FY 2010, FY 2011, FY 2012, FY 2013, FY 2015, FY 2016, and FY 2017 to fund increased wholesale water purchases and water rates, as well as a water improvement bond issue in FY 2017.

HISTORICAL AND PROJECTED WATER SALES



Sewer Sales - Due to slightly below average water consumption during the winter months used to calculate sewer rates, sewer revenues for FY 2018-19 are estimated at \$26,000 below budget.

Other Revenue - Other Utility Fund revenues for FY 2018-19 (such as tap and connection fees, interest income and miscellaneous income) are estimated at \$2,000 below budget. This is primarily due to a slight decrease in water and sewer taps. In FY 2019-20 other revenue is projected conservatively to remain below the FY 2018-19 budget.

UTILITY FUND EXPENDITURES

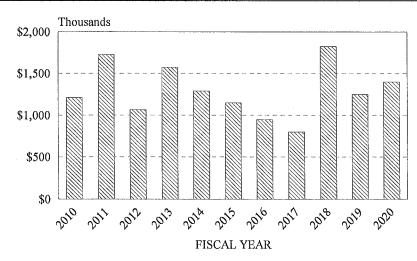
SALARIES AND WAGES

Salaries and wages (including benefits) in the Utility Fund are budgeted to increase by \$42,519 as compared to the current year budget. This is an overall increase of 4.5% for full year funding of existing positions and related benefit adjustments.

OTHER MAJOR EXPENDITURES

Purchase of Wholesale Water - Bluebonnet W.S.C. has finalized its budget and wholesale water rates for FY 2019-20 have remained at \$3.20/thousand, which by contract is the same rate that the City of Waco charges Woodway for wholesale water. The City's minimum annual take or pay from Bluebonnet has remained at \$115,200. The dollar amount of water purchases from the City of Waco is budgeted to increase as compared to the current year budget. We are estimating water purchases to be slightly above the budget this year, and we increased the budget for water purchases next year to be conservative.

HISTORICAL WHOLESALE WATER COSTS



Note 1: Figures for FY2019 & FY2020 respresent projections, while prior years are actual. Note 2: Woodway became a member of Bluebonnet WSC in 1997.

In summary, total wholesale water cost has been budgeted to increase for FY 2019-20.

Sewer Treatment - Sewer treatment costs allocated to Woodway for FY2019-20 are \$358,872, which is \$2,928 less than the current year.

Capital Expenditures – A budgeted capital transfer as a source of revenue to the Utility Projects Fund is omitted from FY 2019-20 due to funding constraints. However, a projected \$500,000 surplus is available for transfer to the Utility Projects Fund at the end of the current year primarily due to decreases in expenditures.

A few routine miscellaneous capital items are also budgeted in the Utility Fund this year for a utility payment drop box (\$2,500) and an industrial air compressor (\$2,000). Finally, a transfer to the Equipment Replacement Fund in the amount of \$196,800 is budgeted utilizing the same methodology described in presentation of the operating General Fund.

Services - As mentioned under a discussion of General Fund revenues, the reimbursement for services performed by General Fund operations to support utility operations have remained the same as last year pursuant to an "in-house" cost allocation of administrative services, finance, street repair, and communications. This "reimbursement" is calculated based upon current year General Fund budgeted expenses (see calculation provided in statistical section).

UTILITY FUND SUMMARY

Utility Fund expenditures in the budget as compared to the prior year budget are \$80,000 more. This increase can primarily be attributed to an increase in the water purchases expenditure line item in the water department. This will help fund any additional water purchases that may be needed during the year.

OTHER FUNDS

DEBT SERVICE FUNDS

General Debt Service Fund – The last of the debt service was paid in FY 2017-18, which is when our final debt issue matured. There is a balance remaining in the fund and we are continuing to collect delinquent taxes, so we will maintain the fund for any future debt issues.

Utility Debt Service Fund — With regard to Utility debt service requirements, funding has decreased by \$210,849 as compared to the prior year. This change is due to our 2009 debt issue that matured in FY 2018-19.

CAPITAL PROJECT FUNDS

General Projects Fund - This Fund begins FY 2019-20 with a projected fund balance of \$4,589,161. With additional interest earnings and miscellaneous income of \$75,000 brings the total projected resources to \$4,664,161. General Projects Fund expenditures include: Slurry Seal Program for \$300,000, Sidewalks for \$28,000, Harbor Drive Reconstruction for \$483,886, and Community Services Building Renovation for \$500,000.

Total programmed expenses equaling \$1,311,886 will leave a projected fund balance of \$3,352,275.

Utility Projects Fund - This fund is projected to begin FY 2019-20 with a fund balance of \$3,856. With additional interest earnings of \$0 brings the total projected resources to \$3,856. Utility Projects Fund expenditures include Miscellaneous Pump/Well Repairs for \$150,000, Tater Hill Well Flow Control Valves for \$15,400, Santa Fe Well Electric Gate for \$8,000, and Replace 2" Line With 6" Water Line for \$200,000.

Total programmed expenses equaling \$373,400 will leave a projected fund balance of (\$369,544). All of the projects were budgeted in anticipation of a higher than estimated year end surplus transfer. Some of the projects will need to be postponed until funding becomes available.

Future Capital Street Improvement Fund - This fund was established in FY 2002 to account for the proceeds of an incremental property tax increase. These proceeds shall only be used for future capital street improvements to offset debt issues and payment of such debt requirements. This fund is projected to begin FY 2019-20 with a fund balance of \$2,842,079. With additional tax revenues of \$564,331, interest and penalties of \$2,000 and interest earnings of \$50,000 brings the total projected resources to \$3,458,410. A total of \$3,400,000 is programmed for street projects, leaving a balance in this fund of \$58,410.

Arboretum Construction Fund - This capital fund was established to better account for Arboretum related capital improvements, particularly since City funding continues to be so leveraged by private donations and sponsorships. Miscellaneous improvements programmed for FY 2019-20 are: Allison's Garden Make Over for \$10,000, Solar Bollard Lighting (Wood Valley) for \$22,950 and Designated Memorial/Honorarium items yet to be determined by respective donors and the Arboretum Board for \$30,000.

Family Center Construction Fund - This capital fund was established to better account for Family Center related capital improvements, particularly since City funding continues to be so leveraged by private donations and sponsorships. There are no miscellaneous improvements programmed for FY 2019-20.

Park Projects Fund - This fund was established for projects associated with the City's park lands as considered by the Park Board. These projects are funded by internal transfers from the General Fund and currently has a balance of \$198,348. Projects programmed for FY 2019-20 are: Woodway Park Restrooms for \$186,000, leaving a balance in this fund of \$12,348.

Long - Term Capital Projects Fund - This fund was established in FY 2015 to account for the proceeds of a property tax increase. These proceeds shall only be used for long-term capital projects in order to offset debt issues and payment of such debt requirements. This fund is projected to begin FY 2019-20 with a fund balance of \$774,870. With additional tax revenues of \$188,044, interest and penalties of \$700 and interest earnings of \$15,000 brings the total projected resources to \$978,614. A total of \$0 is programmed for street projects, leaving a balance in this fund of \$978,614.

OTHER FUNDS

Equipment Replacement Funds - The Equipment Replacement Funds begin FY 2019-20 with an estimated fund balance of \$1,479,410 and an additional \$659,800 is budgeted as new revenue from operating transfers and interest earnings. Budgeted expenditures amount to \$1,066,862 for routine replacement items such as patrol and staff cars, machinery & equipment and work trucks. Again, revenue transfers are based upon prior purchases, calculating payments for equipment purchased in equal installments over the equipment's useful life. This fund, established in 1994 for the purchase of large equipment, also levels the "peaks" and "valleys" in operating funds when the level of equipment purchased is not consistent from year to year.

Emergency Reserve Funds - These two separate reserve funds for general and utility operations are recommended to be retained at \$250,000 each.

Tourism Fund - FY 2019-20 revenues are projected to increase, as activity continues to grow in the City's six hotels.

As the Council is well aware, these funds are very restricted with regard to how they might be used for bonifide tourism related activities. After year end tourism transfers, this fund is anticipated to end FY 2019-20 with a fund balance of \$1,483,711, which will be used for future tourism improvements like the event pavilion.

CONCLUSION

The total combined operating budget (General Fund and Utility Fund) for FY 2019-20 is \$16,606,786, which includes transfers to other funds for capital expenditures and reimbursement for services, performed by General Fund operations. The total combined capital expenditures budget for FY 2019-20 for all funds is \$14,132,447.

I want to express appreciation to the Directors and Department heads who worked to develop realistic plans of doing more for less while maintaining the goal of delivering quality service to the citizens. Also, appreciation goes to the Woodway City Council for their involvement and input which expressed the desires and input from their constituents. Their participation helped mold this into a better operating plan for 2019-2020.

I would be remissed if I did not congratulate William Klump, Director of Finance, for his hours of work and efforts on this budget. Through his labors, the City was honored again by receiving the Government Finance Officer's Association Distinguished Budget Presentation Award for fiscal year 2019. The staff and employees look forward to another productive year.

Respectfully.

Shawn Oubre City Manager



ADOPTING INSTRUMENTS

ORDINANCE 19-14

AN ORDINANCE ADOPTING THE BUDGET FOR THE CITY OF WOODWAY, TEXAS, FOR THE FISCAL YEAR BEGINNING ON OCTOBER 1, 2019, AND ENDING ON SEPTEMBER 30, 2020; PROVIDING FOR A SAVINGS CLAUSE; DECLARING AN EFFECTIVE DATE; AND FINDING AND DETERMINING THAT THE MEETING AT WHICH THIS ORDINANCE IS ADOPTED WAS NOTICED AND HAS BEEN OPEN TO THE PUBLIC AS REQUIRED BY LAW.

WHEREAS, notice of a public hearing on the budget for the City of Woodway, Texas, for the fiscal year 2019-2020 was heretofore published at least fifteen (15) days in advance of said public hearing; and

WHEREAS, a public hearing on the said budget was duly held on the 21st day of August 2019, and all interested persons were given an opportunity to be heard for or against any item thereof;

NOW THEREFORE, BE IT ORDAINED BY THE COUNCIL OF THE CITY OF WOODWAY, TEXAS:

SECTION 1: That the City Council hereby adopts and approves the revised proposed budget as filed with the City Secretary for the fiscal year beginning October 1, 2019, through September 30, 2020, and hereby appropriates the amounts as specified therein.

SECTION 2: That the City Manager shall cause copies of the budget to be filed with the City Secretary and the County Clerk of McLennan County.

SECTION 3: That all ordinances or parts of ordinances in conflict herewith are hereby repealed to the extent of the conflict only.

SECTION 4: That it is hereby officially found and determined that the meeting at which this Ordinance is adopted was noticed and has been open to the public as required by law.

PASSED AND APPROVED this the 30th day of August 2019.

Bob Howard, Mayor

ATTEST:

Donna Barkley, City Secretary

APPROVED AS TO FORM & LEGALITY:

Mike Dixon, City Attorney

" Welcome Home to Woodway "

CERTIFICATION OF SEPARATE VOTE:

The City Council voted separa	itely and addit	tionally to	ratify the	increase i	n property	tax revenues	reflected
in the adopted FY2019/2020	budget by a	vote of	_4	AYES to	- <u>O</u>	_ NAYS witl	1 <u>O</u>
abstentions.			•				

ATTEST:

City Secretary

ORDINANCE 19-15

AN ORDINANCE LEVYING TAXES FOR THE USE AND SUPPORT OF THE MUNICIPAL GOVERNMENT OF THE CITY OF WOODWAY, TEXAS, FOR THE YEAR 2019

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF WOODWAY, TEXAS:

SECTION 1: THAT there shall be levied and collected and hereby levied for the support of the municipal government of the City of Woodway, Texas, for year 2019 upon all taxable real and personal property within the corporate limits of the city subject to taxation, a rate of .4500 on each \$100.00 of assessed valuation of property.

Each one hundred dollar valuation, to wit:

For the purposes of maintenance and operations
For the payment of principal and interest on the debt of this City

.450000*

.000000

* .390000 general, .045000 capital street improvements, and .015000 long-term capital projects

THIS TAX RATE WILL RAISE MORE TAXES FOR MAINTENANCE AND OPERATIONS THAN LAST YEAR'S TAX RATE. THE TAX RATE WILL EFFECTIVELY BE RAISED BY 5.83 PERCENT AND WILL RAISE TAXES FOR MAINTENANCE AND OPERATIONS ON A \$100,000 HOME BY APPROXIMATELY \$0.00.

SECTION 2: THAT all receipts appropriated by this Ordinance are hereby made to the above funds.

SECTION 3: THAT all 2019 ad valorem taxes shall be paid before February 1, 2020, and taxes not paid by that time shall be increased by such penalty and interest as provided by law.

SECTION 4: THAT this Ordinance shall be in full force and effective immediately upon passage by the City Council.

SECTION 5: THAT it is hereby officially found and determined that the meeting at which this Ordinance is passed was noticed and has been open to the public as required by law.

PASSED AND APPROVED this the 30th day of August 2019.

124

ATTEST:

Donna Barkley, City Secretary

APPROVED AS TO FORM & LEGALITY:

Mike Dixon, City Attorney

" Welcome Home to Woodway "

FINANCE POLICIES

CITY OF WOODWAY POLICY/ADMINISTRATIVE PROCEDURE ADMINISTRATIVE DIRECTIVE

SECTION:

FINANCE POLICIES

NUMBER: 200.01

SUBJECT:

BUDGET ADMINISTRATION

AND DEVELOPMENT

TITLE:

BUDGET PERIOD

PAGE 1 OF 1

The fiscal year of the City shall begin on October 1st of each calendar year and will end on September 30th of the following calendar year. The fiscal year will also be the accounting and budget year. All funds collected by the City during any fiscal year including both current and delinquent revenue shall belong to such fiscal year and, except funds derived to pay interest and create a sinking fund on any indebtedness of the City, may be applied to the payment of the expenses incurred during such fiscal year. Any revenues uncollected at the end of any fiscal year, and any unencumbered funds actually on hand, shall become resources of the next succeeding fiscal year.

CITY OF WOODWAY
POLICY/ADMINISTRATIVE PROCEDURE
ADMINISTRATIVE DIRECTIVE

SECTION:

FINANCE POLICIES

NUMBER: 200.02

SUBJECT:

BUDGET ADMINISTRATION

AND DEVELOPMENT

TITLE:

BUDGET SUBMISSION

PAGE 1 OF 1

The City Manager, prior to August 1st of each year, shall prepare and submit a proposed budget, covering the next fiscal year, to the Council which shall contain the following information:

- (a) The proposed financial policies for the next year with explanations of any change from previous years in expenditures and any major changes of policy and a complete statement regarding the financial condition of the City;
- (b) An estimate of all revenue from taxes and other sources, including the present tax structure rates and property valuation for the ensuing year, together with tax levies and collections for the last five (5) years;
- (c) A carefully itemized list of proposed expenses by office, department, agency, employee, project and an unallocated reserve fund for the budget year, as compared to actual expenses of the last ended fiscal year, and the present year-to-day;
- (d) A description of all outstanding bond indebtedness, showing amount, purchaser, date of issue, rate of interest, and maturity date, as well as any other indebtedness which the City has incurred and which has not been paid.
- (e) A statement proposing any capital expenditures deemed necessary during the next budget year and recommended provisions for financing;
- (f) A projected list of capital projects which should be undertaken within the five (5) next succeeding years; and
- (g) Such other information as may be requested by the Council.

CITY OF WOODWAY POLICY/ADMINISTRATIVE PROCEDURE ADMINISTRATIVE DIRECTIVE

SECTION:

FINANCE POLICIES

NUMBER: 200.03

SUBJECT:

BUDGET ADMINISTRATION

AND DEVELOPMENT

TITLE:

PUBLIC RECORD

PAGE 1 OF 1

The budget and all supporting schedules shall be filed with the person performing the duties of City Secretary, submitted to the City Council and shall be a public record. The City Manger shall provide copies for distribution to all interested persons.

CITY OF WOODWAY POLICY/ADMINISTRATIVE PROCEDURE ADMINISTRATIVE DIRECTIVE

SECTION:

FINANCE POLICIES

NUMBER: 200.04

SUBJECT:

BUDGET ADMINISTRATION

AND DEVELOPMENT

TITLE:

PUBLIC HEARING

PAGE 1 OF 1

At the Council meeting at which the proposed budget is submitted the Council shall name the date and place of a public hearing to be held thereon and shall cause to be published in the official newspaper of the City the time and place of such hearing, which will be not less than fifteen (15) days after the date of the notice. At this hearing, interested citizens may express their opinions concerning the proposed budget.

CITY OF WOODWAY POLICY/ADMINISTRATIVE PROCEDURE ADMINISTRATIVE DIRECTIVE

SECTION:

FINANCE POLICIES

NUMBER: 200.05

SUBJECT:

BUDGET ADMINISTRATION

AND DEVELOPMENT

TITLE:

BUDGET ADOPTION

PAGE 1 OF 1

After public hearing, the Council shall analyze the proposed budget, making any additions or deletions which it feels appropriate, and shall, at least ten (10) days prior to the beginning of the next fiscal year, adopt a budget by a majority vote. Should the Council take no final action on or prior to such date, the then existing budget, together with its tax-levying ordinance and it appropriation ordinance shall be deemed to have been finally adopted by the Council. No budget shall be adopted or appropriations made unless the total of estimated income and funds available shall be equal to or in excess of such budget or appropriations, except as otherwise provided in this article.

CITY OF WOODWAY
POLICY/ADMINISTRATIVE PROCEDURE
ADMINISTRATIVE DIRECTIVE

SECTION:

FINANCE POLICIES

NUMBER: 200.06

SUBJECT:

BUDGET ADMINISTRATION

AND DEVELOPMENT

TITLE:

APPROPRIATION

PAGE 1 OF 1

From the effective date of the budget, the several amounts stated therein as proposed expenditures shall be and become appropriated to the several objects and purposes named therein. Except as provided in this Article, no funds of the City shall be expended nor shall any obligation for the expenditure of money be incurred, except pursuant to the annual appropriation ordinance provided by this article. At the close of each fiscal year any unencumbered balance of an appropriation shall revert to the fund from which appropriated and become available for reappropriation for the next fiscal year. The Council may transfer any unencumbered appropriation balance or portion thereof from one office, department, or agency to another, at any time. The City Manager shall have authority, without Council approval, to transfer appropriation balances from one expenditure account to another within a single office, department, or agency of the City.

CITY OF WOODWAY POLICY/ADMINISTRATIVE PROCEDURE ADMINISTRATIVE DIRECTIVE

SECTION:

FINANCE POLICIES

NUMBER: 200.07

SUBJECT:

BUDGET ADMINISTRATION

AND DEVELOPMENT

TITLE:

BALANCED BUDGET REQUIREMENT

PAGE 1 OF 1

The total estimated expenditures of the general fund and debt service fund shall not exceed the total estimated resources of each fund (prospective income plus cash on hand). The classification of revenue and expenditure accounts shall conform as nearly as local conditions will permit to the uniform classification as promulgated by the National Committee on Governmental Accounting or some other nationally accepted classification.

The summary, the City of Woodway will develop balanced budgets in which current resources (current revenues plus fund balance) will equal or exceed current expenditures. The City will avoid budgetary procedures that balance the budget at the expense of meeting future years expenses, such as: postponing expenditures, accruing future years revenues, or rolling over short-term debt. The budget will provide for adequate maintenance and replacement of capital plant and equipment.

CITY OF WOODWAY
POLICY/ADMINISTRATIVE PROCEDURE
ADMINISTRATIVE DIRECTIVE

SECTION:

FINANCE POLICIES

NUMBER: 200.08

SUBJECT:

BUDGET ADMINISTRATION

AND DEVELOPMENT

TITLE:

EMERGENCY APPROPRIATION

PAGE 1 OF 1

At any time in any fiscal year, the Council may make emergency appropriations to meet a pressing need for public expenditure, for other than regular or recurring requirements, to protect the public health, safety or welfare. Such appropriation shall be by ordinance adopted by the favorable votes of three-fourths of the Council members qualified and serving. The total amount of all emergency appropriations made in any fiscal year shall not exceed two and one-half (2½) percent of the tax levy for that fiscal year. Should the unappropriated and unencumbered revenues, income and available funds of the City for such fiscal year be insufficient to meet the expenditures under the appropriation authorized by this section, thereby creating a deficit, the Council shall include the amount of such deficit in its budget for the following fiscal year, during which such deficit shall be paid off and discharged.

In the absence of unappropriated available revenues or other funds to meet emergency appropriations under the provisions of the next preceding section, the Council may by resolution authorize the borrowing of money to meet such deficit by the issuance of notes, each of which shall be designated "Emergency Note" and may be renewed but all such notes and any renewals thereof shall mature and be payable not later than the last day of the fiscal year next succeeding the fiscal year in which the emergency appropriation was made, as provided in the last preceding section.

CITY OF WOODWAY
POLICY/ADMINISTRATIVE PROCEDURE
ADMINISTRATIVE DIRECTIVE

SECTION:

FINANCE POLICIES

NUMBER: 200.9

SUBJECT:

BUDGET ADMINISTRATION

AND DEVELOPMENT

TITLE:

REVENUE POLICIES

PAGE 1 OF 2

- 1. <u>Revenue Goal</u>. The City shall attempt to maintain a diversified and stable revenue system to shelter it from short run fluctuations in any one revenue source.
- 2. <u>Development of Revenue Projection</u>. The City will estimate its annual revenues using an objective analytical process. The City will project revenues for the next two years and five years; and, these projections will be updated annually. Each existing and potential revenue source will be examined annually.
- 3. <u>User Charges and Fees Required</u>. User charges and fees will be established at a level related to the cost of providing the services. The City will recalculate a full cost of activities supported by user fees to identify the impact of inflation and other cost increases.

<u>Enterprises Funds:</u> The City shall establish user fees and charges that fully support the total direct and indirect cost of the activity. Indirect costs include the cost of administration borne by other operating funds.

The City Council shall periodically set water rates so that there will be no deficit spending; and the water system budget will be balanced and all costs and expenses of the City water system expansion (including, but not limited to, ownership, acquisition, expansion, operation and maintenance) shall be paid from water system funds.

In order to prevent ad valorem property tax increases, no ad valorem property tax funds collected or received by the City shall be sued to pay or subsidize any costs or expense of the City water system.

<u>General Fund:</u> The City shall establish and maintain fees for activities that are supported by the user. For each supported activity, the City shall establish the rate or fee necessary. Fees shall be reviewed annually and adjusted when necessary to maintain the proper level.

CITY OF WOODWAY POLICY/ADMINISTRATIVE PROCEDURE ADMINISTRATIVE DIRECTIVE

SECTION:

FINANCE POLICIES

NUMBER: 200.9

SUBJECT:

BUDGET ADMINISTRATION

AND DEVELOPMENT

TITLE:

REVENUE POLICIES

PAGE 2 OF 2

4. <u>Tax Collection</u>. The City will follow an aggressive policy of collecting property tax revenues.

5. <u>Tax Assessment</u>. The City will monitor the appraisal procedures of the McLennan County Tax Appraisal District and provide necessary input to assure that sound appraisal procedures are maintained.

CITY OF WOODWAY POLICY/ADMINISTRATIVE PROCEDURE ADMINISTRATIVE DIRECTIVE

SECTION:

FINANCE POLICIES

NUMBER: 200.10

SUBJECT:

BUDGET ADMINISTRATION

AND DEVELOPMENT

TITLE:

RESERVE POLICIES

PAGE 1 OF 1

<u>Undesignated Emergency Reserve Fund Balances</u>. In addition to maintaining operating contingency funds of 1% of total budgeted fund expenditures, the City will establish operating reserves to provide for unanticipated expenditures or revenue shortfalls of a nonrecurring nature. These reserves will be maintained at \$250,000 for General Fund operations and \$250,000 for Utility Fund operations.

Working Capital. End of year fund balances will be sufficient to provide working capital for the various funds that will assure a positive cash balance at all times during the year; and/or the fund balances will provide for ninety (90) days working capital.

CITY OF WOODWAY POLICY/ADMINISTRATIVE PROCEDURE ADMINISTRATIVE DIRECTIVE

SECTION:

FINANCE POLICIES

NUMBER: 200.11

SUBJECT:

BUDGET ADMINISTRATION

AND DEVELOPMENT

TITLE:

LONG-TERM DEBT

PAGE 1 OF 1

General Obligation Debt. The City is a Home Rule Charter City with a maximum authorized property tax rate for all purposes of \$2.50 per \$100 assessed valuation. This maximum tax rate is imposed by the Constitution of the State of Texas. Under the rules of the Texas Attorney General, the City may issue general obligation debt in an amount no greater than that which can be serviced by a debt service tax of \$1.50 per assessed valuation, based on 90% collections. It is the policy of the City to maintain the debt service tax rate at a fairly constant level while not exceeding the industry median.

Combination Tax and Revenue Debt. It is the City's policy to fund as many projects as possible from Capital Project Funds and to incur new debt only when necessary for larger projects. All Combination Tax and Revenue Debt is 100% self-supporting. In determining the timing for issuance of new debt, the objective is to minimize the overall debt service; therefore, new debt issuance is usually timed to coincide with a decrease in current debt service.

CITY OF WOODWAY
POLICY/ADMINISTRATIVE PROCEDURE
ADMINISTRATIVE DIRECTIVE

SECTION:

FINANCE POLICIES

NUMBER: 201.01

SUBJECT:

INVESTMENT

TITLE:

INVESTMENT POLICIES

PAGE 1 OF 9

I. OVERVIEW

This policy is created to comply with all current requirements of the Texas Public Funds Investment Act, Section 2256 of the Texas Government Code. It is the policy of the City of Woodway (City) to invest public funds in a manner which will provide for safety of principal and a market rate of interest while meeting the daily cash flow demands of the City and conforming to all state and local statutes governing the investment of public funds. The City's investment policy, as approved by the City Council, is adopted to provide investment policy guidelines for use by City Staff.

II. SCOPE

This policy applies to all investment activities of the City's funds except those subject to other investment covenants, or excluded by contract. All funds covered by this policy shall be invested in accordance with the Public Funds Investment Act (Section 2256 of the Texas Government Code), as amended. These funds are accounted for in the City's annual financial report and include:

- A. General Fund
- B. Utility Fund
- C. Debt Service Funds
- D. Capital Projects Funds
- E. Emergency Reserve Fund
- F. Special Revenue Funds
- G. Equipment Replacement Fund

III. OBJECTIVES

The primary objectives, in priority order, of investment activities shall be:

A. Safety

Safety of principal is the foremost objective of the investment program. Investments shall be undertaken in a manner that seeks to ensure the preservation of capital in the overall portfolio. The objective shall be to mitigate credit risk and interest rate risk.

1. Credit Risk

CITY OF WOODWAY POLICY/ADMINISTRATIVE PROCEDURE ADMINISTRATIVE DIRECTIVE

SECTION: FINANCE POLICIES NUMBER: 201.01

SUBJECT: INVESTMENTS

TITLE: INVESTMENT POLICIES PAGE 2 OF 9

Credit risk is the risk of loss due to the failure of the security issuer or backer. Credit risk may be mitigated by:

a. Limiting investments to the safest types of securities;

b. Pre-qualifying the financial institutions, brokers/dealers, intermediaries, and advisors with which the City will do business; and,

c. Diversifying the investment portfolio so that potential losses on individual securities will be minimized.

2. Interest Rate Risk

Interest rate risk is the risk that the market value of securities in the portfolio will fall due to changes in general interest rates. Interest rate risk may be mitigated by:

- a. Structuring the investment portfolio so that securities mature to meet cash requirements for ongoing operations, thereby avoiding the need to sell securities on the open market prior to maturity; and,
- b. By investing operating funds primarily in shorter-term securities.

B. Liquidity

The investment portfolio shall remain sufficiently liquid to meet all operating requirements that may be reasonably anticipated. This is accomplished by structuring the portfolio so that securities mature concurrent with cash needs to meet anticipated demands.

C. Yield

The investment portfolio shall be designed with the objective of attaining a market rate of interest throughout budgetary and economic cycles, taking into account the investment risk constraints and liquidity needs. Return on investment is of least importance compared to the safety and liquidity objectives described above. The core of investments are limited to relatively low risk securities in anticipation of earning a fair rate of interest relative to the risk being assumed. Securities shall not be sold prior to maturity with the following exceptions:

- 1. A declining credit security could be sold early to minimize loss of principal;
- 2. A security swap could be used to adjust average portfolio maturity or improve the quality or yield of the portfolio; or,
- 3. Liquidity needs of the portfolio require that the security be sold.

CITY OF WOODWAY POLICY/ADMINISTRATIVE PROCEDURE ADMINISTRATIVE DIRECTIVE

SECTION: FINANCE POLICIES

NUMBER: 201.01

SUBJECT:

INVESTMENTS

TITLE:

INVESTMENT POLICIES

PAGE 3 OF 9

IV. STANDARDS OF CARE

A. Prudence

The standard of prudence to be used by investment officials shall be the "prudent person" standard and shall be applied in the context of managing an overall portfolio. Investment officers acting in accordance with the investment policy and written procedures and exercising due diligence shall be relieved of personal responsibility for an individual security's credit risk or market price changes, provided deviations from expectations are reported in a timely fashion and appropriate action is taken to control adverse developments.

Investments shall be made with judgement and care, under circumstances then prevailing, which persons of prudence, discretion and intelligence exercise in the management of their own affairs, not for speculation, but for investment, considering the probable safety of their capital as well as the probable income to be derived.

B. Ethics and Conflicts

Officers and employees involved in the investment process shall refrain from personal business activity that could conflict with the proper execution and management of the investment program, or that could impair their ability to make impartial decisions. Investment officers shall disclose any material interests in financial institutions with which they conduct business. They shall further disclose any personal financial/investment positions that could be related to the performance of the investment portfolio. Investment officers shall refrain from undertaking personal investment transactions with the same individual person with whom business is conducted on behalf of the City.

An investment officer of the City who has a personal business relationship with a business organization offering to engage in an investment transaction with the entity shall file a statement disclosing that personal business interest. An investment officer who is related within the second degree by affinity or consanguinity, as determined under Chapter 573, to an individual seeking to sell an investment to the investment officer shall file a statement disclosing that relationship. A statement required under this subsection must be filed with the Texas Ethics Commission and the City Council. For purposes of this subsection, an investment officer has a personal business relationship with a business organization if:

1. The investment officer owns 10 percent or more of the voting stock or shares of the business organization or owns \$5,000 or more of the fair market value of the business organization;

CITY OF WOODWAY POLICY/ADMINISTRATIVE PROCEDURE ADMINISTRATIVE DIRECTIVE

SECTION:

FINANCE POLICIES

NUMBER: 201.01

SUBJECT:

INVESTMENTS

TITLE:

INVESTMENT POLICIES

PAGE 4 OF 9

2. Funds received by the investment officer from the business organization exceed 10 percent of the investment officer's gross income for the previous year; or

3. The investment officer has acquired from the business organization during the previous year investments with a book value of \$2,500 or more for the personal account of the investment officer.

C. Investment Officer

Authority to manage the City's investment program is derived from Texas Local Government Code, Chapter 104. Management responsibility for the investment program is vested in the City Manager, and may be delegated to the Finance Director. Written procedures for the operation of the investment program consistent with this investment policy shall be established. Such procedures shall include explicit delegation of authority to persons responsible for investment transactions. No person may engage in an investment transaction except as provided under the terms of this policy and the established procedures.

D. Required Training

The City Manager and/or Finance Director shall attend at least one training session relating to the responsibilities of maintaining the investment portfolio within 12 months after taking office or assuming duties and shall receive no less than 10 hours of instruction related to investment functions. Thereafter eight hours of investment training is required in every two year period that begins on the first day of the fiscal year and consists of the two consecutive fiscal years after that date. Such training, from an independent source as approved by City Council, shall include education in investment controls, security risks, strategy risks, market risks, and compliance with the Public Funds Investment Act.

V. INVESTMENT STRATEGIES

The City's investment portfolio shall be designed with the objective of obtaining a market rate of interest throughout budgetary and economic cycles, commensurate with the investment risk constraints and the cash flow needs.

A. Market Yield Benchmark

The City's investment strategy is conservative. Given this strategy, the basis used by the Finance Director to determine whether market yields are being achieved shall be the 91-day T-bill rate.

CITY OF WOODWAY POLICY/ADMINISTRATIVE PROCEDURE ADMINISTRATIVE DIRECTIVE

SECTION:

FINANCE POLICIES

NUMBER: 201.01

SUBJECT:

INVESTMENTS

TITLE:

INVESTMENT POLICIES

PAGE 5 OF 9

B. Maximum Maturities

To the extent possible, the City will attempt to match its investments with anticipated cash flow requirements. Unless matched to a specific cash flow, the City will not directly invest operating funds in securities maturing more than 12 months from the date of purchase, unless approved by the City Council.

Capital Projects funds may be invested in securities exceeding 12 months if the maturity of such investments are made to coincide as nearly as practicable with the expected use of the funds. Reserve funds may be invested in securities exceeding 12 months provided that the maturity of such investments do not exceed the initial call date on the related bond issue.

C. Diversification

The City will seek to diversify investments in order to avoid incurring unreasonable risks.

VI. SAFEKEEPING AND CUSTODY

A. Authorized Financial Dealer and Institution

The Finance Director shall maintain a list of financial institutions authorized to provide investment services. In addition, a list will also be maintained of approved security broker/dealers selected by credit worthiness who are authorized to provide investment services in the State of Texas. These may include "primary" dealers or regional dealers that qualify under Securities & Exchange Commission Rule 15C3-1 (uniform net capital rule).

All financial institutions and broker/dealers who desire to become qualified bidders for investment transactions must supply the Finance Director with the following:

- 1. Audited financial statements:
- 2. Proof of Financial Industry Regulatory (FINRA) certification;
- 3. Proof of state registration;
- 4. Completed broker/dealer questionnaire; and,
- 5. Certification of having received the City's investment policy.

A current audited financial statement is required to be on file for each financial institution and broker/dealer in which the City invests. An annual review of the financial condition and registrations of qualified bidders will be conducted by the Finance Director.

CITY OF WOODWAY POLICY/ADMINISTRATIVE PROCEDURE ADMINISTRATIVE DIRECTIVE

SECTION: FINANCE POLICIES NUMBER: 201.01

SUBJECT: INVESTMENTS

TITLE: INVESTMENT POLICIES PAGE 6 OF 9

B. Collateralization

The City, in accordance with State Statute, requires all City funds held by financial institutions above the Federal Deposit Insurance Corporation (FDIC) insurance limit to be collateralized with securities whose market value is pledged at 102% of principal and accrued interest by that institution with the City's custodial bank. Private insurance coverage is not an acceptable collateralization form. Securities which are acceptable for collateralization purposes are as follows:

1. FDIC insurance coverage.

2. Obligations, the principal and interest of which are unconditionally guaranteed or insured by, or backed by the full faith and credit of the United States or its agencies and instrumentalities. This shall include letters of credit issued by U.S. government agencies.

3. Obligations, the principal and interest on which, are unconditionally guaranteed or

insured by the State of Texas.

4. Obligations of the State of Texas or debt obligations of a county, city or other political subdivision of the State of Texas having been rated no less than AAA and insured AAA or its equivalent by a nationally recognized rating agency with a remaining maturity of ten years or less.

C. Custody - Delivery Vs. Payment

All security transactions entered into by the City shall be conducted on a delivery-versus-payment (DVP) basis. Securities will be held by the City's custodial bank and evidenced by safekeeping receipts.

D. Safekeeping of Securities

Securities purchased for the City's portfolios will be delivered in book entry form and will be held in third party safekeeping by a Federal Reserve member financial institution designated as the City's safekeeping and custodian bank.

The City will execute Safekeeping Agreements prior to utilizing the custodian's safekeeping services. The safekeeping agreement must provide that the safekeeping agent will immediately record and promptly issue and deliver a safekeeping receipt showing the receipt and the identification of the security, as well as the City's interest. All securities owned by the City will be held in a Customer Account naming the City as the owner.

CITY OF WOODWAY POLICY/ADMINISTRATIVE PROCEDURE ADMINISTRATIVE DIRECTIVE

SECTION:

FINANCE POLICIES

NUMBER: 201.01

SUBJECT:

INVESTMENTS

TITLE:

INVESTMENT POLICIES

PAGE 7 OF 9

VII. AUTHORIZED AND SUITABLE INVESTMENTS

The investment of City funds will be made using only those investment types approved by the City Council and which are in accordance with State of Texas Government Code, Chapter 2256. The approved investment types will be limited to the following:

- A. U.S. Treasury and Federal Agency issues, not to exceed 75% of the total investment portfolio, including any investment insured by the Federal Deposit Insurance Corporation (FDIC) or backed by the full faith and credit of the United States government.
- B. Certificates of Deposit or demand deposits of state and national banks that are fully guaranteed or insured by the Federal Deposit Insurance Corporation (FDIC), or its successor; or, secured by obligations described in section A above, which are intended to include Treasuries as well as all direct federal agency securities that have a market value of not less than the principal amount of the certificates or in any other manner and amount provided by law for deposits of a City. These deposits shall be governed by a Depository Contract that complies with federal and state regulation to properly secure a pledged security interest.
- C. Repurchase Agreements secured by any combination of cash and U.S. Treasury or Federal Agency issues as collateral with a market value which equals or exceeds 102% of the City's investment plus accrued interest and are pledged and held with the City's custodial bank. Repurchase agreements can only be entered with primary dealers and banks within the State of Texas in accordance with State law. Maximum term for repurchase agreements is 90 days from delivery unless the repurchase agreement is associated with the investment of bond proceeds; and
- D. Local government investment pools, e.g., Texpool, TexSTAR, Logic, which are AAA-rated by a nationally recognized bond rating company, e.g., Moody's, S&P, Fitch, and which participation in any particular investment pool(s) has been authorized by resolution of the City Council, not to exceed 50% of the total investment portfolio less bond funds. Bond funds may be invested at 100%.
- E. Interest bearing bank savings deposits issued by state and national banks or savings bank or a state or federal credit union (having their main or branch office in Texas) that are guaranteed or insured by the Federal Deposit Insurance Corporation or the National Credit Union Share Insurance Fund (or their successor organizations).

CITY OF WOODWAY POLICY/ADMINISTRATIVE PROCEDURE ADMINISTRATIVE DIRECTIVE

SECTION:

FINANCE POLICIES

NUMBER: 201.01

SUBJECT:

INVESTMENTS

TITLE:

INVESTMENT POLICIES

PAGE 8 OF 9

VIII. REPORTING AND REVIEW

A. Reporting

The Finance Director shall prepare an investment report quarterly, including a summary that provides a clear picture of the status of the current investment portfolio and transactions made over the last quarter. The report should be provided to the City Manager and City Council. The report shall include the following:

- 1. The investment position of the City on the date of the report.
- 2. Signature of all investment officers.
- 3. Summary for each fund stating:
 - a. Beginning market value;
 - b. Additions and changes; and
 - c. Ending market value.
- 4. Ending book value and market value for each investment along with fully accrued interest for the reporting period.
- 5. Maturity date of each investment.
- 6. Description of the account or fund for which the investments were made.
- 7. Statement that the investment portfolio is in compliance with the City's investment policy and strategies.

B. Security Pricing

Current market value of securities may be obtained by independent market pricing sources including, but not limited to, the Wall Street Journal, broker dealers and banks other than those who originally sold the security to the City as well as the City's safekeeping agent.

C. Review

If the City places funds in any investment other than registered investment pools or accounts offered by its depository bank, the above reports shall be formally reviewed at least annually by an independent auditor, and the result of the review shall be reported to the City Council.

In addition, the City's external auditors shall conduct a compliance audit of management controls on investments and adherence to the Investment Policy.

CITY OF WOODWAY
POLICY/ADMINISTRATIVE PROCEDURE
ADMINISTRATIVE DIRECTIVE

SECTION:

FINANCE POLICIES

NUMBER: 201.01

SUBJECT:

INVESTMENTS

TITLE:

INVESTMENT POLICIES

PAGE 9 OF 9

D. Downgrade Provision for Investment Ratings

An Investment that requires a minimum rating does not qualify as an authorized investment during the period the investment does not have a minimum rating. The City shall take all prudent measures that are consistent with its Investment Policy to liquidate an investment that does not have the required minimum rating. The City shall also monitor the credit ratings on securities that require minimum ratings. This may be accomplished through research, or with the assistance of broker dealers, banks or safekeeping agents.

IX. POLICY

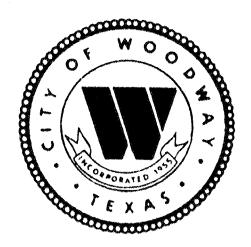
A. Exemption

Any investment purchased prior to a change in policy, which subsequently does not meet the amended guidelines may be held to maturity provided that it does not pose a default risk to the portfolio or conflict with State law.

B. Amendment

The City shall review the Investment Policy annually. An annual review of the Investment Policy shall be conducted by the City Council's Investment/Audit Committee, City Manager, and Finance Director. The City Council shall consider for adoption as necessary the changes recommended by the City Council's Investment/Audit Committee, City Manager, and Finance Director.

BUDGET SUMMARIES



2019-2020 COMBINED FUNDS SUMMARY

FUND#	FUND NAME	TYPE *	2018-2019 FUND BALANCE	2019-2020 REVENUES	2019-2020 EXPENDITURES	2019-2020 FUND BALANCE
- 100 -	GENERAL FUND	Operating	\$3,134,604	\$11,045,986	(\$11,045,986)	\$3,134,604
- 500 -	UTILITY FUND	Operating	232,134	5,560,800	(5,560,800)	232,134
- 101 -	GENERAL EMERGENCY RESERVE FUND	Designated	250,000	0	0	250,000
- 502 -	UTILITY EMERGENCY RESERVE FUND	Designated	250,000	0	0	250,000
- 103 -	GENERAL EQUIPMENT REPLACEMENT FUND	Designated	1,243,926	459,500	(865,962)	837,464
- 503 -	UTILITY EQUIPMENT REPLACEMENT FUND	Designated	235,484	200,300	(200,900)	234,884
- 200 -	TOURISM FUND	Restricted	1,177,389	770,000	(463,678)	1,483,711
- 203 -	UNCLAIMED MONEY FUND	Restricted	171	0	0	171
- 210 -	DRUG SEIZURE/FORFEITURE FUND	Restricted	27,061	400	0	27,461
- 211 -	LAW ENFORCEMENT OFFICER CONTINUING EDUCATION	Restricted	137	3,025	(3,000)	162
- 212 -	MUNICIPAL COURT BUILDING SECURITY FUND	Restricted	71,169	6,000	0	77,169
- 213 -	MUNICIPAL COURT TECHNOLOGY FUND	Restricted	7,018	7,300	0	14,318
- 214 -	MUNICIPAL COURT CHILD SAFETY FUND	Restricted	71,740	13,000	0	84,740
- 215 -	ASSET FORFEITURE FUND	Restricted	14,259	200	0	14,459
- 300 -	PARK PROJECTS FUND	Capital	10,948	187,400	(186,000)	12,348
- 301 -	PARK DEDICATION FUND	Capital	12,604	200	0	12,804
- 302 -	GENERAL PROJECTS FUND	Capital	4,589,161	75,000	(1,311,886)	3,352,275
- 306 -	FUTURE CAPITAL STREET IMPROVEMENT FUND	Capital	2,842,079	616,331	(3,400,000)	58,410
- 308 -	ARBORETUM CONSTRUCTION FUND	Capital	171,330	37,500	(62,950)	145,880
- 309 -	DEVELOPMENT FUND	Capital	132,913	2,000	0	134,913
- 310 -	FAMILY CENTER CONSTRUCTION FUND	Capital	803,159	23,000	0	826,159
- 311 -	LONG - TERM CAPITAL PROJECTS FUND	Capital	774,870	203,744	0	978,614
- 400 -	GENERAL DEBT SERVICE FUND	Restricted	33,411	0	0	33,411
- 501 -	UTILITY DEBT SERVICE FUND	Restricted	320,869	1,239,464	(1,224,464)	335,869
- 504 -	UTILITY PROJECTS FUND	Capital	3,856	0	(373,400)	(369,544)
- 507 -	UTILITY IMPACT IMPROVEMENTS	Restricted	37,806	0	0	37,806
- 513 -	2016 UTILITY IMPROVEMENT FUND	Capital	0	0	0	0
- 514 -	2017 UTILITY IMPROVEMENT FUND	Capital	8,364,033	150,000	(7,700,000)	814,033
	TOTALS		\$24,812,131	\$20,601,150	(\$32,399,026)	\$13,014,255

Operating - Funds are used to support daily activities of the City
 Capital - Funds are used to support capital projects of the City, usually significant in value

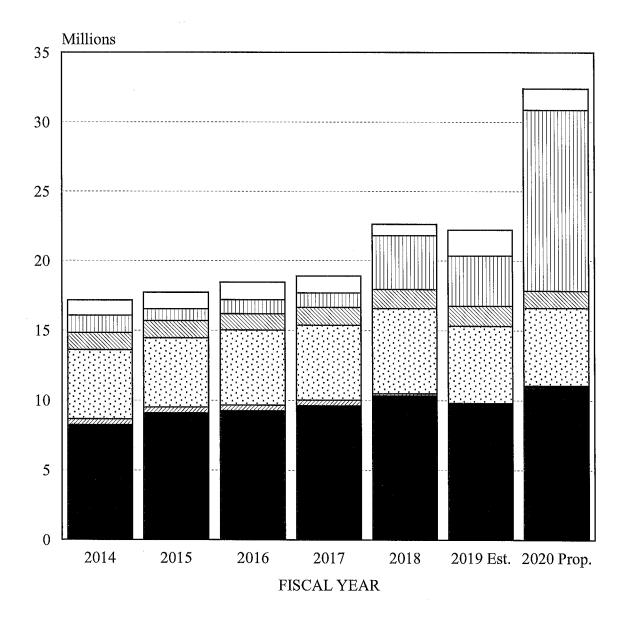
 Designated - Funds have been designated by the City for a specific purpose
 Restricted - Funds are legally restricted for a specific purpose

COMBINED FUNDS SUMMARY

EXPENDITURE BY FUND

(Five Years Actual, Estimate, & Proposed)

■GENERAL ZGEN DEBT DUTILITY ZUTIL DEBT CAPITAL COTHER



2019-2020 COMBINED FUNDS SUMMARY TOTAL REVENUES AND EXPENDITURES BY FUND

REVENUES		2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
GENERAL FUND		\$10,401,217	\$10,410,512	\$10,595,539	\$11,045,986
GENERAL DEBT SERVICE FU	JND	105,150	0	1,074	0
UTILITY FUND		6,008,340	5,480,800	5,542,200	5,560,800
UTILITY DEBT SERVICE FUND		1,387,069	1,442,313	1,453,013	1,239,464
CAPITAL PROJECT FUNDS		12,124,590	1,273,926	1,969,948	1,295,175
OTHER FUNDS *		1,570,991	1,437,400	1,625,007	1,459,725
	SUBTOTAL	\$31,597,357	\$20,044,951	\$21,186,781	\$20,601,150
INTERFUND TRANSFERS		(3,822,313)	(2,643,758)	(3,119,358)	(2,294,999)
	TOTAL	\$27,775,044	\$17,401,193	\$18,067,423	\$18,306,151

EXPENDITURES		2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
GENERAL FUND		\$10,329,012	\$10,410,512	\$9,802,214	\$11,045,986
GENERAL DEBT SERVICE FUND		151,250	0	0	0
UTILITY FUND		6,091,619	5,480,800	5,513,916	5,560,800
UTILITY DEBT SERVICE FUND		1,374,126	1,435,313	1,435,313	1,224,464
CAPITAL PROJECT FUNDS		3,863,791	12,076,585	3,606,450	13,034,236
OTHER FUNDS *		813,728	2,185,683	1,848,688	1,533,540
	SUBTOTAL	\$22,623,526	\$31,588,893	\$22,206,581	\$32,399,026
INTERFUND TRANSFERS		(3,822,313)	(2,643,758)	(3,119,358)	(2,294,999)
	TOTAL	\$18,801,213	\$28,945,135	\$19,087,223	\$30,104,027

^{*} OTHER FUNDS: GENERAL EMERGENCY RESERVE, UTILITY EMERGENCY RESERVE, TOURISM, EQUIPMENT REPLACEMENT, UNCLAIMED MONEY, DRUG SEIZURE/FORFEITURE, ASSET FORFEITURE, LAW ENFORCEMENT OFFICER CONTINUING EDUCATION, MUNICIPAL COURT BUILDING SECURITY, MUNICIPAL COURT TECHNOLOGY, MUNICIPAL COURT CHILD SAFETY.

2019-2020 COMBINED FUNDS SUMMARY REVENUES AND EXPENDITURES BY CATEGORY

REVENUES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
PROPERTY TAX	\$5,037,485	\$5,199,923	\$5,199,659	\$5,594,075
CITY SALES & USE TAX	2,724,579	2,640,000	2,782,210	2,800,000
HOTEL OCCUPANCY TAX	775,950	700,000	770,000	750,000
FRANCHISE FEES	752,374	756,000	733,594	709,000
CHARGES FOR SERVICES	7,089,925	6,546,300	6,647,200	6,668,800
BOND PROCEEDS	9,500,000	0	0	0
INTEREST AND OTHER	1,894,731	1,558,970	1,934,760	1,784,276
INTERFUND TRANSFERS	3,822,313	2,643,758	3,119,358	2,294,999
TOTAL REVENUES	\$31,597,357	\$20,044,951	\$21,186,781	\$20,601,150

EXPENDITURES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
SALARIES & BENEFITS	\$7,071,418	\$7,909,918	\$7,508,837	\$8,579,848
SUPPLIES & MATERIALS	454,017	514,160	411,749	520,660
REPAIRS & MAINTENANCE	491,225	576,576	520,870	626,156
OTHER SERVICES & CHARGES	4,791,215	4,550,940	4,041,615	4,918,352
DEBT SERVICE	1,659,576	2,266,148	2,266,961	1,326,564
CAPITAL	4,333,762	13,127,393	4,337,191	14,132,447
INTERFUND TRANSFERS	3,822,313	2,643,758	3,119,358	2,294,999
TOTAL EXPENDITURES	\$22,623,526	\$31,588,893	\$22,206,581	\$32,399,026

2019-2020 COMBINED FUNDS BY FUND TYPE REVENUES AND EXPENDITURES BY CATEGORY

REVENUES	GENERAL * GOVERNMENT	UTILITY ** SYSTEM	SPECIAL *** REVENUE	TOTAL
PROPERTY TAX	\$5,594,075	\$0	\$0	\$5,594,075
CITY SALES & USE TAX	2,800,000	0	0	2,800,000
HOTEL OCCUPANCY TAX	0	0	750,000	750,000
FRANCHISE FEES	709,000	0	0	709,000
CHARGES FOR SERVICES	1,163,000	5,505,800	0	6,668,800
BOND PROCEEDS	0	0	0	0
INTEREST AND OTHER	1,510,851	223,500	49,925	1,784,276
INTERFUND TRANSFERS	873,735	1,421,264	0	2,294,999
TOTAL REVENUES	\$12,650,661	\$7,150,564	\$799,925	\$20,601,150

EXPENDITURES	GENERAL * GOVERNMENT	UTILITY ** SYSTEM	SPECIAL *** REVENUE	TOTAL
SALARIES & BENEFITS	\$7,586,979	\$992,869	\$0	\$8,579,848
SUPPLIES & MATERIALS	355,010	165,650	0	520,660
REPAIRS & MAINTENANCE	378,356	247,800	0	626,156
OTHER SERVICES & CHARGES	2,077,492	2,728,717	116,343	4,922,552
DEBT SERVICE	0	1,224,464	102,100	1,326,564
CAPITAL	5,849,447	8,278,800	0	14,128,247
INTERFUND TRANSFERS	625,500	1,421,264	248,235	2,294,999
TOTAL EXPENDITURES	\$16,872,784	\$15,059,564	\$466,678	\$32,399,026

THIS SCHEDULE REFLECTS TOTAL PROPOSED REVENUES AND EXPENDITURES FOR THE CITY AS A WHOLE.

^{*} GENERAL GOVERNMENT FUNDS: GENERAL FUND, GENERAL EMERGENCY RESERVE, GENERAL EQUIPMENT REPLACEMENT, GENERAL DEBT SERVICE, PARK PROJECTS, PARK DEDICATION, GENERAL PROJECTS, LONG-TERM CAPITAL PROJECTS, FUTURE CAPITAL STREET IMPROVEMENT, ARBORETUM CONSTRUCTION, DEVELOPMENT, FAMILY CENTER CONSTRUCTION.

^{**} UTILITY SYSTEM FUNDS: UTILITY FUND, UTILITY EMERGENCY RESERVE, UTILITY EQUIPMENT REPLACEMENT, UTILITY DEBT SERVICE, UTILITY PROJECTS, UTILITY IMPROVEMENT BOND. 2017 UTILITY IMPROVEMENT BOND.

^{***} SPECIAL REVENUE FUNDS: TOURISM, UNCLAIMED MONEY, DRUG SEIZURE/FORFEITURE, ASSET FORFEITURE, LAW ENFORCEMENT OFFICER CONTINUING EDUCATION, MUNICIPAL COURT BUILDING SECURITY, MUNICIPAL COURT TECHNOLOGY, MUNICIPAL COURT CHILD SAFETY.

2019-2020 COMBINED PERSONNEL SUMMARY BY DEPARTMENT

GENERAL FUND	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
CITY SECRETARY'S OFFICE	1.00	1.00	1.00	1.00
ADMINISTRATION	3.70	3.70	3.70	3.70
FINANCE	2.50	2.50	2.50	2.50
POLICE/FIRE/ANIMAL CONTROL 1 & 2	43.25	46.25	46.25	46.50
MUNICIPAL COURT 2	1.75	1.75	1.75	2.00
STREETS	4.60	4.60	4.60	4.60
SANITATION	0.00	0.00	0.00	0.00
PARKS	5.10	5.10	5.10	5.10
PUBLIC BUILDINGS 3	0.50	0.50	0.50	0.00
COMM. SVCS ADMIN/INSPECTIONS	2.60	2.60	2.60	2.60
COMMUNITY DEVELOPMENT	0.00	0.00	0.00	0.00
ECONOMIC DEVELOPMENT	0.00	0.00	0.00	0.00
WOODWAY BEAUTIFUL	0.00	0.00	0.00	0.00
YOUTH COMMISSION	0.00	0.00	0.00	0.00
CARLEEN BRIGHT ARBORETUM 4	5.60	6.20	6.20	6.20
WOODWAY FAMILY CENTER 5	2.80	2.80	2.80	3.30
TOTAL GENERAL FUND	73.40	77.00	77.00	77.50

- 1 A vacant part-time dispatch position was deleted and a full-time dispatch position was added to the budget in FY 20. (+,50)
- 2 25% of a full-time court clerk position was deleted from Public Safety and added to the Municipal Court budget in the FY 20.
- 3 A part-time janitorial position was deleted from the budget in FY 20. (-.50)
- 4 Two part-time positions were deleted and one full-time position was added to the budget in FY 20.
- 5 A part-time position was added to the budget in FY 20 to help while the fields are being resurfaced. (+.50)

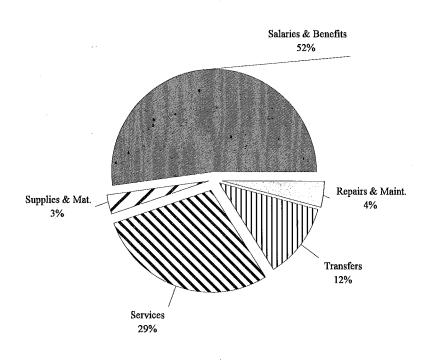
UTILITY FUND		2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
WATER SERVICES		6.30	6.30	6.30	6.30
SEWER SERVICES		3.90	3.90	3.90	3,90
CUSTOMER SERVICE		3.80	3.80	3.80	3.80
TOTAL UTILITY FUND		14.00	14.00	14.00	14.00
TOTAL ALL FUNDS	:	87.40	91.00	91.00	91.50
	POPULATION (2010	CENSUS)		8,452	
	GENERAL FUND E	MPLOYEES		77.50	
	UTILITY FUND EM	PLOYEES		14.00	
	TOTAL EMPLOYER	ES		91.50	
	% CHANGE FROM	PRIOR YEAR		0.55%	

PERSONNEL NUMBERS ARE STATED AS FULL TIME EQUIVALENTS AND INCLUDE BOTH REGULAR FULL-TIME EMPLOYEES AND TEMPORARY EMPLOYEES

2019-2020 COMBINED OPERATING FUNDS SUMMARY

REVENUES	2017-2018	2018-2019	2018-2019	2019-2020
	ACTUAL	BUDGET	ESTIMATED	BUDGET
General Fund Revenues Utility Operating Revenues	\$10,401,217	\$10,410,512	\$10,595,539	\$11,045,986
	6,008,340	5,480,800	5,542,200	5,560,800
Total Operating Revenue	\$16,409,557	\$15,891,312	\$16,137,739	\$16,606,786

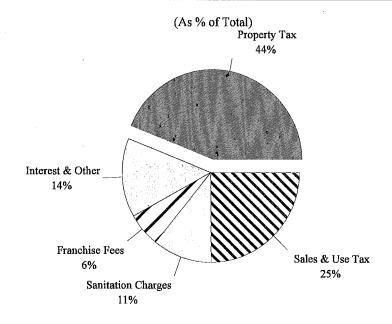
EXPENDITURES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Salaries & Benefits	\$7,071,418	\$7,909,918	\$7,508,837	\$8,579,848
Supplies & Materials	453,900	514,160	410,199	520,660
Repairs & Maintenance	491,225	576,576	520,870	626,156
Other Services & Charges	4,714,214	4,447,940	3,936,704	4,806,209
Capital	1,813	16,620	13,422	27,149
Transfers	,	•	,	•
To Utility Debt Service	1,373,861	1,435,313	1,435,313	1,224,464
To General Capital Projects Fund	1,200,000	115,000	115,000	0
To Emergency Reserve Fund	0	100,000	100,000	0
To Utility Projects Fund	450,000	0	500,000	0
To Park Reserve Fund	0	192,585	192,585	186,000
To Equipment Replacement	664,200	583,200	583,200	636,300
Total Expenditures	\$16,420,631	\$15,891,312	\$15,316,130	\$16,606,786



GENERAL FUND REVENUES BY CATEGORY

REVENUES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Property Tax	\$4,298,800	\$4,503,232	\$4,510,860	\$4,844,300
City Sales & Use Tax	2,724,579	2,640,000	2,782,210	2,800,000
Franchise Fees	752,374	756,000	733,594	709,000
Sanitation Services	1,141,554	1,123,000	1,163,000	1,163,000
Interest & Other	1,483,910	1,388,280	1,405,875	1,529,686
TOTAL GENERAL FUND	\$10,401,217	\$10,410,512	\$10,595,539	\$11,045,986

GENERAL FUND REVENUES BY TYPE



GENERAL FUND EXPENDITURES BY CATEGORY

EXPENDITURES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Salaries & Benefits	\$6,202,899	\$6,959,568	\$6,596,840	\$7,586,979
Supplies & Materials	316,543	348,510	274,476	355,010
Repairs & Maintenance	265,017	334,276	295,823	378,356
Other Services & Charges	1,851,240	1,931,153	1,801,013	2,077,492
Capital	1,813	14,020	11,077	22,649
Interfund Transfers				
Capital Projects Fund	1,200,000	115,000	115,000	0
Emergency Reserve Fund	0	100,000	100,000	0
Legal Contingency Fund	0	0	0	0
Park Project Fund	0	192,585	192,585	186,000
Equipment Replacement	491,500	415,400	415,400	439,500
TOTAL GENERAL FUND	\$10,329,012	\$10,410,512	\$9,802,214	\$11,045,986

PERSONNEL	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Service/Maintenance	10.60	10.60	10.60	10.60
Office/Clerical	4.90	4.90	5.90	5.90
Technical	9.40	9.40	9.40	10.40
Sworn Personnel	22.00	24.00	24.00	24.00
Professional	2.70	2.70	2.70	3.70
Management/Supervision	19.30	20.40	20.40	19.40
Temporary/Seasonal	4.50	5.00	4.00	3.50
TOTAL GENERAL FUND	73.40	77.00	77.00	77.50

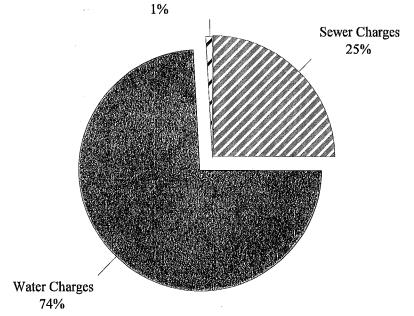
UTILITY FUND REVENUES BY CATEGORY

REVENUES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Water Service Charges	\$4,518,851	\$3,996,300	\$4,084,200	\$4,094,800
Sewer Service Charges	1,429,520	1,427,000	1,400,000	1,411,000
Interest & Other	59,969	57,500	58,000	55,000
TOTAL UTILITY FUND	\$6,008,340	\$5,480,800	\$5,542,200	\$5,560,800

UTILITY FUND REVENUES BY TYPE

(As % of Total)

Interest & Other



UTILITY FUND EXPENDITURES BY CATEGORY

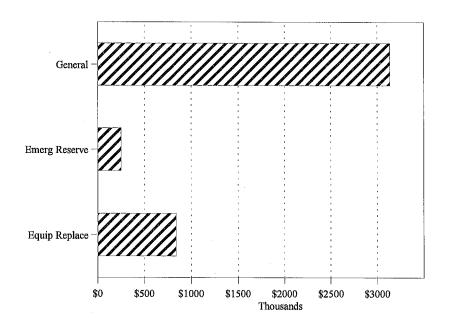
EXPENDITURES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET	
Salaries & Benefits	\$868,519	\$950,350	\$911,997	\$992,869	
Supplies & Materials	137,357	165,650	135,723	165,650	
Repairs & Maintenance	226,208	242,300	225,047	247,800	
Other Services & Charges	2,862,974	2,516,787	2,135,691	2,728,717	
Capital	0	2,600	2,345	4,500	
Interfund Transfers					
Utility Debt Service Fund	1,373,861	1,435,313	1,435,313	1,224,464	
Utility Project Fund	450,000	0	500,000	0	
Equipment Replacement	172,700	167,800	167,800	196,800	
Emergency Reserve Fund	0	0	0	0	
TOTAL UTILITY FUND	\$6,091,619	\$5,480,800	\$5,513,916	\$5,560,800	

PERSONNEL	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Service/Maintenance	6.00	6.00	6.00	6.00
Office/Clerical	4.10	4.10	4.10	4.10
Technical	2.00	2.00	2.00	2.00
Sworn Personnel	0.00	0.00	0.00	0.00
Professional	0.30	0.30	0.30	0.30
Management/Supervision	1.60	1.60	1.60	1.60
Temporary/Seasonal	0.00	0.00	0.00	0.00
TOTAL UTILITY FUND	14.00	14.00	14.00	14.00

GENERAL GOVERNMENTAL FUND TYPES PROJECTED FUND BALANCE

FUND	PROJECTED FUND BALANCE @ 09/30/2019	BUDGET REVENUES	BUDGET EXPENDITURES	PROJECTED FUND BALANCE @ 09/30/2020
100 - GENERAL FUND	\$3,134,604	\$11,045,986	(\$11,045,986)	\$3,134,604
101 - GENERAL EMERGENCY RESERVE	250,000	0	0	250,000
103 - EQUIPMENT REPLACEMENT FUND *	1,243,926	459,500	(865,962)	837,464
TOTAL GENERAL GOVERNMENTAL FUNDS * DESIGNATED FUNDS	\$4,628,530	\$11,505,486	(\$11,911,948)	\$4,222,068
400 - DEBT SERVICE FUNDS	\$33,411	\$0	\$-0	\$33,411

PROJECTED FUND BALANCES

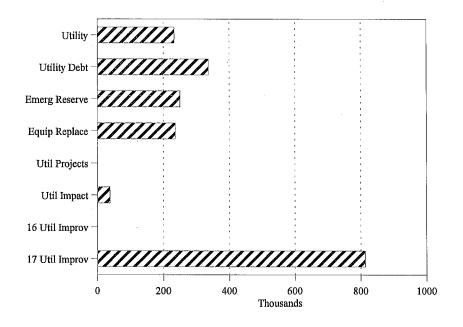


PROPRIETARY FUND TYPES PROJECTED CASH BALANCE

FUND	PROJECTED CASH BALANCE @ 09/30/2019	BUDGET REVENUES	BUDGET EXPENDITURES	PROJECTED CASH BALANCE @ 09/30/2020
500 - UTILITY FUND **	\$232,134	\$5,560,800	(\$5,560,800)	\$232,134
501 - UTILITY DEBT SERVICE FUND *	320,869	1,239,464	(1,224,464)	335,869
502 - UTILITY EMERGENCY RESERVE	250,000	0	0	250,000
503 - EQUIPMENT REPLACEMENT	235,484	200,300	(200,900)	234,884
504 - UTILITY PROJECTS FUND ***	3,856	0	(373,400)	(369,544)
507 - UTILITY IMPACT IMPROVEMENTS	37,806	0	0	37,806
513 - 2016 UTILITY IMPROVEMENT BOND FUND *	0	0	0	0
514 - 2017 UTILITY IMPROVEMENT BOND FUND *	8,364,033	150,000	(7,700,000)	814,033
TOTAL PROPRIETARY FUNDS	\$9,444,182	\$7,150,564	(\$15,059,564)	\$1,535,182

^{*} DESIGNATED FUNDS

PROJECTED CASH BALANCES



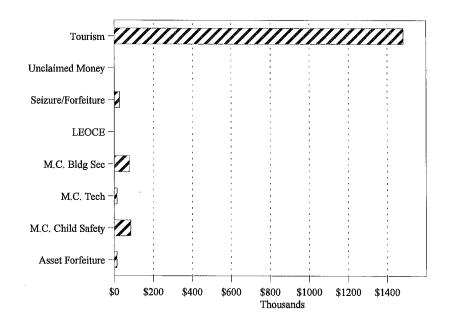
^{**} UTILITY FUND REFLECTS CASH BALANCE PORTION OF RETAINED EARNINGS.

^{***} UTILITY PROJECTS FUND INCLUDES SOME BUDGETED PROJECTS THAT WILL BE POSTPONED UNTIL FUNDING BECOMES AVAILABLE.

SPECIAL REVENUE GOVERNMENTAL FUND TYPES PROJECTED FUND BALANCE

FUND	PROJECTED FUND BALANCE @ 09/30/2019	BUDGET REVENUES	BUDGET EXPENDITURES	PROJECTED FUND BALANCE @ 09/30/2020
200 - TOURISM FUND	\$1,177,389	\$770,000	(\$463,678)	\$1,483,711
203 - UNCLAIMED MONEY FUND	171	0	0	171
210 - DRUG SEIZURE/FORFEITURE FUND	27,061	400	0	27,461
211 - LAW ENFORCEMENT OFFICER CONT EDUC	137	3,025	(3,000)	162
212 - MUNICIPAL COURT BUILDING SECURITY	71,169	6,000	0	77,169
213 - MUNICIPAL COURT TECHNOLOGY FUND	7,018	7,300	0	14,318
214 - MUNICIPAL COURT CHILD SAFETY FUND	71,740	13,000	0	84,740
215 - ASSET FORFEITURE FUND	14,259	200	0	14,459
TOTAL SPECIAL REVENUE FUNDS	\$1,368,944	\$799,925	(\$466,678)	\$1,702,191

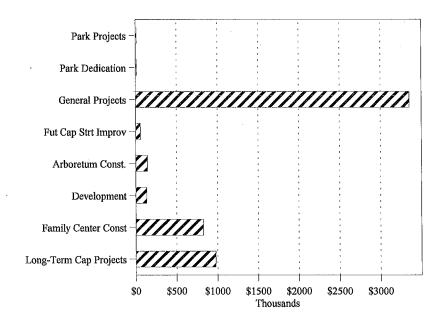
PROJECTED FUND BALANCES



CAPITAL PROJECT GOVERNMENTAL FUND TYPES PROJECTED FUND BALANCE

FUND	PROJECTED FUND BALANCE @ 09/30/2019	BUDGET REVENUES	BUDGET EXPENDITURES	PROJECTED FUND BALANCE @ 09/30/2020
300 - PARK PROJECTS FUND	\$10,948	\$187,400	(\$186,000)	\$12,348
301 - PARK DEDICATION FUND	12,604	200	0	12,804
302 - GENERAL PROJECTS FUND	4,589,161	75,000	(1,311,886)	3,352,275
306 - FUTURE CAPITAL STREET IMPROVEMENT FUND	2,842,079	616,331	(3,400,000)	58,410
308 - ARBORETUM CONSTRUCTION FUND	171,330	37,500	(62,950)	145,880
309 - DEVELOPMENT FUND	132,913	2,000	0	134,913
310 - FAMILY CENTER CONSTRUCTION FUND	803,159	23,000	0	826,159
311 - LONG-TERM CAPITAL PROJECTS FUND	774,870	203,744	0	978,614
TOTAL CAPITAL PROJECT FUNDS	\$9,337,064	\$1,145,175	(\$4,960,836)	\$5,521,403

PROJECTED FUND BALANCES



2019-2020 CAPITAL PROJECT FUNDS SUMMARY

(combines Governmental & Proprietary Funds)

RESOURCES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Fund Balance	\$11,118,462	\$19,379,261	\$19,379,261	\$17,742,759
Revenues				
300 - Park Projects Revenue	937	193,485	194,525	187,400
301 - Park Dedication Revenue	148	150	263	200
302 - General Projects Revenue	1,248,883	35,000	106,035	75,000
306 - Future Capital Street Improvement Rev	509,241	551,018	577,058	616,331
308 - Arboretum Construction Revenue	58,358	48,000	21,223	37,500
309 - Development Revenue	1,559	1,500	2,770	2,000
310 - Family Center Construction Revenue	18,192	132,500	138,305	23,000
311 - Long-Term Capital Projects	167,724	182,273	188,758	203,744
504 - Utility Projects Revenue	450,000	0	500,016	0
507 - Utility Impact Improvement Revenue	0	0	0	0
513 - 2016 Utility Improvement Revenue	37,221	10,000	28,301	0
514 - 2017 Utility Improvement Revenue	9,632,327	120,000	212,694	150,000
Total Revenues	\$12,124,590	\$1,273,926	\$1,969,948	\$1,295,175
Total Resources	\$23,243,052	\$20,653,187	\$21,349,209	\$19,037,934

EXPENDITURES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Administration	\$0	\$0	\$0	\$0
Facilities	25,612	460,000	118,260	500,000
Drainage	0	0	0	0
Streets	313,259	1,000,000	516,114	4,211,886
Park Projects	68,138	271,585	239,250	248,950
Development Projects	0	0	0	0
Water Projects	403,262	2,645,000	1,494,969	373,400
Sewer Projects	3,053,520	7,700,000	1,237,857	7,700,000
Transfers	0	0	0	0
Total Expenditures	\$3,863,791	\$12,076,585	\$3,606,450	\$13,034,236
Ending Fund Balance	\$19,379,261	\$8,576,602	\$17,742,759	\$6,003,698

OVERALL
DEBT SERVICE SCHEDULE

	נט	FISCAL UTILITY SYSTEM		FISCAL SPECIAL REVENUE		JIE	G	FISCAL RAND TOTALS	S
DATE	PRINCIPAL	INTEREST	TOTAL	PRINCIPAL	INTEREST	TOTAL	PRINCIPAL	INTEREST	TOTAL
2019-2020	790,000	432,662	1,222,662	80,000	21,800	101,800	870,000	454,462	1,324,462
2020-2021	815,000	410,263	1,225,263	85,000	18,600	103,600	900,000	428,863	1,328,863
2021-2022	835,000	387,062	1,222,062	90,000	15,200	105,200	925,000	402,262	1,327,262
2022-2023	860,000	364,363	1,224,363	95,000	11,600	106,600	955,000	375,963	1,330,963
2023-2024	885,000	338,162	1,223,162	95,000	7,800	102,800	980,000	345,962	1,325,962
2024-2025	905,000	317,563	1,222,563	100,000	4,000	104,000	1,005,000	321,563	1,326,563
2025-2026	930,000	293,462	1,223,462				930,000	293,462	1,223,462
2026-2027	955,000	268,663	1,223,663				955,000	268,663	1,223,663
2027-2028	740,000	246,362	986,362	.			740,000	246,362	986,362
2028-2029	760,000	226,863	986,863		eerge gaactings got angle on one was		760,000	226,863	986,863
2029-2030	780,000	206,762	986,762				780,000	206,762	986,762
2030-2031	800,000	186,113	986,113		en. Ozenski ji dengajin kiji a ming dengajika njingensisten.	Capture Fundamental statement in consumer	800,000	186,113	986,113
2031-2032	400,000	164,212	564,212				400,000	164,212	564,212
2032-2033	410,000	152,213	562,213				410,000	152,213	562,213
2033-2034	425,000	139,912	564,912				425,000	139,912	564,912
2034-2035	435,000	127,163	562,163		THE CONTRACTOR OF STREET	TO THE REPORT OF THE SECTION OF THE	435,000	127,163	562,163
2035-2036	450,000	114,112	564,112				450,000	114,112	564,112
2036-2037	465,000	100,613	565,613	Marie Control	un room var ore on i necoseny room on tive such		465,000	100,613	565,613
2037-2038	475,000	86,662	561,662				475,000	86,662	561,662
2038-2039	490,000	71,225	561,225		יי או או די או	n in december and open property in a large construction with the con-	490,000	71,225	561,225
2039-2040	510,000	55,300	565,300				510,000	55,300	565,300
2040-2041	525,000	37,450	562,450		TO TO THE SECOND STREET, SECOND STREET	anatalise ti anga ang arawa	525,000	37,450	562,450
2041-2042	545,000	19,075	564,075				545,000	19,075	564,075
TOTAL	\$15,185,000	\$4,746,237	\$19,931,237	\$545,000	\$79,000	\$624,000	\$15,730,000	\$4,825,237	\$20,555,237

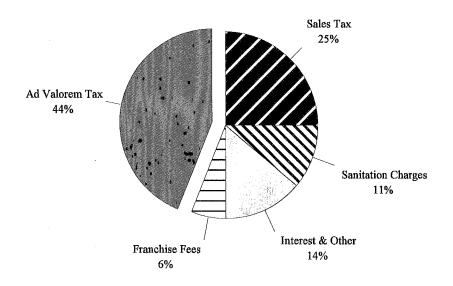
This schedule reflects principal and interest, but does not include paying agent fees.



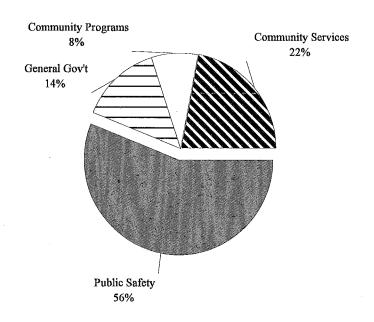
GENERAL FUND

GENERAL FUND REVENUES VS. EXPENDITURES

GENERAL FUND REVENUES



GENERAL FUND EXPENDITURES



2019-2020 GENERAL FUND BUDGET SUMMARY

REVENUES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Fund Balance	\$2,269,074	\$2,341,279	\$2,341,279	\$3,134,604
Revenues				
Ad Valorem Tax	\$4,298,800	\$4,503,232	\$4,510,860	\$4,844,300
Sales Tax	2,724,579	2,640,000	2,782,210	2,800,000
Franchise Fees	752,374	756,000	733,594	709,000
Sanitation Services	1,141,554	1,123,000	1,163,000	1,163,000
Interest and Other	1,483,910	1,388,280	1,405,875	1,529,686
Total Revenues	\$10,401,217	\$10,410,512	\$10,595,539	\$11,045,986
Total Resources	\$12,670,291	\$12,751,791	\$12,936,818	\$14,180,590
EXPENDITURES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
4				
General Government	\$19 <i>4.765</i>	¢202 1 <i>56</i>	Φ100 00 Λ	\$017.051
City Secretary's Office Administration	\$184,765	\$203,156	\$188,889	\$217,251
Finance	656,982 322,966	550,864 343,825	466,206 341,032	635,567
Non-Departmental	1,506,612	584,224	552,649	369,206 384,835
Public Safety				
Police/Fire/Animal Control	4,676,495	5,440,292	5,139,452	5,981,779
Municipal Court	185,706	194,253	188,749	227,870
Community Services				
Streets	428,444	486,777	472,326	481,566
Sanitation	889,422	920,000	914,418	998,000
Parks	364,969	416,274		441,853
Public Buildings	155,774	164,282	•	152,197
C.S. Admin/Inspections	296,154	354,219	•	307,436
Community Programs				
Community Development	51,098	53,675	53,675	53,675
Economic Development	0	0	0	0
Woodway Beautiful	3,449	0	0	0
Youth Commission	349	3,050	3,050	3,050
Carleen Bright Arboretum	385,206	447,660	449,210	499,235
Woodway Family Center	220,621	247,961	253,902	292,466
Total Expenditures	\$10,329,012	\$10,410,512	\$9,802,214	\$11,045,986
Ending Fund Balance	\$2,341,279	\$2,341,279	\$3,134,604	\$3,134,604
	" Welcome Home to W	oodway "		

GENERAL FUND MAJOR REVENUE SOURCES (Page 1 of 2)

Ad Valorem Tax (44%)

The Ad Valorem Tax, or property tax, accounts for \$5,567,075 in revenues. This represents a \$398,017, or 7.7%, increase over estimated FY 2019 collections. \$562,331 will be dedicated to the payment of future capital street improvements, and \$187,444 will be dedicated to the payment of long-term capital projects. Also, the City will receive approximately \$17,000 in delinquent tax payments and \$10,000 in penalties and interest in FY 2020; therefore, the contribution to the General Fund (operating) is \$4,844,300, or 44%.

The FY 2019 tax rate was \$0.4500 per \$100 of assessed value, and the proposed tax rate for FY 2020 is \$0.4500.

Estimated Ad Valorem Tax collections are budgeted as 99% of the Operation & Maintenance portion of taxes levied. Delinquent tax and penalty/interest payments are estimated based on historical data.

Sales Tax (25%)

The State of Texas authorizes municipalities to collect a 1% sales tax for general operating purposes. In addition, the City of Woodway collects an additional 0.5% sales tax for the reduction of ad valorem (property) taxes.

The FY 2020 collections are projected at \$2,800,000, or 25% of the General Fund operating budget. Sales tax collections are generally conservatively estimated based on past collections only. Anticipated economic growth is not considered as sales tax is regarded as a very volatile source of revenue.

Franchise Fees (6%)

Utility companies, such as Oncor Electric, Southwestern Bell Telephone, Atmos Gas, and Spectrum Advanced Services, use the City's right-of-ways and easements to conduct their business. In exchange for the right to use public right-of-ways and easements, the companies pay a franchise, or rental use fee. For the first time in FY 1998-99, a road use fee was added to the City's contract for refuse collection. In FY 2020 these fees will represent a projected \$709,000 (representing 6% of general operating revenues).

Franchise fees are estimated based on prior year data with a very marginal allowance for growth and an allowance for anticipated new franchise agreements.

GENERAL FUND MAJOR REVENUE SOURCES (Page 2 of 2)

Sanitation	Service	Charges	(11%)
Samuanom	DCI VICE	Charges	(II / O)

The City of Woodway contracts with Access Disposal for refuse collection services and with the City of Waco for refuse disposal services. The General Fund charges residential and commercial sanitation fees based on the cost of collection services, disposal services, and the City's administrative services. Sanitation charges will represent 11% of the general operating revenues, or \$1,163,000 in FY 2020.

Sanitation service charges are budgeted based on current user levels.

Interest and Other Income (14%)

This revenue source includes several fee revenues such as permits, court fines, mixed beverage tax, park reservations, animal control fees, and miscellaneous income, as well as, interest income on investments and service charges - utility fund (an administrative reimbursement of service costs from the Utility Fund). Interest and other income is projected for FY 2020 at \$1,529,686, or 14%.

Interest and other sources of income are estimated using historical data in conjunction with projections for the upcoming year.

GENERAL FUND PROJECTED REVENUES

REVENUES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Ad Valorem Taxes				
Current Ad Valorem Taxes	\$4,997,435	\$5,172,923	\$5,169,058	\$5,567,075
Interest & Sinking Fund	(100,714)	0	0	0
Future Capital Street Improvements	(478,478)	(522,518)	(516,599)	(562,331)
Long-Term Capital Projects	(159,493)	(174,173)	, ,	(187,444)
Delinquent Ad Valorem Taxes	21,039	17,000	12,891	17,000
Interest and Penalties	19,011	10,000	17,710	10,000
	\$4,298,800	\$4,503,232	\$4,510,860	\$4,844,300
Sales & Use Taxes				
Sales Tax (1.5%)	\$2,724,579	\$2,640,000	\$2,782,210	\$2,800,000
	\$2,724,579	\$2,640,000	\$2,782,210	\$2,800,000
Franchise Fees				
Oncor Electric	\$367,489	\$358,000	\$363,000	\$360,000
Telecommunications	42,297	50,000	45,000	20,000
Atmos Gas	158,535	158,000	149,932	153,000
Cable Television	149,581	156,000	140,000	140,000
Collection Road Use Fees	34,472	34,000	35,662	36,000
	\$752,374	\$756,000	\$733,594	\$709,000
Sanitation Services				
Sanitation - Residential	\$704,748	\$700,000	\$710,000	\$710,000
Sanitation - Commercial	433,806	420,000	450,000	450,000
Landfill Permits	0	0	0	0
Recycling Revenue	3,000	3,000	3,000	3,000
· •	\$1,141,554	\$1,123,000	\$1,163,000	\$1,163,000

GENERAL FUND PROJECTED REVENUES

REVENUES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Interest and Other				
Permits - Building	\$193,794	\$140,000	\$158,700	\$150,000
Permits - Miscellaneous	3,813	5,000	4,050	4,000
Platting/Zoning Fees	3,807	3,000	6,000	5,000
Grant Proceeds	0	0	20,237	0
Court Fines	93,063	90,000	95,000	95,000
Miscellaneous Court Fees	102,763	85,000	90,000	90,000
State Service Fees	9,095	10,000	9,000	9,000
Time Payment Fees	0	0	0	0
Interest Income	41,233	30,000	60,000	60,000
Mixed Beverage Tax	1,716	2,000	3,207	2,000
Park Reservations	15,535	15,000	15,247	15,000
Arboretum Rentals	239,260	225,000	245,000	245,000
Animal Control Fees	1,020	1,500	1,250	1,300
* Service Charges - Utility Fund	223,685	123,685	123,685	123,685
Alarm Monitoring	17,738	19,000	16,500	17,000
Dispatch Services	24,926	12,000	12,000	18,000
School Resource Officer	130,502	130,000	123,000	125,000
Miscellaneous Income	5,437	5,000	5,500	5,000
Lease Revenue	18,000	18,000	18,000	18,000
Arboretum Attendant/Security	6,903	5,000	6,300	6,000
Arboretum Equipment Rental	4,790	0	4,600	0
Arboretum Catering	0	0	50	0
Festival Admissions	7,621	0	11,240	0
Festival Vendor Fees	200	0	0	0
Festival Sponsorships	23,200	0	5,000	0
Family Center Program Fees	141,918	212,435	140,615	253,966
Family Center Rentals	15,775	13,000	14,000	14,000
Family Center Sponsorships	17,050	16,000	17,000	17,000
Family Center Concessions	6,814	10,000	7,434	7,500
Transfer from Tourism Fund	134,252	217,660	193,260	248,235
	\$1,483,910	\$1,388,280	\$1,405,875	\$1,529,686
Total Revenues	\$10,401,217	\$10,410,512	\$10,595,539	\$11,045,986

^{*} The \$123,685 consists of \$92,764 in the Water Services Department and \$30,921 in the Sewer Services Department.

ESTIMATED AD VALOREM TAX COLLECTION & PROPOSED DISTRIBUTION FISCAL YEAR 2019-2020

Assessed Valuation for 2019	\$1,249,624,019
Tax Rate Per \$100 Valuation	0.4500
Revenue from 2019 Tax Roll	5,623,308
Estimated Collections	99%
TOTAL FUNDS AVAILABLE	\$5,567,075

SCHEDULE OF TAX LEVY AND COLLECTION RATE

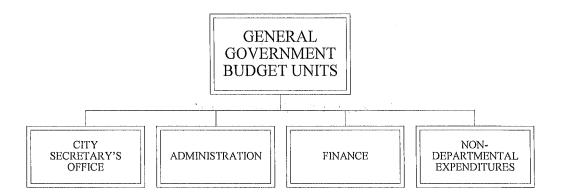
		TOTAL			CURRENT	%
	TAX	ASSESSED	TAX	TAX	TAX	COLLECTION
7	YEAR \	VALUATION	RATE	LEVY	COLLECTION	TO LEVY
2	2009	807,392,339	0.45720	3,691,398	3,651,754	98.926%
,	2010	816,065,003	0.45720	3,731,049	3,686,509	98.806%
2	2011	833,545,416	0.45690	3,808,469	3,765,524	98.872%
	2012	838,949,841	0.45690	3,833,162	3,796,907	99.054%
	2013	852,548,069	0.45690	3,895,292	3,854,888	98.963%
	2014	911,970,360	0.47000	4,286,261	4,329,685	101.013%
:	2015	950,886,030	0.47000	4,469,164	4,436,643	99.272%
	2016	995,219,209	0.47000	4,677,530	4,645,641	99.318%
	2017	1,068,858,260	0.47000	5,023,634	4,997,434	99.478%
	2018	1,161,150,073	0.45000	5,225,175	5,196,454	99.450%
:	2019	1,249,624,019	0.45000	5,623,308		

TAX RATE PER \$100

PROPOSED DISTRIBUTION	2018-2019	2019-2020	AMOUNT 2019-2020	%
General	0.390000	0.390000	4,817,300	86.532%
Future Capital Street Improvements	0.045000	0.045000	562,331	10.101%
Long-Term Capital Projects	0.015000	0.015000	187,444	3.367%
Interest and Sinking	0.000000	0.000000	0	0.000%
Total	0.450000	0.450000	5,567,075	100.000%

GENERAL FUND DETAIL

GENERAL GOVERNMENT SUMMARY 2019-2020

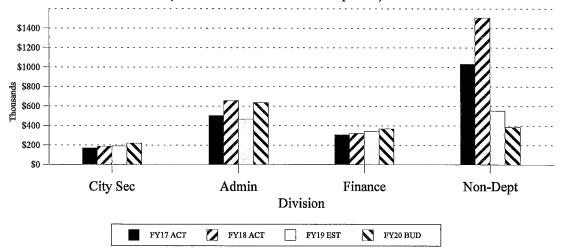


City Manager - Shawn Oubre (772-4480)
Director of Finance - William Klump (772-4482)
City Secretary - Donna Barkley (772-4480)

ACTIVITY	2017-2018 2018-2019 IVITY ACTUAL BUDGET		2018-2019 ESTIMATED	2019-2020 BUDGET
City Secretary's Office	\$184,765	\$203,156	\$188,889	\$217,251
Administration	656,982	550,864	466,206	635,567
Finance	322,966	343,825	341,032	369,206
Non-Departmental	1,506,612	584,224	552,649	384,835
TOTALS	\$2,671,325	\$1,682,069	\$1,548,776	\$1,606,859

THREE YEARS AND PROPOSED

(Actual to Estimated to Proposed)



GENERAL GOVERNMENT SUMMARY 2019-2020

RESOURCES	2017-2018	2018-2019	2018-2019	2019-2020
	ACTUAL	BUDGET	ESTIMATED	BUDGET
General Resources	\$2,630,092	\$1,652,069	. , ,	\$1,546,859
Interest Income	41,233	30,000		60,000
Total Resources	\$2,671,325	\$1,682,069	\$1,548,776	\$1,606,859

EXPENDITURES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Salaries & Benefits	\$977,457	\$838,761	\$799,832	\$939,893
Supplies & Materials	40,717	53,560	37,526	57,360
Repairs & Maintenance	14,068	18,100	15,937	18,100
Other Services & Charges	319,583	342,063	265,896	380,007
Capital	0	2,500	2,500	5,999
Operating Transfers	1,319,500	427,085	427,085	205,500
Total Expenditures	\$2,671,325	\$1,682,069	\$1,548,776	\$1,606,859

PERSONNEL	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Service/Maintenance	0.00	0.00	0.00	0.00
Office/Clerical	0.50	0.50	0.50	0.50
Technical	0.00	0.00	0.00	0.00
Sworn Personnel	0.00	0.00	0.00	0.00
Professional	2.70	2.70	2.70	3.70
Management/Supervision	4.00	4.00	4.00	3.00
Temporary/Seasonal	0.00	0.00	0.00	0.00
Total Personnel	7.20	7.20	7.20	7.20

GENERAL GOVERNMENT CITY SECRETARY'S OFFICE - 4101

PROGRAM DESCRIPTION

The City Secretary coordinates the City Council agenda process, attends meetings of the City Council, and prepares the official minutes. The City Secretary prepares and distributes all board and commission meeting packets, coordinates the appointment process, and monitors terms and attendance. The City Secretary is responsible for posting all open meetings and events, and publishes and distributes public hearing notices as required by law. The City Secretary is responsible for the administration of all municipal elections.

The City Secretary is the clerk of record for the City, responsible for documenting, publishing, and archiving official records. The City Secretary administers the organization-wide records management program with the assistance of an outside consultant, provides record retrieval, and processes requests for public information. The City Secretary is responsible for the annual ordinance codification process. The City Secretary coordinates the bidding process for all City departments when sealed bids are required. The City Secretary is responsible for editing the City of Woodway web site where it pertains to her area of responsibility.

The City Secretary prepares written materials including, but not limited to, general correspondence, reports and policies, and conducts research and performs special projects as assigned by the City Manager.

GOALS AND OBJECTIVES FOR 2019-2020

- 1. Continue up to date administration of record retention program through annual assistance from outside services.
- 2. Prepare information regarding board/commission member vacancies and attendance records for City Council Nominating Committee by April of each year.
- 3. Prepare board/commission packets for mailing one week prior to each meeting; distribute City Council packets on the Friday before each meeting. Post meetings as required by law.
- 4. Complete all tasks necessary to efficiently conduct City elections as required by law.
- 5. File all plats with County Clerk in a timely fashion.
- 6. Transcribe City Council minutes within 48 hours of each meeting.
- 7. Publish, post and mail public hearing notices as required by law.
- 8. Mail letters to holders of expiring Special Use Permits and process all special use permits in a timely fashion.
- 9. File final ordinance, resolution and bid documents as soon as possible after finalization, and publish as required by law.
- 10. Respond to requests for open records in a timely fashion and as required by law.
- 11. Add next months calendar items to web site by the 15th of each month and update other pages in a timely manner.

PERFORMANCE MEASURES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
1. Boxes of Inactive Records	230	219	230	230
Boxes of Records Purged	36	70	70	70
2. Number of Board/Commission Attendance Records Maintained	45	43	34	40
3. Number of Meeting Packets Prepared - Council, Boards, & Comm.	69	61	60	58
4. Number of Meetings & Events Posted	6	80	6	6
5. Number of Early Voters Processed - City	220	300	0	220
6. Number of Election Day Voters Processed - City	181	400	0	181
7. Number of Plats Filed	11	14	11	11
8. Number of Council Minutes Transcribed	33	24	26	24
- Number of Total Pages	117	96	96	96
9. Number of Public Hearing Notices Posted	15	12	15	15
10. Number of SUP Renewal Letters Mailed	4	5	5	4
Number of SUP Approval Letters Mailed	2	5	5	2
11. Number of Ordinances/Resolutions/Bids Processed	35	30	35	35
12. Number of Bids Published and Opened	6	5	6	6

GENERAL GOVERNMENT CITY SECRETARY'S OFFICE - 4101

RESOURCES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
General Resources	\$184,765	\$203,156	\$188,889	\$217,251
Total Resources	\$184,765	\$203,156	\$188,889	\$217,251

EXPENDITURES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Salaries & Benefits	\$100,112	\$108,674	\$105,183	\$116,631
Supplies & Materials	10,501	12,910	7,326	12,910
Repairs & Maintenance	0	600	600	600
Other Services & Charges	74,152	80,972	75,780	83,611
Capital	0	0	0	3,499
Operating Transfers	0	0	0	0
Total Expenditures	\$184,765	\$203,156	\$188,889	\$217,251

	2017-2018	2018-2019	2018-2019	2019-2020
PERSONNEL	ACTUAL	BUDGET	ESTIMATED	BUDGET
Service/Maintenance	0.00	0.00	0.00	0.00
Office/Clerical	0.00	0.00	0.00	0.00
Technical	0.00	0.00	0.00	0.00
Sworn Personnel	0.00	0.00	0.00	0.00
Professional	1.00	1.00	1.00	1.00
Management/Supervision	0.00	0.00	0.00	0.00
Temporary/Seasonal	0.00	0.00	0.00	0.00
Total Personnel	1.00	1.00	1.00	1.00

MAJOR BUDGET CHANGES

No major changes are budgeted.

CITY SECRETARY'S OFFICE - 4101

	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Salaries & Benefits				
Professional	\$74,028	\$77,925	\$78,807	\$83,598
Temporary	\$0	\$0	\$0	\$0
Overtime	1,325	1,500	500	1,500
Insurance	8,618	12,242	9,007	13,163
FICA/Medicare Tax	1,120	1,183	1,181	1,266
Retirement	12,832	13,536	13,429	14,713
Workers' Compensation	171	158	151	169
Incentive Pay	2,018	2,130	2,108	2,222
Total Salaries & Benefits	\$100,112	\$108,674	\$105,183	\$116,631
Supplies & Materials				
Printing	\$2,190	\$3,000	\$2,500	\$3,000
Computer Supplies	377	310	310	310
Office Supplies	524	700	700	700
Postage	748	1,000	800	1,000
Supplies - Motor Vehicles	154	200	200	200
Supplies - Election	4,526	5,000	116	5,000
Service Awards/Banquet	1,982	2,700	2,700	2,700
Total Supplies & Materials	\$10,501	\$12,910	\$7,326	\$12,910
Repairs & Maintenance				
Maintenance - Office Equipment	\$0	\$600	\$600	\$600
Total Repairs & Maintenance	\$0	\$600	\$600	\$600

CITY SECRETARY'S OFFICE - 4101

	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Other Services & Charges				
Special Studies	\$1,074	\$1,500	\$1,742	\$2,000
Contract Labor	0	0	0	0
Tax Collection Fee	12,077	13,000	12,118	13,000
Appraisal District Fees	51,357	57,000	52,273	57,000
Schools/Conferences	1,368	2,300	1,420	2,300
Employment Screening	0	0	0	0
Property/Liability Insurance	825	866	862	905
Newspaper Notices	7,230	6,000	7,000	8,000
Subscriptions/Memberships	221	306	365	406
Total Other Services & Charges	\$74,152	\$80,972	\$75,780	\$83,611
Capital Outlay				
Office Equipment	\$0	\$0	\$0	\$3,499
Total Capital Outlay	\$0	\$0	\$0	\$3,499
Operating Transfers				
Equipment Replacement Transfer	\$0	\$0	\$0	\$0
Total Operating Transfers	\$0	\$0	\$0	\$0
Total Expenditures	\$184,765	\$203,156	\$188,889	\$217,251

GENERAL GOVERNMENT ADMINISTRATION - 4103

PROGRAM DESCRIPTION

The Administration Division is responsible for general management of the City's affairs as determined by policy established by the City Council. This Division includes the City Manager, the Assistant to the City Manager, and an Administrative Assistant. The City Manager serves as the chief executive officer of the City, responsible for personnel management, financial management, and all operational oversight. Administration also accepts responsibility for coordinating various City events and communications. The Division serves as a primary point of contact and liaison to the City Council, the community, the press, boards and commissions, and area agencies.

GOALS AND OBJECTIVES FOR 2019-2020

- 1. Achieve Distinguished Budget Presentation Award from GFOA for 25th consecutive year.
- 2. Enhance communication with citizenry through continuing to publish an attractive and informative newsletter at least 6 times per year, maintaining an enhanced web site, and coordinating neighborhood meetings prior to public improvements.
- 3. Maintain active participation in community and intergovernmental matters through providing leadership on various planning committees (i.e. Waco MPO, HOTCOG, Hewitt Chamber of Commerce, Greater Waco Chamber, etc.).
- 4. Provide support for the City's Boards and Commissions.
- 5. Implement Year 25 of Pay-For-Performance.
- 6. Implement year 22 of the Toward 2000 Task Force capital improvement program initiative.
- 7. Actively promote quality commercial/retail development along Hwy. 84.
- 8. Continue to provide effective leadership for Waco/McLennan County Public Health District.
- 9. Nurture professional development of management team.
- 10. Further motivate and foster employee productivity through implementation of various workforce programs (i.e. Team Incentives, etc.)

	2017-2018	2018-2019	2018-2019	2019-2020
PERFORMANCE MEASURES	ACTUAL	BUDGET	ESTIMATED	BUDGET
1. Newsletters published	6	6	6	6
2. Citizen calls (average daily)	50	50	50	50
3. Special events coordinated	15	15	15	15
4. Employees per Capita	1:97	1:93	1:93	1:92
5. General Obligation Bond Rating:				
A. Moody's Investors Service	Aa2	Aa2	Aa2	Aa2
B. Standard & Poor's	AA+	AA+	AA+	AA+
6. Bonds Sold (\$Million)	\$9.5	\$0.0	\$0.0	\$0.0
7. Ad Valorem Tax Rate:	0.470000	0.450000	0.450000	0.450000
A. Operation & Maintenance	0.400528	0.390000	0.390000	0.390000
B. Future Capital Street Improvements	0.045000	0.045000	0.045000	0.045000
C. Long-Term Capital Projects	0.015000	0.015000	0.015000	0.015000
D. Interest & Sinking	0.009472	0.000000	0.000000	0.000000

ADMINISTRATION - 4103

RESOURCES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
General Resources	\$656,982	\$550,864	\$466,206	\$635,567
Total Resources	\$656,982	\$550,864	\$466,206	\$635,567

EXPENDITURES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Salaries & Benefits	\$601,063	\$439,298	\$403,345	\$508,162
Supplies & Materials	25,970	33,200	25,250	37,000
Repairs & Maintenance	531	2,500	750	2,500
Other Services & Charges	29,418	73,366	34,361	85,405
Capital	0	2,500	2,500	2,500
Operating Transfers	0	0	0	0
Total Expenditures	\$656,982	\$550,864	\$466,206	\$635,567

PERSONNEL	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
			400	
Service/Maintenance	0.00	0.00	0.00	0.00
Office/Clerical	0.00	0.00	0.00	0.00
Technical	0.00	0.00	0.00	0.00
Sworn Personnel	0.00	0.00	0.00	0.00
Professional	1.70	1.70	1.70	2.70
Management/Supervision	2.00	2.00	2.00	1.00
Temporary/Seasonal	0.00	0.00	0.00	0.00
Total Personnel	3.70	3.70	3.70	3.70

MAJOR BUDGET CHANGES

The Assistant to the City Manager position was upgraded to Assistant City Manager in the FY 20 budget.

ADMINISTRATION - 4103

	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Salaries & Benefits				
Office/Clerical	\$0	\$0	\$0	\$0
Professional	79,127	84,832	84,952	182,357
Management/Supervision	264,332	224,442	210,233	174,521
Temporary	0	13,000	0	13,000
Overtime	100	2,000	1,421	2,000
Insurance	183,561	51,463	42,555	55,029
FICA/Medicare Tax	1,878	5,579	4,345	6,280
Retirement	59,328	52,474	49,617	61,420
Workers' Compensation	5,247	629	562	721
Car Allowance	0	0	6,600	7,200
Incentive Pay	7,490	4,879	3,060	5,634
Total Salaries & Benefits	\$601,063	\$439,298	\$403,345	\$508,162
Supplies & Materials				
Immunizations	\$0	\$0	\$0	\$2,000
Office Supplies	\$1,552	\$2,500	\$2,000	\$2,500
Computer Supplies	3,334	2,700	2,700	4,500
Postage	6,266	7,500	6,700	7,500
Film and Developing	0	0	0	0
Printing	421	1,500	500	1,500
Supplies - Motor Vehicles	322	2,000	350	2,000
Minor Tools & Equipment	248	2,000	500	2,000
Food/Memorials	4,254	7,500	5,000	7,500
Service Awards/Banquet	9,573	7,500	7,500	7,500
Total Supplies & Materials	\$25,970	\$33,200	\$25,250	\$37,000
Repairs & Maintenance				
Maintenance - Motor Vehicles	\$131	\$1,500	\$250	\$1,500
Maintenance - Office Equipment	400	1,000	500	1,000
Total Repairs & Maintenance	\$531	\$2,500	\$750	\$2,500

ADMINISTRATION - 4103

	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Other Services & Charges				
Special Studies	\$1,110	\$25,000	\$0	\$25,000
Contract labor	0	5,000	1,000	5,000
Schools/Conferences	3,783	10,000	10,000	13,500
Employment Screening	0	500	0	500
Recruiting	1,504	2,000	0	2,000
Newsletter	12,806	13,000	10,000	13,000
Newspaper Notices	0	2,000	0	2,000
Property/Liability Insurance	825	866	861	905
Community Programs	861	5,000	2,500	5,000
Subscriptions/Memberships	8,529	10,000	10,000	18,500
Boards & Commissions	0	0	0	0
Contingency/Emergency Expenditure	0	0	0	0
Total Other Services & Charges	\$29,418	\$73,366	\$34,361	\$85,405
Capital Outlay				
Office Equipment	\$0	\$2,500	\$2,500	\$2,500
Total Capital Outlay	\$0	\$2,500	\$2,500	\$2,500
Operating Transfers				
Equipment Replacement	\$0	\$0	\$0	\$0
Total Operating Transfers	\$0	\$0	\$0	\$0
Total Expenditures	\$656,982	\$550,864	\$466,20 6	\$635,567

GENERAL GOVERNMENT FINANCE - 4105

PROGRAM DESCRIPTION

The Finance Division is responsible for recording all financial transactions, preparing internal reports, and coordinating the external audit. The Division prepares and implements the annual budget and prepares monthly budgetary reports, as well as maintains the City's cash and investment portfolio. Finance is also responsible for purchasing by maintaining a purchase order system, enforcing purchasing internal controls, and the related encumbrance accounting. The Finance Division is also responsible for Risk Management duties by maintaining and updating Property & Liability, Errors & Omissions and Workers' Compensation insurance and processing claims. The Finance Division is responsible for coordinating the City's personnel function including processing new hires, terminations, and promotions; maintaining personnel records; and administering personnel benefits. Finally, the Finance Division is also responsible for the Utility Billing/Customer Service functions.

GOALS AND OBJECTIVES FOR 2019-2020

- 1. Prepare and present quarterly financial reports for City Council by 2nd Council meeting following the quarter.
- 2. Prepare and distribute monthly budget reports for Staff by 10th of month.
- 3. Complete cross training for personnel on departmental operations and implement periodic temporary reassignments.
- 4. Complete full training for existing staff in order to reorganize employee duties to streamline operations.
- 5. Continue to develop all employees' PC abilities in Word and Excel in order to provide efficiency & automate manual duties.
- 6. Perform reconciliation of general ledger accounts by 10th of month with 99% accuracy.
- 7. Cross train all department personnel on utility operations.
- 8. Continue to improve interdepartmental relations.

PEF	RFORMANCE MEASURES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
1.	Quarterly Financial Reports Compiled/Presented	4	4	4	4
2.	Budget Reports Issued to Department Heads by 10th month	92%	92%	92%	92%
3.	Investment Portfolio Maintained (million \$)	\$26.0	\$20.0	\$25.0	\$20.0
4.	Payroll Prepared				
	- Checks	69	70	73	75
	- Direct Deposit	2,355	2,375	2,540	2,550
5.	Accounts Payable Checks Prepared	3,149	3,200	3,554	3,600
6.	Purchase Orders Issued	258	300	344	350
7.	Journal Entries Processed	821	900	933	950
8.	Property & Liability Claims Processed	7	10	6	10
9.	Workers' Comp Claims Processed	5	10	7	10
10.	Employment Applications Processed	219	220	225	225
11.	New Hires Processed	25	20	12	15
12.	Employee Terminations Processed	15	15	17	15
13.	Rate of Employee Turnover (%)	16.00%	15.00%	19.00%	15.00%
14.	Park Reservations Processed	257	300	246	275
15.	Number of Regular Employees Served	90	92	94	94

GENERAL GOVERNMENT FINANCE - 4105

RESOURCES	2017-2018	2018-2019	2018-2019	2019-2020
	ACTUAL	BUDGET	ESTIMATED	BUDGET
General Resources Interest Income	\$281,733	\$313,825	\$281,032	\$309,206
	41,233	30,000	60,000	60,000
Total Resources	\$322,966	\$343,825	\$341,032	\$369,206

EXPENDITURES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Salaries & Benefits	\$276,282	\$289,289	\$291,054	\$313,600
Supplies & Materials	4,246	7,450	4,950	7,450
Repairs & Maintenance	13,537	15,000	14,587	15,000
Other Services & Charges	28,901	32,086	30,441	33,156
Capital	0	0	0	0
Operating Transfers	0	0	0	0
Total Expenditures	\$322,966	\$343,825	\$341,032	\$369,206

PERSONNEL	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Service/Maintenance	0.00	0.00	0.00	0.00
Office/Clerical	0.50	0.50	0.50	0.50
Technical	0.00	0.00	0.00	0.00
Sworn Personnel	0.00	0.00	0.00	0.00
Professional	0.00	0.00	0.00	0.00
Management/Supervision	2.00	2.00	2.00	2.00
Temporary/Seasonal	0.00	0.00	0.00	0.00
Total Personnel	2.50	2.50	2.50	2.50

MAJOR BUDGET CHANGES

No major changes are budgeted.

FINANCE - 4105

	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Salaries & Benefits				
Office/Clerical	\$21,947	\$22,566	\$23,266	\$23,301
Professional	0	0	0	0
Management/Supervision	178,096	185,121	187,103	202,272
Temporary	0	0	0	0
Overtime	269	1,000	0	1,000
Insurance	26,688	30,657	28,023	32,966
FICA/Medicare Tax	3,056	3,083	3,212	3,346
Retirement	35,006	35,294	37,904	38,884
Unemployment	0	0	0	0
Workers' Compensation	476	406	427	441
Car Allowance	7,200	7,200	7,200	7,200
Incentive Pay	3,544	3,962	3,919	4,190
Total Salaries & Benefits	\$276,282	\$289,289	\$291,054	\$313,600
Supplies & Materials				
Printing	\$695	\$1,000	\$1,000	\$1,000
Office Supplies	836	2,000	1,500	2,000
Computer Supplies	1,040	2,000	750	2,000
Postage	1,561	1,800	1,700	1,800
Supplies - Motor Vehicles	0	350	0	350
Risk Mgmt Supplies	0	0	0	0
Food/Memorials	114	300	0	300
Total Supplies & Materials	\$4,246	\$7,450	\$4,950	\$7,450
Repairs & Maintenance				
Maintenance - Office Equipment	\$13,537	\$15,000	\$14,587	\$15,000
Total Repairs & Maintenance	\$13,537	\$15,000	\$14,587	\$15,000

FINANCE - 4105

	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Other Services & Charges				
Special Studies	\$1,525	\$1,525	\$1,525	\$1,525
Contract Labor	0	0	0	0
Audit Services	13,845	14,495	14,495	15,275
Schools/Conferences	240	500	1,068	750
Employment Screening	0	200	0	200
Unemployment Filing Fees	0	0	0	0
Office Equipment Rental	11,037	12,000	10,848	12,000
Property/Liability Insurance	825	866	862	906
Surety Bond	705	1,000	704	1,000
Newspaper Notices	0	500	0	500
Subscriptions/Memberships	724	1,000	939	1,000
Total Other Services & Charges	\$28,901	\$32,086	\$30,441	\$33,156
Capital Outlay				
Office Equipment	\$0	\$0	\$0	\$0
Total Capital Outlay	\$0	\$0	\$0	\$0
Operating Transfers				
Equipment Replacement	\$0	\$0	\$0	\$0
Total Operating Transfers	\$0	\$0	\$0	\$0
Total Expenditures	\$322,966	\$343,825	\$341,032	\$369,206

GENERAL GOVERNMENT NON-DEPARTMENTAL - 4109

PROGRAM DESCRIPTION

This budget unit accounts for non-departmental General Fund expenditures (or may include expenditures which support various General Fund departments).

2 \$584 2018-20 BUDGI 0 \$1 0		\$552,649 \$552,649 2018-2019 STIMATED \$250 0 125,314 0	\$384,835 \$384,835 2019-2020 BUDGET \$1,500 0 177,835 0
2018-20 BUDGI 0 \$1 0 0 2 155	D19 ET ES 1,500 0 0 5,639	2018-2019 STIMATED \$250 0 0 125,314	2019-2020 BUDGET \$1,500 0 0 177,835
BUDG1 0 \$1 0 0 2 155	ET ES 1,500 0 0 5,639	\$250 0 0 125,314	\$1,500 0 0 177,835
0 0 2 155	0 0 5,639	0 0 125,314	0 0 177,835
0 2 155	0 5,639	0 125,314	0 177,835
2 155	5,639	125,314	177,835
0	0	0	0
0 427	7,085	427,085	205,500
2 \$584	1,224	\$552,649	\$384,835
2018-20		2018-2019	2019-2020
BUDG	ET E	STIMATED	BUDGET
0	0.00	0.00	0.00
0	0.00	0.00	0.00
	0.00	0.00	0.00
0	0.00	0.00	0.00
0 0	0.00	0.00	0.00
0		0.00	0.00
0 0	0.00	0.00	0.00
0 0 0	0.00		
)		0.00	0.00 0.00

No major changes are budgeted.

MAJOR BUDGET CHANGES

NON-DEPARTMENTAL - 4109

	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Salaries & Benefits				
Overtime	\$0	\$0	\$0	\$0
FICA/Medicare Tax	0	0	0	0
Retirement	0	0	0	0
Workers' Compensation	0	0	0	0
Team Incentives	0	1,500	250	1,500
Total Salaries & Benefits	\$0	\$1,500	\$250	\$1,500
Other Services & Charges				
Legal Services	\$57,428	\$50,000	\$40,000	\$50,000
Engineering Services	0	20,000	0	20,000
Public Health District	13,166	16,000	15,675	18,310
Contingency/Emergency Expenditures	116,518	69,639	69,639	89,525
Total Other Services & Charges	\$187,112	\$155,639	\$125,314	\$177,835
Operating Transfers				
Legal Contingency Transfer	\$0	\$0	\$0	\$0
Equipment Replacement	119,500	19,500	19,500	19,500
Park Project Transfer	0	192,585	192,585	186,000
Capital Project Transfer	1,200,000	115,000	115,000	0
Emergency Reserve Fund Transfer	0	100,000	100,000	0
Total Operating Transfers	\$1,319,500	\$427,085	\$427,085	\$205,500
Total Expenditures	\$1,506,612	\$584,224	\$552,649	\$384,835

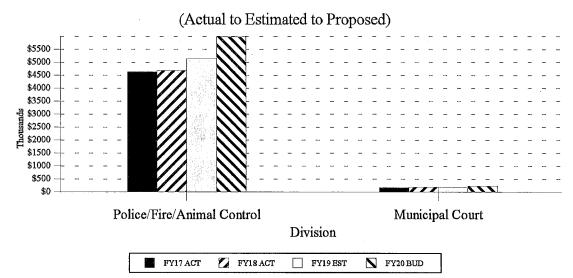
PUBLIC SAFETY SUMMARY 2019-2020



Director of Public Safety - Bret Crook (772-4470)

ACTIVITY	2017-2018	2018-2019	2018-2019	2019-2020
	ACTUAL	BUDGET	ESTIMATED	BUDGET
Police/Fire/Animal Control	\$4,676,495	\$5,440,292		\$5,981,779
Municipal Court	185,706	194,253		227,870
TOTALS	\$4,862,201	\$5,634,545	\$5,328,201	\$6,209,649

THREE YEARS AND PROPOSED



PUBLIC SAFETY SUMMARY 2019-2020

RESOURCES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
General Resources	\$4,638,522	\$5,429,045	\$5,116,451	\$5,997,349
Court Fines	93,063	90,000		95,000
Miscellaneous Court Fees	102,763	85,000	90,000	90,000
State Service Fees	9,095	10,000	9,000	9,000
Time Payment Fees	0	0	0	0
Animal Control	1,020	1,500	1,250	1,300
Alarm Monitoring	17,738	19,000	16,500	17,000
Total Resources	\$4,862,201	\$5,634,545	\$5,328,201	\$6,209,649

EXPENDITURES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Salaries & Benefits	\$4,006,856	\$4,695,166	\$4,524,618	\$5,196,618
Supplies & Materials	180,010	167,600	114,000	169,800
Repairs & Maintenance	133,580	188,226	150,666	219,306
Other Services & Charges	218,142	230,733	189,181	256,025
Capital	813	6,120	3,036	10,700
Operating Transfers	322,800	346,700	346,700	357,200
Total Expenditures	\$4,862,201	\$5,634,545	\$5,328,201	\$6,209,649

PERSONNEL	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Service/Maintenance	0.60	0.60	0.60	0.60
Office/Clerical	3.00	3.00	3.00	3.00
Technical	8.40	8.40	8.40	9.40
Sworn Personnel	22.00	24.00	24.00	24.00
Professional	0.00	0.00	0.00	0.00
Management/Supervision	10.00	11.00	11.00	11.00
Temporary/Seasonal	1.00	1.00	1.00	0.50
Total Personnel	45.00	48.00	48.00	48.50

" Welcome Home to Woodway "

PUBLIC SAFETY ADMINISTRATION/COMMUNICATIONS - 4201

PROGRAM DESCRIPTION

This Division includes general public safety administration, personnel and training, and communications operations. Personnel and Training hires Department personnel, provides training (including in-house training) and maintains records of each employee. The Communications section handles all emergency and non-emergency telephone calls, all radio traffic and processes all reports for the department. This section also monitors inclement weather, operates the City's emergency warning system, and monitors the Alarm Direct System.

- 1. Maintain Volunteer Fire Fighter force to 10 or more and continue to train for maximum effectiveness.
- 2. Maintain attrition rate of 10% or lower.
- 3. Insure that all department personnel receive mandated and relevant training during the coming year.
- 4. Continue to answer all radio traffic as a top priority.
- 5. Maintain percentage of 911 calls answered in 20 seconds or less at or above 90%.
- 6. Reduce sick time in dispatch by at least 20%.
- 7. Continue to audit all electronic records for accuracy and completeness and maintain a NIBRS error rate of 0.00%.
- 8. Insure all personnel have good equipment to perform their duties properly, and replace broken & worn equipment ASAP.

PEF	RFORMANCE MEASURES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
	RSONNEL & TRAINING:			and the second	
	Applications processed-Dispatch, Sworn	98	40	35	50
	Personnel hired	9	2	6	4
	Background Invest. (Sworn, Civilian, Temp)	16	12	12	12
	Physical Agility Tests administered	17	25	18	25
	Written Officer Test administered	15	25	14	25
		37	40	22	40
6. 7.	• • • • • • • • • • • • • • • • • • • •	10	10	10	10
	Persons who apply to be Volunteers	0	2	0	2
		0	100	0	100
	Vol. Fire Trng Academies Hrs (#hrs x #vols.)	0	2		
	Volunteer Academy Graduates	U	2	0	0
11.	In-Service Training Hours	012	1 200	012	1 000
	a. Police	912	1,200	912	1,000
	b. Fire	1,056	1,500	1,056	1,100
	Priority 1 - Emergency response to life threat situation.				
	Priority 2 - Immediate response to property threat situation.				
	Priority 3 - Routine response calls.				
CO	MMUNICATIONS:				
	911 Calls answered in 20 seconds or less	100.000%	100.000%	100.000%	100.000%
	Number of Calls by Type	100,000,0	100,000,0	100,000,0	100,000,0
_,	Priority 1	585	600	591	650
	Priority 2	1,927	1,200		2,337
	Priority 3	1,200	1,500	•	1,521
3	Number of Traffic Calls into Dispatch	8,802	9,000	•	9,300
	Number of CAD Calls into Dispatch	24,168	23,000	,	24,000
	Number of Direct Alarms Monitored	102	23,000		24,000
	- 1,11-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1	3,923	4,200		
o.	Number of Calls Dispatched	3,923	4,200	4,131	4,544

PUBLIC SAFETY ANIMAL CONTROL - 4201

PROGRAM DESCRIPTION

Animal Control operations consist of one certified Animal Control Officer who responds to all calls for lost, stray, vicious, injured, or wild animals.

- 1. Continue more active implementation of new animal ordinances.
- 2. Initiate a better program to handle skunk and wild animal calls.
- 3. Review ordinances to clarify some parts.
- 4. Plan and coordinate annual microchip/rabies clinics.

	2017-2018	2018-2019	2018-2019	2019-2020
PERFORMANCE MEASURES	ACTUAL	BUDGET	ESTIMATED	BUDGET
1. Number of Animal Related Calls				
A. Vicious Dogs	18	14	13	14
B. Bite	28	12	19	20
C. Cruelty to Animals	7	12	10	12
D. Animal Calls - Hewitt	9	10	9	10
E. VCO Cat	0	0	0	0
F. VCO Dog	450	356	303	356
G. Other Animal	268	320	446	350
2. Class C citations Issued	5	6	8	6
3. Number of complaints filed	49	8	52	50
4. Animals taken to shelter	45	74	50	55
A. Euthanized / Died Naturally	18	20	18	20
B. Reclaimed	30	40	30	35
C. Adopted	13	14	17	15
5. Rabies testing	8	8	9	8
Central TX Pest Control (since 8/1/00)				
A. Skunk calls	3	4	3	4
B. Other calls	4	2	3	3

PROGRAM DESCRIPTION

In addition to structure fires, the fire department responds to a variety of calls including smoke scares, suspicious odors, electrical malfunctions, and mutual aid assistance. Vehicle extrication or rescue from car accidents is performed within the City and our department is frequently called to other jurisdictions to aid in extrication. Two "Jaws of Life" are in operation within the fire department. Fire operations are currently supported by 21 paid and 19 volunteer firefighters. Department apparatus include a Pierce 100 foot platform truck, two 1250 gpm engine companies, one rescue vehicle, and one wild land grass rig. Fire inspections on public establishments are performed to reduce the number of fire hazards and enhance life safety on existing structures. Plan review of new businesses insure fire code regulations are incorporated into the final construction to enhance both the safety of the public and firefighters. The fire department is also called upon to inspect homes for child placement and advise on home safety matters. The fire department installs smoke detectors at no cost to residents. As required under Texas law, all fire engines and some selected equipment must undergo annual testing to verify performance meets minimum standards. When the cause of a fire is not immediately recognized, fire cause and determination investigations are completed to best determine the cause.

- 1. Insure all apparatus and required equipment are tested to insure function at the fire scene.
- 2. Inspect each business annually to reduce accidental ignitions.
- 3. Review construction plans for compliance with fire codes to enhance life safety.
- 4. Investigate and determine as near as possible the cause on all fires within the City.
- 5. To assist citizens with any fire related safety issued in their residences.
- 6. Coordinate Fire Truck Committee for next truck purchase.

PERFORMANCE MEASURES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
1. Plans Reviewed	26	15	20	20
2. Business Inspections	227	250	250	250
% of businesses Inspected	100%	100%	40%	100%
Reinspections	205	125	175	175
3. Fire Calls responded to:				
1st Responder time to fire (minutes)	03:00	03:00	03:00	03:00
Number of calls responded to:				
- Structure	3	10	10	10
- Grass	6	10	10	10
- Vehicle	0	8	8	8
- False Alarm	129	175	175	175
- Other	7	175	175	175
4. Hydrants Inspected	39	320	320	320
5. Fire Apparatus Tested	100%	100%	100%	100%
6. Volunteer Fire Fighter Hours	200	600	200	200

PUBLIC SAFETY INVESTIGATIONS - 4201

PROGRAM DESCRIPTION

The Criminal Investigation Unit of the Department is responsible for processing all written reports that come into the department. They assign cases that need follow up and process all evidence/property taken in by patrol, by citizens, or by seizure during search warrants. Investigators file cases with the District Attorney's Office, Juvenile Detention, or U.S. Attorney as needed. The Code Enforcement Officer also works under this section and is responsible for taking care of any violations of ordinances that deal with the uncontrolled growth of grass and weeds, accumulation of brush or trash, illegal signs, general nuisances, any illegal or improper parking/storing of vehicles, answers animal calls, and captures and transports animals to the shelter.

- 1. Achieve and maintain at least a 40% clearance rate for Investigations.
- 2. Follow up on all initially assigned cases within 24 hours, at least 90% of the time.
- 3. Increase efforts to promote community programs to better reach the citizens and get them more involved.
- 4. Contact persons in violation of grass, nuisance, trash, or parking ordinances within 24 hours of the reported violation, at least 90% of the time.
- 5. Continue to educate the citizens on our grass, nuisance, trash, and parking ordinances.
- 6. Successfully upgrade the computer workstations so that minimal worktime is lost due to computer failure.
- 7. Ensure that all Patrol officers know the proper fingerprinting techniques to help recover physical evidence at scenes.
- 8. Increase our working ability in the identification of high crime areas, potential suspects, and communicate data to the Patrol Section.

PERFORMANCE MEASURES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
INVESTIGATION DUTIES:				
1. Number of cases referred	147	200	170	200
2. Cases cleared (%)	26%	30%	40%	30%
3. Number of persons contacted	2,500	2,500	2,500	2,500
4. Number of Hours on follow ups	2,500	2,200	2,500	2,500
5. Number of Crimes against persons	21	40	20	40
6. Number of Crimes against property	171	150	130	140
7. Number of violation of city ordinances	691	700	600	700
8. Number of parking violations	15	30	20	30
ADMINISTRATIVE DUTIES:				
1 Case administration hours	2,000	2,000	2,000	2,000

PROGRAM DESCRIPTION

The Patrol Division is the largest section within the department. It is staffed with nineteen Public Safety Officers, four Sergeants, a Captain, and 2 School Resource Officers. The officers work 12 hour shifts, and provide professional community based policing. Their duties cover a wide range of responsibilities. They answer calls for service, enforce the traffic laws, city ordinances, and state laws. They are the first responders to medical emergencies and fire or rescue calls, motor vehicle accidents also require the officers' attention.

They give tours of the department; teach in the Citizens Police Academy and other community based programs. They also have duties as bicycle patrol officers and are members of the Special Response Team, which among other duties include Dignitary Protection detail when requested by the United States Secret Service. Also working under the section Captain is the C.P.A., Neighborhood Watch, Crime Prevention, and other community programs.

- 1. Continue to give the citizens of the City of Woodway the up most professional quality of response to any call we receive, and rectify the problem as best as possible, with courtesy and promptness.
- 2. Continue the traffic enforcement program to reduce property damage and physical injury.
- 3. Continue the K-9 program and increase the number of drug arrests, seizures, and forfeitures filed.
- 4. Implement fire coverage overnight hours.
- 5. Maintain a responsible and reasonable ration of traffic stops to citations.
- 6. Maintain the excellent response time to priority one emergency calls, in a safe, courteous, and professional manner.
- 7. Continue to maintain a high rate of patrol officers off duty response to fire and rescue calls.
- 8. Continue to increase the number of households involved in the Neighborhood Watch Program.
- 9. Continue a wide variety of community events related to Public Safety Department.
- 10. Improve school police presence and SRO agreement with Midway ISD.

	2017-2018	2018-2019	2018-2019	2019-2020
PERFORMANCE MEASURES	ACTUAL	BUDGET	ESTIMATED	BUDGET
1. Patrol hours	45,000	50,000	53,000	55,000
2. Patrol Mileage	400,000	420,000	430,000	440,000
3. Daily traffic on Hwy 84 (TXDOT)	46,000	48,000	55,000	60,000
4. Number of traffic stops	9,000	9,500	9,700	10,000
5. Number of traffic warnings	6,000	6,000	6,800	7,000
6. Number of citations issued	3,000	3,300	2,900	3,000
7. % of stops resulting in citations	33%	30%	30%	30%
8. Number of directed patrol hours	50	50	50	50
9. Number of vehicle accidents	150	250	140	200
10. Number of arrests	450	650	570	650
11. Number of house watches	11,000	10,000	11,000	13,000
12. Number of EMS First Responder calls	380	400	350	400
13. Off duty response rate **	85%	80%	90%	80%
14. Response to priority 1 calls (min)	03:20	03:00	03:10	03:00
15. Drug related k-9 searches	150	200	180	250
16. Warrant Service hours	100	110	100	110
17. Number of National Night Out gatherings	8	10	9	9

^{**} All amounts are estimates only.

PUBLIC SAFETY PUBLIC SAFETY - 4201

RESOURCES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
General Resources	\$4,564,674	\$5,329,792	\$5,026,702	\$5,868,479
Court Fines	93,063	90,000	95,000	95,000
Animal Control Fees	1,020	1,500	1,250	1,300
Alarm Monitoring	17,738	19,000	16,500	17,000
Total Resources	\$4,676,495	\$5,440,292	\$5,139,452	\$5,981,779

EVDENDYFIDES	2017-2018	2018-2019	2018-2019	2019-2020	
EXPENDITURES	ACTUAL	BUDGET	ESTIMATED	BUDGET	
Salaries & Benefits	\$3,877,594	\$4,558,213	\$4,388,416	\$5,036,973	
Supplies & Materials	175,942	163,100	, ,	165,100	
Repairs & Maintenance	126,685	178,726	143,916	204,726	
Other Services & Charges	172,661	187,433	147,334	209,780	
Capital	813	6,120	3,036	8,000	
Operating Transfers	322,800	346,700	346,700	357,200	
Total Expenditures	\$4,676,495	\$5,440,292	\$5,139,452	\$5,981,779	

PERSONNEL	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Service/Maintenance	0.60	0.60	0.60	0.60
Office/Clerical	2.25	2.25	2.25	2.00
Technical	8.40	8.40	8.40	9.40
Sworn Personnel	22.00	24.00	24.00	24.00
Professional	0.00	0.00	0.00	0.00
Management/Supervision	9.00	10.00	10.00	10.00
Temporary/Seasonal	1.00	1.00	1.00	0.50
Total Personnel	43.25	46.25	46.25	46.50

MAJOR BUDGET CHANGES

A vacant part-time dispatch position was deleted and a full-time dispatch position was added to the budget in FY 20. (+.50) 25% of a full-time court clerk position was deleted from Public Safety and added to the Municipal Court budget in the FY 20. (-.25)

PUBLIC SAFETY - 4201

·	2017-2018		2018-2019	2019-2020
	ACTUAL	BUDGET	ESTIMATED	BUDGET
Salaries & Benefits				
Service/Maintenance	\$17,483	\$18,315	\$19,640	\$21,053
Office/Clerical	82,403	86,478	87,268	81,530
Technical	294,495	320,032	312,481	386,397
Sworn Personnel	1,220,418	1,477,394	1,435,790	1,688,202
Professional	0	0	0	0
Management/Supervision	892,298	980,269	977,190	1,055,148
Temporary/Seasonal	21,667	48,893	40,784	36,914
Overtime	97,821	132,000	129,935	132,000
Fire Pay	173,028	215,365	170,381	218,798
Insurance	442,497	564,421	522,288	616,318
FICA/Medicare Tax	42,201	51,444	49,478	55,781
Retirement	471,152	546,043	523,632	615,393
Unemployment	0	0	0	0
Workers' Compensation	58,124	56,901	54,882	59,786
Team Incentives	. 0	600	300	600
Incentive Pay	64,007	60,058	64,367	69,053
Total Salaries & Benefits	\$3,877,594	\$4,558,213	\$4,388,416	\$5,036,973
Supplies & Materials				
Uniform Service	\$22,778	\$23,000	\$32,915	\$25,000
Immunizations	2,380	2,000	2,000	2,000
Printing	2,520	2,000		2,000
Office Supplies	3,594	4,000	2,251	4,000
Computer Supplies	4,056	5,500	1,463	5,500
Postage	2,170	3,500	3,314	3,500
Film & Developing	0	600	100	600
Supplies - Motor Vehicles	99,763	75,000	47,406	75,000
Minor Tools & Equipment	18,157	16,000		16,000
Chemicals	3,088	3,500	3,500	3,500
Fire/Safety Gear	8,675	17,000	681	17,000
Food/Memorials	4,300	6,000	3,276	6,000
Service Awards/Banquets	4,461	5,000	3,000	5,000
Total Supplies & Materials	\$175,942	\$163,100	\$110,050	\$165,100
Repairs & Maintenance				
Maintenance - Motor Vehicles	\$55,290	\$51,726	\$38,047	\$51,726
Maintenance - Office Equipment	34,816	81,000		81,000
Maintenance - Machinery & Equipment	26,876	35,000	•	50,000
Maintenance - Buildings & Grounds	9,703	11,000		22,000
Total Repairs & Maintenance	\$126,685	\$178,726	\$143,916	\$204,726

PUBLIC SAFETY - 4201

	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Other Services & Charges				
Contract Labor	\$0	\$0	\$0	\$0
Record Filing Fees	100	300	48	300
Schools/Conferences	51,513	54,000	27,091	54,000
Animal Control Services	14,148	13,655	9,511	10,000
Employment Screening	5,921	4,000	4,685	4,000
Recruiting	92	300	0	300
Ambulance/Medical Charges	163	6,000	1,872	6,000
Office Equipment Rental	4,394	5,500	2,608	5,500
Property/Liability Insurance	44,886	47,678	49,219	51,680
Communications	36,398	38,000	35,588	60,000
Newspaper Notices	596	3,000	500	3,000
Community Programs	5,007	4,000	5,212	4,000
Subscriptions/Memberships	9,443	11,000	11,000	11,000
Total Other Services & Charges	\$172,661	\$187,433	\$147,334	\$209,780
Capital Outlay				
Land	\$0	\$0	\$0	\$0
Machinery & Equipment	813	6,120	3,036	5,000
Office Equipment	0	0	0	3,000
Total Capital Outlay	\$813	\$6,120	\$3,036	\$8,000
Operating Transfers				
Equipment Replacement	\$322,800	\$346,700	\$346,700	\$357,200
Total Operating Transfers	\$322,800	\$346,700	\$346,700	\$357,200
Total Expenditures	\$4,676,495	\$5,440,292	\$5,139,452	\$5,981,779

PUBLIC SAFETY MUNICIPAL COURT - 4203

PROGRAM DESCRIPTION

The Municipal Court handles all Class C Misdemeanor charges originating in the City of Woodway. Law Enforcement Personnel, Code Enforcement Personnel, and Citizens initiate these charges. The Court is responsible for the docketing and processing of these charges including handling complaints, conducting weekly hour-long Court meetings between the judge and violators, conduct monthly juvenile court and scheduling pretrial hearings, nonjury and jury trials. The Court administrative duties include processing late notices and warrants, daily collection of moneys, depositing and reporting of fines/fees to the City Finance Office, preparation of mandatory weekly, monthly and quarterly reports with the Office of Court Administration, State Comptroller's Office and the Department of Public Safety in Austin. Solicitor permit applications are processed and maintained by court personnel. The Court is staffed with one full-time court administrator and one full-time deputy court clerk to perform administrative duties. City Council appoints one primary judge and one alternate judge to administer judicial duties. The City Attorney assigns an attorney to perform duties of prosecuting attorney. An assigned Public Safety Officer performs the Court Bailiff duties.

GOALS AND OBJECTIVES FOR 2019-2020

Court implemented the following in 2018-2019:

Municipal Court of Record

Purchase of recording equipment

Update of city ordinance nuisances

Court Security Committee - Certified Bailiffs as required by the State

Court Notify software to text/call reminders to defendants

Laser fiche - Electronic Records Management

Upgrade court software to INCODE 10 and install InSite payment portal

Automate court financial records with the Finance Department

Provide defendant online access to cases to pay, request extension, driver safety course, and deferred disposition

Continue to train and maximize the benefits of the above programs to ensure the court is operating efficiently and providing effective means of communication with defendants to ensure compliance with case processing. Ensuring the defendant moves about court processes with ease, individual justice, and respect.

PERFORMANCE MEASURES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
1. Cases filed	2.050	2.955	2.042	2.026
2. Jury Trials	2,950	2,855	2,942	3,236
	0	1	1	1
3. Trial by Judge	2	2	2	2
4. Warrants issued	858	818	1,026	1,128
5. Written warnings	318	409	620	682
6. Average time citation to Trial (days)	60	60	60	60
7. Cases cleared	3,032	2,950	2,700	2,970
8. Deferred Disposition	685	638	736	809
9. Driving Safety Course	226	244	206	226
10. Presented Insurance	116	110	78	85
11. Dismissed upon compliance - Expired Registration/Driver's License	570	554	476	523
12. Dismissed by Prosecutor/Judge	79	79	70	70

PUBLIC SAFETY MUNICIPAL COURT - 4203

RESOURCES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
General Resources	\$73,848	\$99,253	\$89,749	\$128,870
Miscellaneous Court Fees	102,763	85,000	90,000	90,000
State Service Fees	9,095	10,000	9,000	9,000
Time Payment Fees	0	0	0	0
Total Resources	\$185,706	\$194,253	\$188,749	\$227,870

EXPENDITURES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Salaries & Benefits	\$129,262	\$136,953	\$136,202	\$159,645
Supplies & Materials	4,068	4,500	3,950	4,700
Repairs & Maintenance	6,895	9,500	6,750	14,580
Other Services & Charges	45,481	43,300	41,847	46,245
Capital	0	0	0	2,700
Operating Transfers	0	0	0	0
Total Expenditures	\$185,706	\$194,253	\$188,749	\$227,870

PERSONNEL	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Service/Maintenance	0.00	0.00	0.00	0.00
Office/Clerical	0.75	0.75	0.75	1.00
Technical	0.00	0.00	0.00	0.00
Sworn Personnel	0.00	0.00	0.00	0.00
Professional	0.00	0.00	0.00	0.00
Management/Supervision	1.00	1.00	1.00	1.00
Temporary/Seasonal	0.00	0.00	0.00	0.00
Total Personnel	1.75	1.75	1.75	2.00

MAJOR BUDGET CHANGES

25% of a full-time court clerk position was deleted from Public Safety and added to the Municipal Court budget in the FY 20. (+.25)

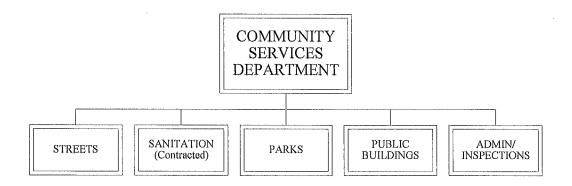
MUNICIPAL COURT - 4203

	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Salaries & Benefits				
Office/Clerical	\$29,496	\$30,956	\$31,232	\$44,175
Management/Supervision	60,720	63,536	-	64,563
Temporary/Seasonal	0	0	0	0
Overtime	500	500	250	500
Insurance	18,872	21,305	19,517	26,097
FICA/Medicare Tax	1,351	1,418	•	1,634
Retirement	15,484	16,234	•	18,991
Workers' Compensation	208	187	182	215
Incentive Pay	2,631	2,817	2,788	3,470
Total Salaries & Benefits	\$129,262	\$136,953	\$136,202	\$159,645
Supplies & Materials				
Printing	\$1,721	\$1,500	\$1,500	\$1,500
Office Supplies	208	1,000	•	1,000
Computer Supplies	993	1,000	250	1,000
Postage	1,146	1,000	1,200	1,200
Total Supplies & Materials	\$4,068	\$4,500	\$3,950	\$4,700
Repairs & Maintenance				
Maintenance - Office Equipment	\$6,895	\$7,000	\$6,650	\$12,080
Maintenance - Buildings & Grounds	0	2,500		2,500
Total Repairs & Maintenance	\$6,895	\$9,500	\$6,750	\$14,580

MUNICIPAL COURT - 4203

	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Other Services & Charges				
Legal Services	\$35,873	\$32,000	\$32,000	\$33,740
Jury Services	0	900	0	900
Schools/Conferences	1,166	1,600	1,200	1,600
Employment Screening	3	100	20	100
Bank Service Charges	3,754	3,800	3,480	4,000
Office Equipment Rental	986	1,000	986	1,000
Property/Liability Insurance	825	900	861	905
Communications	2,557	2,000	3,000	3,000
Subscriptions/Memberships	317	1,000	300	1,000
Total Other Services & Charges	\$45,481	\$43,300	\$41,847	\$46,245
Capital Outlay				
Office Equipment	\$0	\$0	\$0	\$2,700
Total Capital Outlay	\$0	\$0	\$0	\$2,700
Operating Transfers				
Equipment Replacement	\$0	\$0	\$0	\$0
Total Operating Transfers	\$0	\$0	\$0	\$0
Total Expenditures	\$185,706	\$194,253	\$188,749	\$227,870

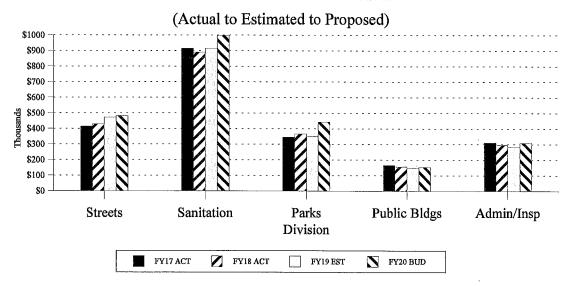
COMMUNITY SERVICES SUMMARY 2019-2020



Director of Community Services - Mitch Davison (772-4050)

ACTIVITY	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Streets	\$428,444	\$486,777	\$472,326	\$481,566
Sanitation	889,422	920,000	914,418	998,000
Parks	364,969	416,274	348,970	441,853
Public Buildings	155,774	164,282	147,557	152,197
Administration/Inspections	296,154	354,219	282,129	307,436
TOTALS	\$2,134,763	\$2,341,552	\$2,165,400	\$2,381,052

THREE YEARS AND PROPOSED



COMMUNITY SERVICES SUMMARY 2019-2020

RESOURCES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET

General Resources	\$776,260	\$1,055,552	\$818,403	\$1,044,052
Sanitation - Residential	704,748	700,000	710,000	710,000
Sanitation - Commercial	433,806	420,000	450,000	450,000
Landfill Permits	0	0	0	0
Recycling Revenue	3,000	3,000	3,000	3,000
Park Reservations	15,535	15,000	15,247	15,000
Permits - Buildings	193,794	140,000	158,700	150,000
Permits - Miscellaneous	3,813	5,000	4,050	4,000
Platting/Zoning Fees	3,807	3,000	6,000	5,000
Total Resources	\$2,134,763	\$2,341,552	\$2,165,400	\$2,381,052

EXPENDITURES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Salaries & Benefits	\$836,509	\$969,024	\$816,213	\$916,138
Supplies & Materials	58,166	62,350	57,450	62,350
Repairs & Maintenance	74,862	94,550	92,000	94,550
Other Services & Charges	1,116,726	1,167,928	1,151,896	1,246,164
Capital	1,000	1,400	1,541	1,950
Operating Transfers	47,500	46,300	46,300	59,900
Total Expenditures	\$2,134,763	\$2,341,552	\$2,165,400	\$2,381,052

PERSONNEL	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Service/Maintenance	8.00	8.00	8.00	8.00
Office/Clerical	0.40	0.40	0.40	0.40
Technical	1.00	1.00	1.00	1.00
Sworn Personnel	0.00	0.00	0.00	0.00
Professional	0.00	0.00	0.00	0.00
Management/Supervision	2.40	2.40	2.40	2.40
Temporary/Seasonal	1.00	1.00	1.00	0.50
Total Personnel	12.80	12.80	12.80	12.30

" Welcome Home to Woodway "

COMMUNITY SERVICES STREETS - 4301

PROGRAM DESCRIPTION

The Street Division is responsible for maintaining and repairing all public streets. This service includes repairing the curb, gutters, street cuts, pot holes, and base failures. The Division is also responsible for maintaining all traffic control devices, installing stop bars at intersections and manufacturing street name signs, stop signs, and yield signs. Street Division personnel also maintain the flashing school zone lights, dispose of all dead animals within the city streets, and trim trees and brush in City's right of way.

- 1. Continue the slurry seal program, repairing an additional 4-5 miles of street per year.
- 2. Clean major drainage structures at least twice annually.
- 3. Spray for street weeds throughout the street system at least three times annually.
- 4. Respond to requests for service (potholes, etc.) within 72 hours.
- 5. Repair street damage resulting from water line brakes within 10 business days.

PERFORMANCE MEASURES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
1. Number of stop bars painted or taped annually	100	100	100	100
2. Signs installed or repaired				
- Traffic control signs(stop, yield, etc.)	10	10	10	10
- Street name signs	50	50	50	50
3. Tons of Asphalt applied				
- Base Failures	350	350	350	350
- Utility cuts	200	200	200	200
4. Yards of concrete applied				
- Base failures	300	300	300	300
- Utility cuts	200	200	200	200
5. Lane miles of crack sealant applied	0	0	0	0
6. Street miles slurry sealed	10	10	10	10
7. Man hours trimming overlapping limbs	500	500	500	500
8. Number of drainage structures cleaned at least twice annua	ally 15	15	15	15
9. Street miles inventory	72	72	72	72
10. Street miles/FTE employees	18	18	18	18
11. Number of highway miles mowed	26.0	26.0	26.0	26.0
12. Number of miles street sweeping	0	0	0	0

COMMUNITY SERVICES STREETS - 4301

RESOURCES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
General Resources	\$428,444	\$486,777	\$472,326	\$481,566
Total Resources	\$428,444	\$486,777	\$472,326	\$481,566

EXPENDITURES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Salaries & Benefits	\$281,573	\$315,656	\$310,902	\$305,605
Supplies & Materials	30,492	30,100	26,850	30,100
Repairs & Maintenance	30,322	49,750	48,000	49,750
Other Services & Charges	59,757	63,871	59,033	64,311
Capital	0	1,400	1,541	0
Operating Transfers	26,300	26,000	26,000	31,800
Total Expenditures	\$428,444	\$486,777	\$472,326	\$481,566

PERSONNEL	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Service/Maintenance	4.00	4.00	4.00	4.00
Office/Clerical	0.00	0.00	0.00	0.00
Technical	0.00	0.00	0.00	0.00
Sworn Personnel	0.00	0.00	0.00	0.00
Professional	0.00	0.00	0.00	0.00
Management/Supervision	0.60	0.60	0.60	0.60
Temporary/Seasonal	0.00	0.00	0.00	0.00
Total Personnel	4.60	4.60	4.60	4.60

MAJOR BUDGET CHANGES

No major changes are budgeted.

STREETS - 4301

	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Salaries & Benefits				
Service/Maintenance	\$147,596	\$159,362	\$169,959	\$148,804
Management/Supervision	38,537	42,732	40,329	42,883
Overtime	1,413	6,500	3,057	6,500
Insurance	47,237	55,893	48,139	59,855
FICA/Medicare Tax	2,770	3,080	3,153	2,924
Retirement	31,731	35,254	36,010	33,982
Unemployment	0	0	0	0
Workers' Compensation	9,054	9,022	6,940	7,169
Incentive Pay	3,235	3,813	3,315	3,488
Total Salaries & Benefits	\$281,573	\$315,656	\$310,902	\$305,605
Supplies & Materials				
Uniform Services	\$2,383	\$2,400	\$2,400	\$2,400
Printing	0	0	0	φ2,100
Office Supplies	0	200	150	200
Supplies - Motor Vehicles	19,392	18,000	15,000	18,000
Minor Tools & Equipment	1,613	2,000	2,000	2,000
Traffic Supplies	6,235	6,000	6,000	6,000
Chemicals	853	1,000	1,000	1,000
Food/Memorials	16	500	300	500
Total Supplies & Materials	\$30,492	\$30,100	\$26,850	\$30,100
Repairs & Maintenance				
Maintenance - Motor Vehicles	\$3,384	\$7,000	\$6,000	\$7,000
Maintenance - Machinery & Equipment	4,585	10,150	10,000	10,150
Maintenance - Streets	22,353	32,600	32,000	32,600
Гotal Repairs & Maintenance	\$30,322	\$49,750	\$48,000	\$49,750

STREETS - 4301

	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Other Services & Charges				
Contract Labor	\$0	\$0	\$0	\$0
Schools/Conferences	205	500	300	1,000
Employment Screening	79	400	250	400
Equipment Rental	0	2,000	1,500	2,000
Property/Liability Insurance	6,925	7,271	6,867	7,211
Newspaper Notices	0	500	500	500
Electric Service	52,398	53,000	49,416	53,000
Subscriptions/Memberships	150	200	200	200
Total Other Services & Charges	\$59,757	\$63,871	\$59,033	\$64,311
Capital Outlay				
Machinery & Equipment	\$0	\$1,400	\$1,541	\$0
Office Equipment	0	0	0	0
Total Capital Outlay	\$0	\$1,400	\$1,541	\$0
Operating Transfers				
Equipment Replacement Transfer	\$26,300	\$26,000	\$26,000	\$31,800
Total Operating Transfers	\$26,300	\$26,000	\$26,000	\$31,800
Total Expenditures	\$428,444	\$486,777	\$472,326	\$481,566

COMMUNITY SERVICES SANITATION - 4302

PROGRAM DESCRIPTION

The Sanitation Division is responsible for the collection and disposal of solid waste within the City. This service is provided through contracts with Access Disposal for collection through May, 2022, and the City of Waco for disposal through the life of the landfill. The Finance Director (or his designated representative) is the City's contract administrator and liaison with Access Disposal and the City of Waco. The City provides residents with twice weekly refuse collections, once weekly recycling collection, and once weekly brush pick-up. In addition, household hazardous waste disposal and large item pick ups are offered once and twice per year respectively. Commercial service is provided at individual levels as determined by individual customer needs.

- 1. Improve customer satisfaction by monitoring contractor's performance and reducing the number of repeat and similar complaints.
- 2. Implement third full year of solid waste collection contract with Access Disposal.
- 3. Reissue holiday pick up schedules and other educational literature prior to January 1, 2020.

PERFORMANCE MEASURES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
1. Average # of Commercial Customers per month	232	250	233	250
2. Average # of Residential Customers per month	3,535	3,550	3,563	3,575
3. Recyclables Collected (lbs.)	775,000	800,000	810,000	825,000
4. Hazardous Waste Disposal (households served)	116	150	187	200

COMMUNITY SERVICES SANITATION - 4302

RESOURCES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
General Resources	(\$252,132)	(\$203,000)	(\$248,582)	(\$165,000)
Sanitation - Residential	704,748	700,000	710,000	710,000
Sanitation - Commercial	433,806	420,000	450,000	450,000
Landfill Permits	0	0	0	0
Recycling Revenue	3,000	3,000	3,000	3,000
Total Resources	\$889,422	\$920,000	\$914,418	\$998,000

EXPENDITURES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Salaries & Benefits	\$0	\$0	\$0	\$0
Supplies & Materials	0	1,000	0	1,000
Repairs & Maintenance	0	0	0	0
Other Services & Charges	889,422	919,000	914,418	997,000
Capital	0	.0	0	0
Operating Transfers	0	0	0	. 0
Total Expenditures	\$889,422	\$920,000	\$914,418	\$998,000

PERSONNEL	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Service/Maintenance	0.00	0.00	0.00	0.00
Office/Clerical	0.00	0.00	0.00	0.00
Technical	0.00	0.00	0.00	0.00
Sworn Personnel	0.00	0.00	0.00	0.00
Professional	0.00	0.00	0.00	0.00
Management/Supervision	0.00	0.00	0.00	0.00
Temporary/Seasonal	0.00	0.00	0.00	0.00
Total Personnel	0.00	0.00	0.00	0.00

MAJOR BUDGET CHANGES

No major changes are budgeted.

SANITATION - 4302

	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Salaries & Benefits				
Technical	\$0	\$0	\$0	\$0
Professional	0	0	0	0
Management/Supervision	0	0	0	0
Insurance	0	0	0	0
Overtime	0	0	0	0
FICA/Medicare Tax	0	0	0	0
Retirement	0	0	0	0
Workers' Compensation	0	0	0	0
Total Salaries & Benefits	\$0	\$0	\$0	\$0
Supplies & Materials				
Blue Bags	\$0	\$1,000	\$0	\$1,000
Printing	0	0		0
Postage	0	0	0	0
Total Supplies & Materials	\$0	\$1,000	\$0	\$1,000
Repairs & Maintenance				
	\$0	\$0	\$0	\$0
Total Repairs & Maintenance	\$0	\$0	\$0	\$0

SANITATION - 4302

	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Other Services & Charges				
Landfill Disposal	\$190,925	\$203,500	\$190,926	\$215,000
Collection - Residential	414,968	425,000	423,368	465,000
Collection - Commercial	274,476	273,500	288,124	300,000
Collection - Household Hazardous Waste	5,197	17,000	12,000	17,000
Storm Cleanup	0	0	0	0
Uncollectible UB	3,856	0	0	0
Total Other Services & Charges	\$889,422	\$919,000	\$914,418	\$997,000
Capital Outlay	· .	ψo	фо	th o
	\$0	\$0	\$0	\$0
Total Capital Outlay	\$0	\$0	\$0	\$0
Operating Transfers				
	\$0	\$0	\$0	\$0
Total Operating Transfers	\$0	\$0	\$0	\$0
Total Expenditures	\$889,422	\$920,000	\$914,418	\$998,000

COMMUNITY SERVICES PARKS - 4303

PROGRAM DESCRIPTION

The Parks Division is responsible for maintaining existing parks, landscaped areas, and all public grounds. New park projects that are developed through citizen input, the City Council, the Park Board, and the Arboretum may also become part of the overall Parks Division maintenance plan. Standards are set to insure safe yet visually attractive areas through regular mowing, watering, cleaning and litter removal. This Division also assumes responsibility for right of way and streetscape maintenance.

- 1. Continue preventative maintenance and repair of all park facilities through weekly inspections.
- 2. Achieve a 10 day mowing interval for right of way, public grounds, open park lands.
- 3. Perform annual winter maintenance of walking tracks.
- 4. Assist with monitoring effectiveness of contracted mowing and maintenance services.

PERFORMANCE MEASURES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
 Acreage of park turf maintained Number of facilities maintained 	172	172	172	172
- Restrooms	4	4	4	4
- Pavilions and shelters	14	14	14	14
- Irrigation systems	13	13	13	13
3. Gallons of herbicide applied	800	800	800	800
4. Pounds of fertilizer applied	400	400	400	400

COMMUNITY SERVICES PARKS - 4303

RESOURCES	2017-2018	2018-2019	2018-2019	2019-2020
	ACTUAL	BUDGET	ESTIMATED	BUDGET
General Resources Park Reservations	\$349,434	\$401,274	\$333,723	\$426,853
	15,535	15,000	15,247	15,000
Total Resources	\$364,969	\$416,274	\$348,970	\$441,853

EXPENDITURES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Salaries & Benefits	\$282,514	\$326,524	\$262,709	\$345,048
Supplies & Materials	15,846	18,700	18,100	18,700
Repairs & Maintenance	18,947	17,000	16,500	17,000
Other Services & Charges	31,762	39,050	36,661	37,955
Capital	0	0	0	750
Operating Transfers	15,900	15,000	15,000	22,400
Total Expenditures	\$364,969	\$416,274	\$348,970	\$441,853

PERSONNEL	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Service/Maintenance	4,00	4.00	4.00	4.00
Office/Clerical	0.00	0.00	0.00	0,00
Technical	0.00	0.00	0.00	0.00
Sworn Personnel	0.00	0.00	0.00	0.00
Professional	0.00	0.00	0.00	0.00
Management/Supervision	0.60	0.60	0.60	0.60
Temporary/Seasonal	0.50	0.50	0.50	0.50
Total Personnel	5.10	5.10	5.10	5.10

MAJOR BUDGET CHANGES

No major changes are budgeted.

PARKS - 4303

	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Salaries & Benefits				
Service/Maintenance	\$136,822	\$153,410	\$122,381	\$165,083
Technical	0	0	0	0
Management/Supervision	38,537	42,732	40,329	42,883
Temporary	11,851	16,058	14,301	16,702
Overtime	6,312	10,000	2,989	10,000
Insurance	44,046	55,886	41,925	59,926
FICA/Medicare Tax	3,582	4,282	3,558	4,497
Retirement	30,954	34,953	28,463	37,412
Unemployment	0	0	0	0
Workers' Compensation	5,923	4,755	5,298	4,482
Incentive Pay	4,487	4,448	3,465	4,063
otal Salaries & Benefits	\$282,514	\$326,524	\$262,709	\$345,048
upplies & Materials				
Uniform Service	\$2,175	\$2,000	\$2,000	\$2,000
Printing	\$0	\$0	\$0	\$0
Office Supplies	0	200	200	200
Supplies - Motor Vehicles	11,409	12,000	12,000	12,000
Minor Tools & Equipment	1,588	2,500	2,500	2,500
Chemicals	442	1,500	1,000	1,500
Food/Memorials	232	500	400	500
otal Supplies & Materials	\$15,846	\$18,700	\$18,100	\$18,700
epairs & Maintenance				
Maintenance - Motor Vehicles	\$5,310	\$3,000	\$2,500	\$3,000
Maintenance - Machinery & Equipment	3,716	4,000	·	4,000
Maintenance - Parks	9,921	10,000	•	10,000
otal Repairs & Maintenance	\$18,947	\$17,000	\$16,500	\$17,000

PARKS - 4303

	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Other Services & Charges				
Contract Labor	\$7,925	\$13,300	\$13,300	\$13,300
Schools/Conferences	1,971	1,800	500	500
Employment Screening	228	500	400	500
Water Service	14,674	15,000	15,000	15,000
Equipment Rental	151	1,200	1,000	1,200
Property/Liability Insurance	5,667	5,950	5,861	6,155
Newspaper Notices	1,107	1,000	500	1,000
Electric Service	0	0	0	0
Subscriptions/Memberships	39	300	100	300
Total Other Services & Charges	\$31,762	\$39,050	\$36,661	\$37,955
Capital Outlay				
Machinery & Equipment	\$0	\$0	\$0	\$750
Total Capital Outlay	\$0	\$0	\$0	\$750
Operating Transfers				
Equipment Replacement	\$15,900	\$15,000	\$15,000	\$22,400
Total Operating Transfers	\$15,900	\$15,000	\$15,000	\$22,400
Total Expenditures	\$364,969	\$416,274	\$348,970	\$441,853

COMMUNITY SERVICES PUBLIC BUILDINGS - 4304

PROGRAM DESCRIPTION

The Public Buildings Division provides maintenance and upkeep of most of the City's public buildings, including City Hall, Community Services, the Public Safety Building, and the City Shop. The Arboretum/Whitehall Center/Pavilion and the Woodway Family Center related costs are included in the Arboretum Department budget and Woodway Family Center Department budget.

GOALS AND OBJECTIVES FOR 2019-2020

1. Oversee renovations to Public Buildings.

PERFORMANCE MEASURES	2017-2018	2018-2019	2018-2019	2019-2020
	ACTUAL	BUDGET	ESTIMATED	BUDGET
 Annual Cleaning hours Square feet of buildings maintained 	3,700	3,700	3,700	3,700
	43,805	43,805	43,805	43,805

COMMUNITY SERVICES PUBLIC BUILDINGS - 4304

RESOURCES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
General Resources	\$155,774	\$164,282	\$147,557	\$152,197
Total Resources	\$155,774	\$164,282	\$147,557	\$152,197

EXPENDITURES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Salaries & Benefits	\$9,440	\$13,454	\$50	\$0
Supplies & Materials	3,347	4,000	4,000	4,000
Repairs & Maintenance	20,432	22,000	22,000	22,000
Other Services & Charges	120,755	124,028	120,707	123,797
Capital	1,000	0	0	1,200
Operating Transfers	800	800	800	1,200
Total Expenditures	\$155,774	\$164,282	\$147,557	\$152,197

PERSONNEL	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Service/Maintenance	0.00	0.00	0.00	0.00
Office/Clerical	0.00	0.00	0.00	0.00
Technical	0.00	0.00	0.00	0.00
Sworn Personnel	0.00	0.00	0.00	0.00
Professional	0.00	0.00	0.00	0.00
Management/Supervision	0.00	0.00	0.00	0.00
Temporary/Seasonal	0.50	0.50	0.50	0.00
Total Personnel	0.50	0.50	0.50	0.00

MAJOR BUDGET CHANGES

A vacant part-time janitorial position was deleted from the budget in FY 20. (-.50)

PUBLIC BUILDINGS - 4304

	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Salaries & Benefits				
Service/Maintenance	\$0	\$0	\$0	\$0
Professional	0	0	0	0
Temporary/Seasonal	8,522	12,232	45	0
Overtime	0	0	0	0
Insurance	0	0	0	0
FICA/Medicare Tax	670	936	4	0
Retirement	0	0	0	0
Unemployment	0	0	0	0
Workers' Compensation	248	286	1	0
Incentive Pay	0	0	0	0
Total Salaries & Benefits	\$9,440	\$13,454	\$50	\$0
Supplies & Materials				
Office Supplies	\$0	\$0	\$0	\$0
Janitorial Supplies	3,347	4,000	4,000	4,000
Total Supplies & Materials	\$3,347	\$4,000	\$4,000	\$4,000
Repairs & Maintenance				
Maintenance - Office Equipment	\$0	\$0	\$0	\$0
Maintenance - Buildings & Grounds	20,432	22,000	•	22,000
Total Repairs & Maintenance	\$20,432	\$22,000	\$22,000	\$22,000

PUBLIC BUILDINGS - 4304

	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Other Services & Charges				
Contract Labor	\$11,841	\$12,000	\$9,925	\$12,000
Employment Screening	0	300	0	0
Water Service	16,002	20,000	20,000	20,000
Property/Liability Insurance	18,217	19,128	18,282	19,197
Communications	17,981	17,000	17,000	17,000
Newspaper Notices	0	600	500	600
Gas Service	4,727	5,000	5,000	5,000
Electric Service	51,987	50,000	50,000	50,000
Total Other Services & Charges	\$120,755	\$124,028	\$120,707	\$123,797
Capital Outlay				
Buildings & Improvements	\$1,000	\$0	\$0	\$1,200
Office Equipment	0	0	0	0
Total Capital Outlay	\$1,000	\$0	\$0	\$1,200
Operating Transfers				
Equipment Replacement	\$800	\$800	\$800	\$1,200
Total Operating Transfers	\$800	\$800	\$800	\$1,200
Total Expenditures	\$155,774	\$164,282	\$147,557	\$152,197

COMMUNITY SERVICES ADMINISTRATION/INSPECTIONS - 4306

PROGRAM DESCRIPTION

In addition to performing operations management/support, this Division also insures that land use conforms to the comprehensive land use plan and zoning ordinance, and that new construction meets all applicable codes adopted by the City. With regard to inspections, this Division also provides a variety of direct services which include nonstructural plan review, permit issuance, inspections, code enforcement, and consultation with architects, engineers, contractors, builders, home owners, and citizens planning construction within the City.

- 1. Provide the customer with required inspections within 24 hours of request.
- 2. Insure that all Department employee training needs are met to address certification, safety and skill requirements.
- 3. Facilitate and conduct responsive review of all plans to insure compliance with City codes and ordinances.
- 4. Provide staff assistance to the Planning and Zoning Commission (and its committees), Park Board, and Board of Adjustments.
- 5. Seek to improve employee retention through improved mentoring, training, additional certifications, and good performance recognition.
- 6. Provide close inspection of major capital projects under construction.

	2017-2018	2018-2019	2018-2019	2019-2020
PERFORMANCE MEASURES	ACTUAL	BUDGET	ESTIMATED	BUDGET
1. Building Permits Issued				
- Residential Construction - New	50	50	201	210
- Residential Construction - Alterations	750	750	389	400
- Other Construction - New	10	10	14	15
- Other Construction - Alterations	50	50	37	40
2. Building Plans Reviewed	850	850	925	1,000
3. Construction Inspections Performed	1,800	1,800	2,932	3,000
4. Percent of Inspections Performed Same Day Requested	99%	99%	99%	99%
5. Plats Reviewed	5	5	5	5
6. Zoning cases reviewed	25	25	25	25
7. Planned district applications reviewed	20	20	20	20
 Value of street, drainage and utility improvements managed/inspected (millions \$) 	\$5.0	\$5.0	\$5.0	\$5.0

COMMUNITY SERVICES ADMINISTRATION/INSPECTIONS - 4306

RESOURCES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
General Resources	\$94,740	\$206,219	\$113,379	\$148,436
Permits - Building	193,794	140,000	158,700	150,000
Permits - Miscellaneous	3,813	5,000	4,050	4,000
Platting/Zoning Fees	3,807	3,000	6,000	5,000
Total Resources	\$296,154	\$354,219	\$282,129	\$307,436

EXPENDITURES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Salaries & Benefits	\$262,982	\$313,390	\$242,552	\$265,485
Supplies & Materials	8,481	8,550	8,500	8,550
Repairs & Maintenance	5,161	5,800	5,500	5,800
Other Services & Charges	15,030	21,979	21,077	23,101
Capital	0	0	0	0
Operating Transfers	4,500	4,500	4,500	4,500
Total Expenditures	\$296,154	\$354,219	\$282,129	\$307,436

PERSONNEL	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Service/Maintenance	0.00	0.00	0.00	0.00
Office/Clerical	0.40	0.40		0.40
Technical	1.00	1.00	1.00	1.00
Sworn Personnel	0.00	0.00	0.00	0.00
Professional	0.00	0.00	0.00	0.00
Management/Supervision	1.20	1.20	1.20	1.20
Temporary/Seasonal	0.00	0.00	0.00	0.00
Total Personnel	2.60	2.60	2.60	2.60

MAJOR BUDGET CHANGES

No major changes are budgeted.

ADMINISTRATION/INSPECTIONS - 4306

	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Salaries & Benefits				
Office/Clerical	\$13,974	\$14,652	\$14,522	\$15,382
Technical	55,246	58,141	58,865	58,951
Management/Supervision	117,287	143,515	92,403	97,997
Temporary	0	12,000	0	12,000
Overtime	719	500	327	500
Insurance	30,958	31,886	32,286	34,077
FICA/Medicare Tax	2,845	4,119	2,504	3,502
Retirement	32,608	36,640	28,705	30,022
Unemployment	0	0	0	0
Workers' Compensation	1,521	791	674	510
Car Allowance	3,900	7,200	7,200	7,200
Incentive Pay	3,924	3,946	5,066	5,344
Total Salaries & Benefits	\$262,982	\$313,390	\$242,552	\$265,485
Supplies & Materials				
Uniform Service	\$2,468	\$2,800	\$2,800	\$2,800
Printing	919	750	700	750
Office Supplies	626	1,000	1,000	1,000
Computer Supplies	1,840	1,500	1,500	1,500
Postage	551	500	500	500
Supplies - Motor Vehicles	1,416	1,500	1,500	1,500
Food/Memorials	661	500	500	500
Total Supplies & Materials	\$8,481	\$8,550	\$8,500	\$8,550
Repairs & Maintenance				
Maintenance - Motor Vehicles	\$274	\$1,800	\$1,500	\$1,800
Maintenance - Office Equipment	4,887	4,000	4,000	4,000
Total Repairs & Maintenance	\$5,161	\$5,800	\$5,500	\$5,800

ADMINISTRATION/INSPECTIONS - 4306

	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Other Services & Charges				
Contract Labor	\$0	\$0	\$0	\$0
Engineering Fees	2,958	4,500	4,500	4,500
Record Filing Fees	356	800	800	800
Schools/Conferences	3,770	6,500	6,500	7,500
Employment Screening	0	150	0	150
Bank Service Charges	2,068	2,000	2,000	2,000
Office Equipment Rental	1,648	2,300	2,300	2,300
Property/Liability Insurance	2,361	2,479	2,477	2,601
Communications	389	0	0	0
Newspaper Notices	0	750	0	750
Subscriptions/Memberships	1,480	2,500	2,500	2,500
Total Other Services & Charges	\$15,030	\$21,979	\$21,077	\$23,101
Capital Outlay				
Office Equipment	\$0	\$0	\$0	\$0
Total Capital Outlay	\$0	\$0	\$0	\$0
Operating Transfers				
Equipment Replacement	\$4,500	\$4,500	\$4,500	\$4,500
Total Operating Transfers	\$4,500	\$4,500	\$4,500	\$4,500
Total Expenditures	\$296,154	\$354,219	\$282,129	\$307,436

COMMUNITY PROGRAMS SUMMARY 2019-2020

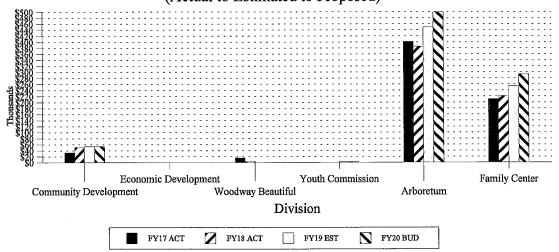


City Manager - Shawn Oubre (772-4480)
Arboretum Manager - Janet Schaffer (399-9204)
Family Center Manager - Janet Schaffer (772-7491)

ACTIVITY	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Community Development	\$51,098	\$53,675	\$53,675	\$53,675
Economic Development	0	0	0	0
Woodway Beautiful	3,449	0	0	0
Youth Commission	349	3,050	3,050	3,050
Carleen Bright Arboretum	385,206	447,660	449,210	499,235
Woodway Family Center	220,621	247,961	253,902	292,466
TOTALS	\$660,723	\$752,346	\$759,837	\$848,426

THREE YEARS AND PROPOSED

(Actual to Estimated to Proposed)



COMMUNITY PROGRAMS SUMMARY 2019-2020

RESOURCES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
General Resources	\$02.061	\$53,251	¢121 570	¢56 705
	\$93,961		\$131,578	\$56,725
Arboretum Rentals	239,260	225,000	245,000	245,000
Attendant/Security	6,903	5,000	6,300	6,000
Equipment Rental - CBA	4,790	0	4,600	0
Woodway Beautiful Donations	0	0	50	0
Family Center Program Fees	141,918	212,435	140,615	253,966
Family Center Rentals	15,775	13,000	14,000	14,000
Family Center Sponsorships	17,050	16,000	17,000	17,000
Family Center Concessions	6,814	10,000	7,434	7,500
Transfer from Tourism Fund	134,252	217,660	193,260	248,235
Total Resources	\$660,723	\$752,346	\$759,837	\$848,426

EXPENDITURES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Salaries & Benefits	\$382,077	\$456,617	\$456,177	\$534,330
Supplies & Materials	37,650	65,000	65,500	65,500
Repairs & Maintenance	42,507	33,400	37,220	46,400
Other Services & Charges	196,789	190,429	194,040	195,296
Capital	0	4,000	4,000	4,000
Operating Transfers	1,700	2,900	2,900	2,900
Total Expenditures	\$660,723	\$752,346	\$759,837	\$848,426

PERSONNEL	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Service/Maintenance	2.00	2.00	2.00	2.00
Office/Clerical	1.00	1.00	2.00	2.00
Technical	0.00	0.00	0.00	0.00
Sworn Personnel	0.00	0.00	0.00	0.00
Professional	0.00	0.00	0.00	0.00
Management/Supervision	2.90	3.00	3.00	3.00
Temporary/Seasonal	2.50	3.00	2.00	2.50
Total Personnel	8.40	9.00	9.00	9.50

COMMUNITY PROGRAMS COMMUNITY DEVELOPMENT - 4604

PROGRAM DESCRIPTION

The Community Development Board was dissolved in the 2003 budget year. However, staff currently is responsible for advising the City Council on residential development and neighborhood revitalization initiatives/programs. Staff works to develop and facilitate funding alternatives for neighborhood revitalization, market residential property, and promote home ownership.

- 1. Establish programs that encourage home structural and landscape improvements.
- 2. Enhance use of neighborhood matching fund for streetscaping improvements.
- 3. Increase number of neighborhood matching grants awarded.

PERFORMANCE MEASURES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
1. Increase in property values (millions)	\$73.6	\$92.3	\$92.3	\$88.5
2. Number of new residential building permits issued	50	50	201	210
3. Number of residential renovation permits issued (remodels, electrical, roofing, irrigation, etc.)	750	750	389	400
4. Number of Woodway maps distributed	500	1,000	224	250

RESOURCES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
General Resources	\$51,098	\$53,675	\$53,675	\$53,675
Total Resources	\$51,098	\$53,675	\$53,675	\$53,675

EXPENDITURES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Salaries & Benefits	\$0	\$0	\$0	\$0
Supplies & Materials	0	12,950	12,950	12,950
Repairs & Maintenance	0	0	0	0
Other Services & Charges	51,098	40,725	40,725	40,725
Capital	0	0	0	0
Operating Transfers	0	0	0	0
Total Expenditures	\$51,098	\$53,675	\$53,675	\$53,675

COMMUNITY DEVELOPMENT - 4604

PERSONNEL	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Service/Maintenance	0.00	0.00	0.00	0.00
Office/Clerical	0.00	0.00	0.00	0.00
Technical	0.00	0.00	0.00	0.00
Sworn Personnel	0.00	0.00	0.00	0.00
Professional	0.00	0.00	0.00	0.00
Management/Supervision	0.00	0.00	0.00	0.00
Temporary/Seasonal	0.00	0.00	0.00	0.00
Total Personnel	0.00	0.00	0.00	0.00

MAJOR BUDGET CHANGES

Economic Development and Woodway Beautiful were merged with Community Development in the FY 19 budget.

	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Salaries & Benefits	MANAGEMENT AND THE STATE OF THE			enter due to Control
Management/Supervision	\$0	\$0	\$0	фО
Insurance	0		·	\$0
FICA/Medicare Tax	0	0	0	0
Retirement	0	0		0
Workers' Compensation		0	•	0
Total Salaries & Benefits	\$0	\$0	\$0	\$0
Supplies & Materials				
Printing	\$0	\$3,500	\$3,500	\$3,500
Office Supplies	0	400	400	400
Postage	0	200	200	200
Botanical Supplies	0	8,000	8,000	8,000
Food/Memorials	0	850	850	850
Total Supplies & Materials	\$0	\$12,950	\$12,950	\$12,950
Other Services & Charges				
Schools/Conferences	\$0	\$1,000	\$1,000	\$1,000
Newspaper Notices	0	1,250	1,250	1,250
Community Programs	51,098	38,400	38,400	38,400
Subscriptions/Memberships	0	75	75	75
Total Other Services & Charges	\$51,098	\$40,725	\$40,725	\$40,725
Total Expenditures	\$51,098	\$53,675	\$53,675	\$53,675

COMMUNITY PROGRAMS ECONOMIC DEVELOPMENT - 4605

PROGRAM DESCRIPTION

The City's economic development program is committed to the promotion of high quality retail/commercial development within the City, as well as the Greater Waco area. This budget unit accounts for expenditures related to economic development programs, as well as membership in area Chambers of Commerce.

- 1. Continue with the implementation of the retail market master plan for Woodway.
- 2. Work with the Midway Independent School District and local developers to capitalize on development opportunities along Highway 84.
- 3. Maintain participation in the Greater Hewitt Chamber through organizational membership.

·	2017-2018	2018-2019	2018-2019	2019-2020
PERFORMANCE MEASURES	ACTUAL	BUDGET	ESTIMATED	BUDGET
1. Total sales tax revenues increase vs. Prior Year actual	\$281,684	\$17,613	\$57,631	\$17,790
2. Commercial tax levy	\$1,206,240	\$1,219,096	\$1,219,096	\$1,243,020
3. Average # of business water accounts per month	292	300	295	300
4. Number of new commercial building permits issued	10	10	14	15

RESOURCES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
General Resources	\$0	\$0	\$0	\$0
Total Resources	\$0	\$0	\$0	\$0

• EXPENDITURES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Salaries & Benefits	\$0	\$0	\$0	\$0
Supplies & Materials	0	0	0	0
Repairs & Maintenance	0	0	0	0
Other Services & Charges	0	0	0	0
Capital	0	0	0	0
Operating Transfers	0	0	0	0
Total Expenditures	. \$0	\$0	\$0	\$0

ECONOMIC DEVELOPMENT - 4605

PERSONNEL	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Service/Maintenance	0.00	0.00	0.00	0.00
Office/Clerical	0.00	0.00	0.00	0.00
Technical	0.00	0.00	0.00	0.00
Sworn Personnel	0.00	0.00	0.00	0.00
Professional	0.00	0.00	0.00	0.00
Management/Supervision	0.00	0.00	0.00	0.00
Temporary/Seasonal	0.00	0.00	0.00	0.00
Total Personnel	0.00	0.00	0.00	0.00

Economic Development was merged with Community Development in the FY 19 budget.

	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Salaries & Benefits				
Management/Supervision	\$0	\$0	\$0	\$0
Insurance	0	0	0	0
FICA/Medicare Tax	0	0	0	0
Retirement	0	0	0	0
Workers' Compensation	0	0	0	0
Total Salaries & Benefits	\$0	\$0	\$0	\$0
Supplies & Materials				
Printing	\$0	\$0	\$0	\$0
Office Supplies	0	0	0	0
Food/Memorials	0	0	0	0
Total Supplies & Materials	\$0	\$0	\$0	\$0
Other Services & Charges				
Contract Labor	\$0	\$0	\$0	\$0
Schools/Conferences	0	0	0	0
Newspaper Notices	0	0	0	0
Community Programs	0	0	0	0
Subscriptions/Memberships	0	0	0	0
Total Other Services & Charges	\$0	\$0	\$0	\$0
Total Expenditures	\$0	\$0	\$0	\$0

COMMUNITY PROGRAMS WOODWAY BEAUTIFUL - 4606

PROGRAM DESCRIPTION

This Commission serves to assist in enhancing and preserving the City's natural beauty through its various programs promoting litter abatement, solid waste reduction, environmental education and community-wide beautification.

- 1. Provide recognition to residents/businesses for beautification efforts.
- 2. Increase participation in the Great American Clean-up events.
- 3. Promote educational opportunities regarding reuse and recycling.
- 4. Hold one gardening educational event.

DED FORMANCE MEACURES	2017-2018	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
PERFORMANCE MEASURES	ACTUAL	BUDGEL	ESTIMATED	BUDGET
1. Great American Clean-up volunteers	0	0	0	0
2. Miles of roadway cleaned	5	5	5	5
3. Pounds of litter/debris collected (1 bag = 20 lbs)	1,000	1,000	1,000	1,000
4. Household Hazardous Waste Day participants	1	1	1	1
5. Yard-of-the-Month Awards (residential & business)	30	30	30	30
6. Volunteer hours	400	400	400	400

COMMUNITY PROGRAMS WOODWAY BEAUTIFUL - 4606

RESOURCES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
General Resources	\$3,449	\$0	(\$50)	\$0
Woodway Beautiful Donations	0	0	50	0
Total Resources	\$3,449	\$0	\$0	\$0

EXPENDITURES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Salaries & Benefits	\$0 -	\$0	\$0	\$0
Supplies & Materials	273	0	0	0
Repairs & Maintenance	0	0	0	0
Other Services & Charges	3,176	0	0	0
Capital	0	0	0	0
Operating Transfers	0	0	0	0
Total Expenditures	\$3,449	\$0	\$0	\$0

PERSONNEL	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Service/Maintenance	0.00	0.00	0.00	0.00
Office/Clerical	0.00	0.00	0.00	0.00
Technical	0.00	0.00	0.00	0.00
Sworn Personnel	0.00	0.00	0.00	0.00
Professional	0.00	0.00	0.00	0.00
Management/Supervision	0.00	0.00	0.00	0.00
Temporary/Seasonal	0.00	0.00	0.00	0.00
Total Personnel	0.00	0.00	0.00	0.00

MAJOR BUDGET CHANGES

Woodway Beautiful was merged with Community Development in the FY 19 budget.

WOODWAY BEAUTIFUL - 4606

	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Salaries & Benefits		**	4.0	4.0
Management/Supervision	\$0	\$0	\$0	\$0
Insurance	0	0	0	0
FICA/Medicare Tax	0	0	0	0
Retirement	0	0	0	0
Workers' Compensation	0	0	0	0
Total Salaries & Benefits	\$0	\$0	\$0	\$0
Supplies & Materials				
Uniform Service	\$0	\$0	\$0	\$0
Printing	0	0	0	0
Office Supplies	0	0	0	0
Postage	0	0	0	0
Film & Developing	0	0	0	0
Botanical Supplies	273	0	0	0
Minor Tools & Equipment	0	0	0	0
Food/Memorials	0	0	0	0
Total Supplies & Materials	\$273	\$0	\$0	\$0
Other Services & Charges				
Contract Labor	\$0	\$0	\$0	\$0
Schools/Conferences	0	· C	0	0
Newspaper Notices	0	C	0	0
Community Programs	3,176	C	0	0
Subscriptions/Memberships	0	. (0	C
Total Other Services & Charges	\$3,176	\$(\$0	\$0
Capital Outlay				
Machinery & Equipment	\$0	\$(\$0	\$0
Total Capital Outlay	\$0	\$0	\$0	\$0
Total Expenditures	\$3,449	\$0	\$0	\$0

COMMUNITY PROGRAMS YOUTH COMMISSION - 4607

PROGRAM DESCRIPTION

This sixteen (16) member Commission, comprised of 7th-12th grade residents, serves to advise and make recommendations to the City Council on behalf of the youth of the community. They encourage, plan, and participate in drug-free and alcohol-free activities for young people.

- 1. Provide leadership training opportunities to members.
- 2. Work with municipal judge to continue the teen court.
- 3. Actively recruit area teens to attend Youth Police Academy.
- 4. Perform at least six service activities for the community.
- 5. Work with the Woodway Foundation and area businesses to offset costs of service activities.

PERFORMANCE MEASURES	2017-2018	2018-2019	2018-2019	2019-2020
	ACTUAL	BUDGET	ESTIMATED	BUDGET
 Number of community service hours served by youth Number of events sponsored/co-sponsored 	652	657	630	640
	10	10	9	9

RESOURCES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
General Resources	\$349	\$3,050	\$3,050	\$3,050
Total Resources	\$349	\$3,050	\$3,050	\$3,050

EXPENDITURES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Caladas & Danasta	\$0	\$0	\$0	\$0
Salaries & Benefits		•		·
Supplies & Materials	0	750		750
Repairs & Maintenance	0	0	0	0
Other Services & Charges	349	2,300	2,300	2,300
Capital	0	0	0	0
Operating Transfers		0	0	0
Total Expenditures	\$349	\$3,050	\$3,050	\$3,050

YOUTH COMMISSION - 4607

PERSONNEL	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
		100 1 g 20 g 20 g		
Service/Maintenance	0.00	0.00	0.00	0.00
Office/Clerical	0.00	0.00	0.00	0.00
Technical	0.00	0.00	0.00	0.00
Sworn Personnel	0.00	0.00	0.00	0.00
Professional	0.00	0.00	0.00	0.00
Management/Supervision	0.00	0.00	0.00	0.00
Temporary/Seasonal	0.00	0.00	0.00	0.00
Total Personnel	0.00	0.00	0.00	0.00

MAJOR BUDGET CHANGES

No major changes are budgeted.

	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Salaries & Benefits				
Management/Supervision	\$0	\$0	\$0	\$0
Insurance	0	0	0	0
FICA/Medicare Tax	0	0	0	0
Retirement	0	0	0	0
Workers' Compensation	0	0	0	0
Total Salaries & Benefits	\$0	\$0	\$0	\$0
Supplies & Materials				
Uniform Service	\$0	\$300	\$300	\$300
Printing	0	100	100	100
Office Supplies	0	0	0	0
Postage	0	0	0	0
Film Developing	0	0	0	0
Food/Memorials	0	350	350	350
Total Supplies & Materials	\$0	\$750	\$750	\$750
Other Services & Charges				
Schools/Conferences	\$0	\$0	\$0	\$0
Newspaper Notices	. 0	300	300	300
Community Programs	349	2,000	2,000	2,000
Total Other Services & Charges	\$349	\$2,300	\$2,300	\$2,300
Total Expenditures	\$349	\$3,050	\$3,050	\$3,050

COMMUNITY PROGRAMS CARLEEN BRIGHT ARBORETUM - 4609

PROGRAM DESCRIPTION

This budget unit provides for operation and maintenance of the Arboretum including Whitehall Center and The Pavilion as a regional venue and art center. Development and promotion of the Carleen Bright Arboretum serves to promote tourism, improve environment awareness, and foster community pride and recognition. The Arboretum Director is responsible for supervising and coordinating the work of the staff for both buildings, which includes Event Coordinators, Groundskeepers, all contract labor, and community volunteers.

- 1. Continue partnering with horticultural groups to build relationships that are beneficial to both parties.
- 2. Increase and expand the Friends of the Arboretum program.
- 3. Continue to grow and improve our "Lunch with the Masters" program.
- 4. Maintain efforts to promote regional events for tourism and the community.
- 5. Continue ongoing maintenance of Pavilion and Whitehall Center.
- 6. Continue to expand and grow our Children's Garden Fair and the scarecrow exhibit.
- 7. Complete the new Pavilion entry fountain.
- 8. Build business relations to facilitate an increase in business rentals.
- 9. Serve on the Horticulture Committee for McLennan County.
- 10. Build our new Arboretum Explorers Program.

PERFORMANCE MEASURES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
1. Developed acreage maintained	17 acres	17 acres	17 acres	17 acres
2. Number of days of facility use	252	250	254	260
3. Number paid rentals	139	180	129	120
4. Number of city/sponsored hours	150	150	150	150
5. Attendance at art exhibitions	330	400	350	300
6. Attendance at special events	3,580	3,500	3,500	3,500
7. Attendance at educational programs	2,500	2,500	2,500	2,500
8. Number of memberships in Friends	50	75	50	50
9. Designated Memorials	\$50,272	\$40,000	\$12,576	\$30,000
10. Rental income (rent, personnel, equipment)	\$250,953	\$230,000	\$255,950	\$251,000
11. Number of volunteer hours	1,200	2,800	1,200	1,200
12. Number of community events	35	40	35	35
13. Number of tourism events	20	20	20	20

COMMUNITY PROGRAMS CARLEEN BRIGHT ARBORETUM - 4609

RESOURCES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
General Resources	\$1	\$0	\$0	\$0
Arboretum Rentals	239,260	225,000	·	245,000
Attendant/Security	6,903	5,000	,	6,000
Equipment Rental - CBA	4,790	0	4,600	0
Arboretum Catering	0	0	50	0
Transfer from Tourism Fund	134,252	217,660	193,260	248,235
Total Resources	\$385,206	\$447,660	\$449,210	\$499,235

EVDENDITUDES	2017-2018	2018-2019	2018-2019	2019-2020
EXPENDITURES	ACTUAL	BUDGET	ESTIMATED	BUDGET
Salaries & Benefits	\$234,595	\$298,103	\$295,074	\$339,068
Supplies & Materials	23,432	31,000	31,000	31,000
Repairs & Maintenance	33,992	27,900	29,720	34,400
Other Services & Charges	92,087	84,357	87,116	88,467
Capital	0	4,000	4,000	4,000
Operating Transfers	1,100	2,300	2,300	2,300
Total Expenditures	\$385,206	\$447,660	\$449,210	\$499,235

PERSONNEL	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Service/Maintenance	2.00	2.00	2.00	2.00
Office/Clerical	1.00	1.00	2.00	2.00
Technical	0.00	0.00	0.00	0.00
Sworn Personnel	0.00	0.00	0.00	0.00
Professional	0.00	0.00	0.00	0.00
Management/Supervision	0.60	0.70	0.70	0.70
Temporary/Seasonal	2.00	2.50	1.50	1.50
Total Personnel	5.60	6.20	6.20	6.20

MAJOR BUDGET CHANGES

Two part-time positions were deleted and one full-time position was added to the budget in FY 20.

CARLEEN BRIGHT ARBORETUM - 4609

	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
	ACTUAL	DUDGET	ESTIMATED	BUDGET
Salaries & Benefits				
Service/Maintenance	\$58,521	\$66,130	\$69,564	\$73,852
Office/Clerical	30,193	32,705	60,365	69,408
Management/Supervision	50,724	56,943	53,745	56,113
Temporary/Seasonal	32,459	57,255	24,768	29,249
Overtime	175	1,500	200	1,500
Insurance	30,495	45,529	44,398	61,141
FICA/Medicare Tax	4,502	6,692	4,613	5,224
Retirement	23,366	26,465	31,113	34,707
Unemployment	0	0	0	0
Workers' Compensation	2,850	2,713	2,744	2,770
Incentive Pay	1,310	2,171	3,564	5,104
Total Salaries & Benefits	\$234,595	\$298,103	\$295,074	\$339,068
Supplies & Materials				
Uniform Service	\$417	\$900	\$900	\$900
Printing	1,267	1,500	1,500	1,500
Office Supplies	1,168	1,500	1,500	1,500
Computer Supplies	1,063	2,000	2,000	2,000
Postage	1,208	1,500	1,500	1,500
Film & Developing	0	0	0	(
Supplies - Motor Vehicle	819	1,200	1,200	1,200
Botanical Supplies	9,309	13,000	13,000	13,000
Minor Tools & Equipment	1,079	2,800	2,800	2,800
Janitorial Supplies	4,331	3,600	3,600	3,600
Chemicals	898	1,000	1,000	1,000
Food/Memorials	1,873	2,000	2,000	2,000
Service Awards/Banquets	0	0	0	(
otal Supplies & Materials	\$23,432	\$31,000	\$31,000	\$31,000
Repairs & Maintenance				
Maintenance - Office Equipment	\$391	\$400	\$400	\$400
Maintenance - Machinery & Equipment	3,184	2,500		4,000
Maintenance - Buildings & Grounds	30,417	25,000	· ·	30,000
Total Repairs & Maintenance	\$33,992	\$27,900	\$29,720	\$34,400

CARLEEN BRIGHT ARBORETUM - 4609

	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Other Services & Charges				
Contract Labor	\$11,910	\$12,000	\$12,000	\$12,000
Schools/Conferences	2,327	2,000	2,000	2,000
Employment Screening	244	500	500	500
Bank Service Charges	3,285	3,500	3,500	3,500
Water Service	27,150	18,000	18,000	18,000
Office Equipment Rental	0	1,200	1,200	1,200
Property/Liability Insurance	6,911	7,257	7,016	7,367
Communications	5,335	5,600	5,600	5,600
Newspaper Notices	1,216	1,800	1,800	1,800
Community Programs	1,577	4,000	4,000	5,000
Gas Service	2,902	2,500	2,500	2,500
Electric Service	27,906	25,000	28,000	28,000
Subscriptions/Memberships	1,324	1,000	1,000	1,000
Total Other Services & Charges	\$92,087	\$84,357	\$87,116	\$88,467
Capital Outlay				
Machinery & Equipment	\$0	\$4,000	\$4,000	\$4,000
Office Equipment	0	0		0
Buildings	0	0		0
Total Capital Outlay	\$0	\$4,000	\$4,000	\$4,000
Operating Transfers				
Equipment Replacement	\$1,100	\$2,300	\$2,300	\$2,300
Total Operating Transfers	\$1,100	\$2,300	\$2,300	\$2,300
Total Expenditures	\$385,206	\$447,660	\$449,210	\$499,235

COMMUNITY PROGRAMS WOODWAY FAMILY CENTER - 4603

PROGRAM DESCRIPTION

This budget unit includes operation and maintenance of the Woodway Family Center, which provides recreational athletic programs for children aged 4 through 12, and an adult volleyball league in the summer. The Director is responsible for supervising and coordinating the work of staff, which includes 1 full-time manager, 1 full-time center assistant, 1 part-time center assistant, referees, and volunteer coaches. The Manager is responsible for the day to day operations.

- 1. Provide quality programs for children in the program.
- 2. Increase team sponsorships.
- 3. Continue soliciting center sponsorships.
- 4. Continue short-term maintenance and improvement program for building and grounds.
- 5. Continue Master Plan for the Woodway Family Center.
- 6. Grow the Summer Camp Program by increasing to two Public Safety Camps.
- 7. Resurface our playing fields.
- 8. Work with First Baptist Church for a successful Fall Program while our fields are being resurfaced.

PERFORMANCE MEASURES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
1. Number of participants in athletic programs	1,838	1,950	1,900	1,900
2. Number of team sponsorships	77	95	85	90
3. Number of center sponsorships	18	25	20	20
4. Number of paid rentals.	106	155	120	120
5. Income from program.	\$141,918	\$212,435	\$140,615	\$251,854
6. Income from team sponsorships	\$17,050	\$16,000	\$17,000	\$17,000
7. Rental income	\$15,775	\$13,000	\$14,000	\$14,000

COMMUNITY PROGRAMS WOODWAY FAMILY CENTER - 4603

RESOURCES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
General Resources	\$39,064	(\$3,474)	\$74,853	\$0
Program Fees	141,918	212,435	140,615	253,966
Rentals	15,775	13,000	14,000	14,000
Sponsorships	17,050	16,000	17,000	17,000
Concessions	6,814	10,000	7,434	7,500
Total Resources	\$220,621	\$247,961	\$253,902	\$292,466

EXPENDITURES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Salaries & Benefits	\$147,482	\$158,514	\$161,103	\$195,262
Supplies & Materials	13,945	20,300	20,800	20,800
Repairs & Maintenance	8,515	5,500	7,500	12,000
Other Services & Charges	50,079	63,047	63,899	63,804
Capital	0	0	0	0
Operating Transfers	600	600	600	600
Total Expenditures	\$220,621	\$247,961	\$253,902	\$292,466

PERSONNEL	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Service/Maintenance	0.00	0.00	0.00	0.00
Office/Clerical	0.00	0.00	0.00	0.00
Technical	0,00	0.00		0.00
Sworn Personnel	0.00	0.00	0.00	0.00
Professional	0.00	0.00	0.00	0.00
Management/Supervision	2.30	2.30	2.30	2.30
Temporary/Seasonal	0.50	0.50	0.50	1.00
Total Personnel	2.80	2.80	2.80	3.30

MAJOR BUDGET CHANGES

A part-time position was added to the budget in FY 20 to help while the fields are being resurfaced. (+.50)

WOODWAY FAMILY CENTER - 4603

	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
	ACTUAL	DUDGET	ESTIMATED	DUDGEI
Salaries & Benefits				
Service/Maintenance	\$0	\$0	\$0	\$0
Office/Clerical	0	0	0	0
Technical	0	0	0	0
Management/Supervision	90,383	91,380	98,528	105,270
Temporary/Seasonal	14,585	14,726	16,632	30,254
Overtime	0	1,000	300	1,000
Insurance	19,580	27,312	20,511	29,949
FICA/Medicare Tax	2,464	2,514	2,755	3,912
Retirement	15,445	15,885	16,941	18,568
Workers' Compensation	2,263	2,367	2,046	2,382
Incentive Pay	2,762	3,330	3,390	3,927
Total Salaries & Benefits	\$147,482	\$158,514	\$161,103	\$195,262
Supplies & Materials				
Uniform Service	\$98	\$300	\$300	\$300
Printing	1,309	1,500	1,500	1,500
Office Supplies	500	1,000	1,000	1,000
Computer Supplies	1,343	1,000	1,000	1,000
Postage	535	1,500	1,500	1,500
Film & Developing	0	0	0	0
Supplies - Motor Vehicle	486	800	800	800
Botanical Supplies	0	0	0	0
Minor Tools & Equipment	1,704	2,500	2,500	2,500
Janitorial Supplies	2,308	1,500	2,000	2,000
Chemicals	617	600	600	600
Food/Memorials	3,245	6,000	6,000	6,000
Service Awards/Banquets	1,800	3,600	3,600	3,600
Total Supplies & Materials	\$13,945	\$20,300	\$20,800	\$20,800
Repairs & Maintenance				
Maintenance - Office Equipment	\$243	\$500	\$500	\$5,000
Maintenance - Buildings & Grounds	8,272	5,000	7,000	7,000
Total Repairs & Maintenance	\$8,515	\$5,500	\$7,500	\$12,000

WOODWAY FAMILY CENTER - 4603

	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Other Services & Charges				
Contract Labor	\$13,044	\$17,000	\$17,000	\$17,000
Schools/Conferences	467	250	467	250
Employment Screening	285	700	700	700
Bank Service Charges	2,769	1,800	2,500	2,500
Water Service	7,640	8,000	8,000	8,000
Property/Liability Insurance	2,378	2,497	2,432	2,554
Communications	2,701	2,700	2,700	2,700
Newspaper Notices	1,075	1,500	1,500	1,500
Community Programs	12,246	16,500	16,500	16,500
Gas Service	1,032	2,000	2,000	2,000
Electric Service	6,397	10,000	10,000	10,000
Subscriptions/Memberships	45	100	100	100
Total Other Services & Charges	\$50,079	\$63,047	\$63,899	\$63,804
Capital Outlay				
Office Equipment	\$0	\$0	\$0	\$0
Machinery & Equipment	0	0	0	0
Buildings	0	0	0	0
Total Capital Outlay	\$0	\$0	\$0	\$0
Operating Transfers				
Equipment Replacement	\$600	\$600	\$600	\$600
Total Operating Transfers	\$600	\$600	\$600	\$600
				•
Total Expenditures	\$220,621	\$247,961	\$253,902	\$292,466

GENERAL DEBT SERVICE FUND

GENERAL DEBT SERVICE FUND

The General Debt Service Fund is used for the accumulation of resources to provide for the payment of debt service on the City's General Obligation Bonds and to provide a reserve for such payment. Resources include a portion of the Ad Valorem Tax Levy and earning from investments of the fund. (The Ad Valorem Tax Levy is pledged as security on all outstanding General Obligation Bonds.)

The portion of the Tax Levy allocated to General Debt Service is based on current year principal and interest requirements. This calculation gives the necessary dollar figure. The debt service portion of the tax rate is then calculated based on a 100% collection rate; therefore, each year, enough current taxes are allocated to the General Debt Service Fund to make the required annual principal and interest payments.

Tax Rate Limitations. The City is a Home Rule Charter City with a maximum authorized rate for all purposes of \$2.50 per \$100 assessed valuation. This maximum tax rate is imposed by the Constitution of the State of Texas. Under the rules of the Texas Attorney General, the City may issue general obligation debt in an amount no greater than that which can be serviced by a debt service tax of \$1.50 per \$100 assessed valuation, based on 90% collections. The City's adopted debt service tax rate for FY2020 is \$0.00 per \$100 assessed valuation.

Future Requirements. The City became debt free at the end of FY 2017-2018. The City does not anticipate issuing additional debt in FY 2020.

ESTIMATED AD VALOREM TAX COLLECTION & PROPOSED DISTRIBUTION FISCAL YEAR 2019-2020

Assessed Valuation for 2019	\$1,249,624,019
Tax Rate Per \$100 Valuation	0.4500
Revenue from 2019 Tax Roll	5,623,308
Estimated Collections	99%
TOTAL FUNDS AVAILABLE	\$5,567,075

SCHEDULE OF TAX LEVY AND COLLECTION RATE

	TOTAL			CURRENT	%
TAX	ASSESSED	TAX	TAX	TAX	COLLECTION
YEAR	VALUATION	RATE	LEVY	COLLECTION	TO LEVY
2009	807,392,339	0.45720	3,691,398	3,651,754	98.926%
2010	816,065,003	0.45720	3,731,049	3,686,509	98.806%
2011	833,545,416	0.45690	3,808,469	3,765,524	98.872%
2012	838,949,841	0.45690	3,833,162	3,796,907	99.054%
2013	852,548,069	0.45690	3,895,292	3,854,888	98.963%
2014	911,970,360	0.47000	4,286,261	4,329,685	101.013%
2015	950,886,030	0.47000	4,469,164	4,436,643	99.272%
2016	995,219,209	0.47000	4,677,530	4,645,641	99.318%
2017	1,068,858,260	0.47000	5,023,634	4,997,434	99.478%
2018	1,161,150,073	0.45000	5,225,175	5,196,454	99.450%
2019	1,249,624,019	0.45000	5,623,308	, ,	

TAX RATE PER \$100

PROPOSED DISTRIBUTION	2018-2019	2019-2020	AMOUNT 2019-2020	%
General	0.390000	0.390000	4,817,300	86.532%
Future Capital Street Improvements	0.045000	0.045000	562,331	10.101%
Long-Term Capital Projects	0.015000	0.015000	187,444	3.367%
Interest and Sinking	0.000000	0.000000	0	0.000%
Total	0.450000	0.450000	5,567,075	100.000%

2019-2020 GENERAL DEBT SERVICE FUND - 400 -

The General Debt Service Fund accounts for the debt portion of property tax revenues and all general debt payments.

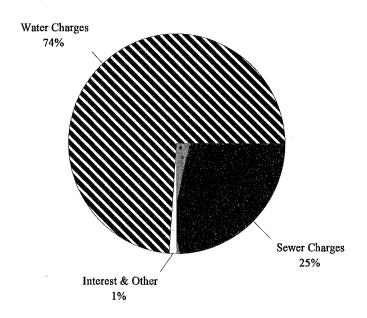
REVENUES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Fund Balance	\$78,437	\$32,337	\$32,337	\$33,411
Revenues				
Ad Valorem Tax	100,714	0	0	0
Delinquent Ad Valorem Taxes	1,918	0	300	0
Interest and Penalties	954	0	100	0
Interest Income	1,564	0	674	0
	\$105,150	\$0	\$1,074	\$0
Total Resources	\$183,587	\$32,337	\$33,411	\$33,411

EXPENDITURES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Principal	\$145,000	\$0	. \$0	\$0
Interest	5,800	0	0	0
Paying Agent Fees	450	0	0	0
Total Expenditures	\$151,250	\$0	\$0	\$0
Ending Fund Balance	\$32,337	\$32,337	\$33,411	\$33,411

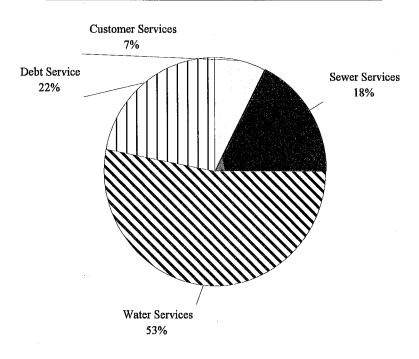


UTILITY FUND REVENUES VS. EXPENDITURES

UTILITY FUND REVENUES



UTILITY FUND EXPENDITURES



2019-2020 UTILITY FUND BUDGET SUMMARY

REVENUES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Cash Balance	\$287,129	\$203,850	\$203,850	\$232,134
Revenues				
Water Service Charges	\$4,518,851	\$3,996,300	\$4,084,200	\$4,094,800
Sewer System Charges	1,429,520	1,427,000	1,400,000	1,411,000
Interest and Other	59,969	57,500	58,000	55,000
Total Revenues	\$6,008,340	\$5,480,800	\$5,542,200	\$5,560,800
Total Resources	\$6,295,469	\$5,684,650	\$5,746,050	\$5,792,934

EXPENDITURES	2017-2018	2018-2019	2018-2019	2019-2020
	ACTUAL	BUDGET	ESTIMATED	BUDGET
Water Services Sewer Services Customer Service	\$3,437,294	\$2,738,803	\$2,807,524	\$2,970,811
	942,490	953,450	926,694	988,091
	1,711,835	1,788,547	1,779,698	1,601,898
Total Expenditures	\$6,091,619	\$5,480,800	\$5,513,916	\$5,560,800
Ending Cash Balance	\$203,850	\$203,850	\$232,134	\$232,134

<u>UTILITY FUND</u> MAJOR REVENUE SOURCES

Water Service Charges (74%)

Water Service Charges account for \$4,094,800 of revenues. This represents a slight increase of \$10,600 or less than 1% from estimated FY 2019 collections. Projected or annually budgeted water sales are conservatively based upon a historical five (5) year average.

Sewer System Charges (25%)

Sewer System Charges account for \$1,411,000 of revenues. This represents an increase of only \$11,000, or 1%, from estimated FY 2019 collections. Monthly customer rates are based on an average of January and February water consumption.

Interest and Other (1%)

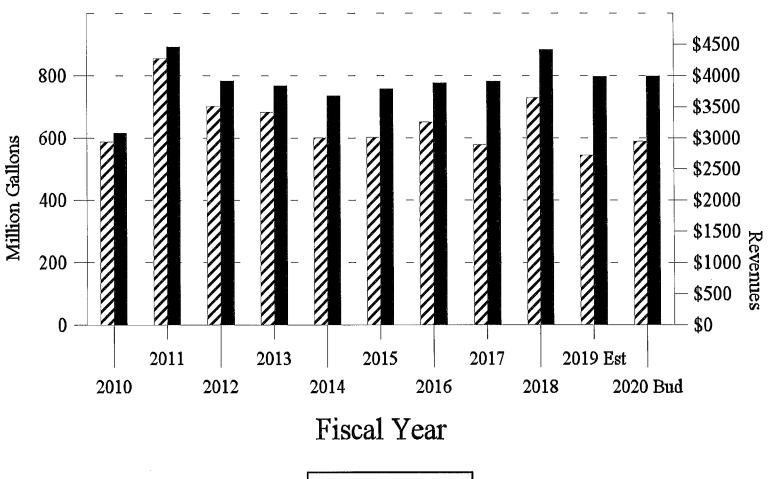
Interest Income accounts for \$10,000 of revenues. This represents a decrease from estimated FY 2019, but an increase from budgeted FY 2019. Interest rates were beginning to increase some, so an increase was budgeted in FY 2020.

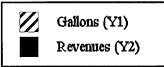
Miscellaneous income is budgeted at \$45,000, which is a decrease from the previous year to primarily allow for a decrease in treated sewer water sales.

UTILITY FUND PROJECTED REVENUES

REVENUES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Water Service Charges				
Water Sales - Residential	\$3,571,049	\$3,100,000	\$3,200,000	\$3,200,000
Water Sales - Commercial	726,562	675,000	668,000	675,000
Water Sales - Wholesale	115,200	118,800	115,200	118,800
Water Taps	0	2,500	1,000	1,000
Reconnect & Transfers	106,040	100,000	100,000	100,000
	\$4,518,851	\$3,996,300	\$4,084,200	\$4,094,800
Sewer System Charges				
Sewer Charges - Residential	\$1,315,672	\$1,310,000	\$1,290,000	\$1,300,000
Sewer Charges - Commercial	112,832	115,000	109,000	110,000
Sewer Taps	1,016	2,000	1,000	1,000
-	\$1,429,520	\$1,427,000	\$1,400,000	\$1,411,000
Interest and Other				
Interest Income	\$10,618	\$7,500	\$12,000	\$10,000
Miscellaneous Income	49,351	50,000	46,000	45,000
	\$59,969	\$57,500	\$58,000	\$55,000
Total Revenues	\$6,008,340	\$5,480,800	\$5,542,200	\$5,560,800

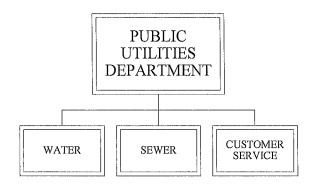
HISTORICAL & PROJECTED WATER SALES (GALLONS SOLD VS. REVENUES)





UTILITY FUND DETAIL

PUBLIC UTILITIES SUMMARY 2019-2020



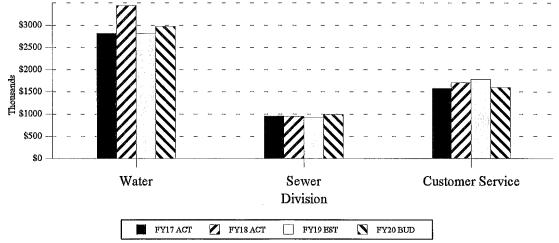
Director of Community Services - Mitch Davison (772-4050)

Director of Finance - William Klump (772-4482)

ACTIVITY	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Water Services	\$3,437,294	\$2,738,803	\$2,807,524	\$2,970,811
Sewer Services	942,490	953,450	926,694	988,091
Customer Service	1,711,835	1,788,547	1,779,698	1,601,898
TOTALS	\$6,091,619	\$5,480,800	\$5,513,916	\$5,560,800

THREE YEARS AND PROPOSED

(Actual to Estimated to Proposed)



PUBLIC UTILITIES SUMMARY 2019-2020

RESOURCES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Operating Pagerman	\$93,897	\$7,500	(\$16,284)	\$10,000
Operating Resources	•	•	` ' '	•
Water Sales - Residential	3,571,049	3,100,000	3,200,000	3,200,000
Water Sales - Commercial	726,562	675,000	668,000	675,000
Water Sales - Wholesale	115,200	118,800	115,200	118,800
Water Tap Fees	0	2,500	1,000	1,000
Reconnects & Transfers	106,040	100,000	100,000	100,000
Sewer Revenues - Residential	1,315,672	1,310,000	1,290,000	1,300,000
Sewer Revenues - Commercial	112,832	115,000	109,000	110,000
Sewer Tap Fees	1,016	2,000	1,000	1,000
Interest and Other	49,351	50,000	46,000	45,000
Total Resources	\$6,091,619	\$5,480,800	\$5,513,916	\$5,560,800

EXPENDITURES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Salaries & Benefits	\$868,519	\$950,350	\$911,997	\$992,869
Supplies & Materials	137,357	165,650	135,723	165,650
Repairs & Maintenance	226,208	242,300	225,047	247,800
Other Services & Charges	2,862,974	2,516,787	2,135,691	2,728,717
Capital	0	2,600	2,345	4,500
Operating Transfers	1,996,561	1,603,113	2,103,113	1,421,264
Total Expenditures	\$6,091,619	\$5,480,800	\$5,513,916	\$5,560,800

PERSONNEL	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Service/Maintenance	6.00	6.00	6.00	6.00
Office/Clerical	4.10	4.10	4.10	4.10
Technical	2.00	2.00	2.00	2.00
Sworn Personnel	0.00	0.00	0.00	0.00
Professional	0.30	0.30	0.30	0.30
Management/Supervision	1.60	1.60	1.60	1.60
Temporary/Seasonal	0.00	0.00	0.00	0.00
Total Personnel	14.00	14.00	14.00	14.00

PUBLIC UTILITIES WATER SERVICES - 4501

PROGRAM DESCRIPTION

The Water Division processes and distributes potable water from six deep wells. The water supply is supplemented with treated surface water from the City of Waco and Bluebonnet Water Supply Corp. Water is treated and distributed in accordance with rules established by the Texas Commission on Environmental Quality. The City has the capacity to produce 4.09 million gallons per day from City wells and has 7.580 million gallons ground storage capacity. Wholesale supplemental water is contracted for at a minimum take based upon an average of the City's usage over the last three years. This Division is responsible for maintenance and repair of water lines, meters, valves, taps, fire hydrants, wells, pumps, controls, pressure tanks, storage tanks, generators, plant sites, and power equipment such as trucks and back-hoes. The Division responds to water leaks on a 24 hour, 7 day a week basis and ensures water quality to over 3,800 customers.

GOALS AND OBJECTIVES FOR 2019-2020

- 1. On a daily basis, monitor wells, distribution pressure and chlorine level above 2ppm.
- 2. Perform bacteriological sampling of water on a monthly basis.
- 3. Improve pressure plane management through additional valves, training and new Waco water connections.
- 4. Upgrade all employees to the highest certification possible for this department.
- 5. Answer all service requests the same day by a phone call, letter, or personal visit.
- 6. Replace broken valves.
- 7. Upgrade equipment at well sites.
- 8. Become more proficient in repairing mains.
- 9. Upgrading some of the well houses.

PERFORMANCE MEASURES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
1. Leaks Repaired				
- Services	250	250	250	250
- Main lines	450	450	450	450
- McGregor line	0	0	0	0
2. Water samples taken	300	300	300	300
3. Well inspections	2,190	2,190	2,190	2,190
4. Meter exchanges	200	200	212	225

PUBLIC UTILITIES WATER SERVICES - 4501

RESOURCES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Operating Resources	(\$975,517)	(\$1,157,497)	(\$1,176,676)	(\$1,023,989)
Water Sales - Residential	3,571,049	3,100,000	3,200,000	3,200,000
Water Sales - Commercial	726,562	675,000	668,000	675,000
Water Sales - Wholesale	115,200	118,800	115,200	118,800
Water Tap Fees	0	2,500	1,000	1,000
Total Resources	\$3,437,294	\$2,738,803	\$2,807,524	\$2,970,811

EXPENDITURES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Salaries & Benefits	\$402,290	\$441,617	\$415,597	\$455,329
Supplies & Materials	45,975	65,950	47,000	65,950
Repairs & Maintenance	137,548	139,800	133,700	139,800
Other Services & Charges	2,337,281	2,029,936	1,651,227	2,235,632
Capital	0	1,500	0	2,000
Operating Transfers	514,200	60,000	560,000	72,100
Total Expenditures	\$3,437,294	\$2,738,803	\$2,807,524	\$2,970,811

	2017-2018	2018-2019	2018-2019	2019-2020
PERSONNEL	ACTUAL	BUDGET	ESTIMATED	BUDGET
Service/Maintenance	3.00	3.00	3.00	3.00
Office/Clerical	1,40	1.40	1.40	1.40
Technical	1.00	1.00	1.00	1.00
Sworn Personnel	0.00	0.00	0.00	0.00
Professional	0.00	0.00	0.00	0.00
Management/Supervision	0.90	0.90	0.90	0.90
Temporary/Seasonal	0.00	0.00	0.00	0.00
Total Personnel	6.30	6.30	6.30	6.30

MAJOR BUDGET CHANGES

No major changes are budgeted.

WATER SERVICES - 4501

	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Salaries & Benefits				
Service/Maintenance	\$103,325	\$113,640	\$105,702	\$112,123
Office/Clerical	53,448	56,079	56,330	59,733
Technical	39,942	45,787	39,300	41,997
Management/Supervision	70,123	70,702	75,638	79,277
Overtime	8,405	10,000	8,539	10,000
Insurance	61,452	76,584	63,260	82,093
FICA/Medicare Tax	4,136	4,421	4,299	4,520
Retirement	47,387	50,609	49,409	52,527
Unemployment	0	0	0	0
Workers' Compensation	4,845	5,085	5,080	4,457
Incentive Pay	9,227	8,710	8,040	8,602
Total Salaries & Benefits	\$402,290	\$441,617	\$415,597	\$455,329
Supplies & Materials				
Uniform Service	\$2,524	\$3,000	\$3,000	\$3,000
Immunizations	0	250	0	250
Printing	0	500	0	500
Office Supplies	22	300	0	300
Computer Supplies	0	1,000	500	1,000
Postage	56	500	0	500
Supplies - Motor Vehicles	25,193	20,000	15,000	20,000
Minor Tools & Equipment	3,568	4,000	3,500	4,000
Chemicals	14,607	36,000	25,000	36,000
Food/Memorials	5	400	0	400
Total Supplies & Materials	\$45,975	\$65,950	\$47,000	\$65,950
Repairs & Maintenance				
Maintenance - Motor Vehicles	\$4,887	\$7,000	\$6,500	\$7,000
Maintenance - Office Equipment	0	600	0	600
Maintenance - Heavy Equipment	6,350	7,200	7,200	7,200
Maintenance - Pumps & Equipment	46,989	40,000	40,000	40,000
Maintenance - Mainlines	55,225	50,000	50,000	50,000
Maintenance - Storage Tanks	0	5,000	0	5,000
Maintenance - Meters	19,733	20,000	20,000	20,000
Maintenance - Fire Hydrants	4,364	10,000	10,000	10,000
Total Repairs & Maintenance	\$137,548	\$139,800	\$133,700	\$139,800

WATER SERVICES - 4501

	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Other Services & Charges				
Legal Services	\$0	\$2,500	\$0	\$2,500
Engineering Services	0	2,500	0	2,500
Service Charges - General Fund	167,764	92,764	92,764	92,764
Schools/Conferences	6,668	4,000	4,000	5,000
Employment Screening	213	500	300	500
Water Purchases	1,823,858	1,200,000	1,248,778	1,400,000
Water System Fee	19,750	20,000	20,000	20,000
Groundwater System Fee	17,094	20,000		20,000
Equipment Rental	269	3,000		3,000
Property/Liability Insurance	28,995	30,445	29,331	30,798
Communications	2,972	3,500	3,000	3,500
Newspaper Notices	290	500	400	500
Electric Service	268,001	330,000	228,654	300,000
Subscriptions/Memberships	1,407	1,500	1,500	1,500
Contingency/Emergency Expenditure	0	318,727	0	353,070
Total Other Services & Charges	\$2,337,281	\$2,029,936	\$1,651,227	\$2,235,632
Capital Outlay				
Water Pumps/Wells	\$0	\$0	\$0	\$0
Water Meters	0	0	0	0
Fire Hydrants	0	0	0	0
Machinery & Equipment	0	1,500	0	2,000
Office Equipment	0	0	0	0
Total Capital Outlay	\$0	\$1,500	\$0	\$2,000
Operating Transfers				
Equipment Replacement	\$64,200	\$60,000	\$60,000	\$72,100
Capital Projects Fund	450,000	0		0
Emergency Reserve Fund Transfer	0	0	•	0
Total Operating Transfers	\$514,200	\$60,000	\$560,000	\$72,100
Total Expenditures	\$3,437,294	\$2,738,803	\$2,807,524	\$2,970,811

PUBLIC UTILITIES SEWER SERVICES - 4502

PROGRAM DESCRIPTION

The Sewer Division maintains the City's sewer collection system, ten lift stations, and an outfall line that transports effluent to the Regional Wastewater Treatment Plant. The lift stations are closely monitored at least once each day, functionally checking both high volume pumps. Any restriction of sewer lines requires cleaning with a high pressure rodder. Persistent blockage requires line excavation. The collection system is monitored each day to prevent spillage of wastewater, and additional inspections are made after heavy rains to identify any overflow of manholes. Infiltration points are identified and repaired. The Division responds 24 hours a day, 7 days a week to repair lines and/or lift stations.

GOALS AND OBJECTIVES FOR 2019-2020

- 1. Respond to emergency blockage situations in less than one hour.
- 2. Answer all requests for service the day received with a phone call, letter or personal visit.
- 3. Upgrade certification for all employees to the highest certification possible for this department.
- 4. Perform lift station preventive maintenance on an ongoing basis.
- 5. Train all employees in the department on the use of the sewer vactor truck.
- 6. Upgrade SCADA.

PERFORMANCE MEASURES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
1. Feet of line rodded	15,000	15,000	15,000	15,000
2. Sewer stoppages removed	200	200	200	200
3. Major trunkline repairs	15	15	15	15
4. Miles of sewer line maintained	80	80	80	80
5. Lift stations maintained	10	10	10	10
6. Lift station inspections	2340	2340	2340	2340

PUBLIC UTILITIES SEWER SERVICE - 4502

RESOURCES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Operating Revenues	(\$487,030)	(\$473,550)	(\$473,306)	(\$422,909)
Sewer Revenues - Residential	1,315,672	1,310,000	1,290,000	1,300,000
Sewer Revenues - Commercial	112,832	115,000	109,000	110,000
Sewer Tap Fees	1,016	2,000	1,000	1,000
Total Resources	\$942,490	\$953,450	\$926,694	\$988,091

EXPENDITURES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Salaries & Benefits	\$241,251	\$268,621	\$259,553	\$281,991
Supplies & Materials	61,307	64,300	60,500	64,300
Repairs & Maintenance	69,962	83,000	73,000	88,000
Other Services & Charges	461,470	428,629	423,496	429,100
Capital	0	1,100	2,345	0
Operating Transfers	108,500	107,800	107,800	124,700
Total Expenditures	\$942,490	\$953,450	\$926,694	\$988,091

PERSONNEL	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Service/Maintenance	2.00	2.00	2.00	2.00
Office/Clerical	0.20	0.20	0,20	0.20
Technical	1.00	1.00	1.00	1.00
Sworn Personnel	0.00	0.00	0.00	0.00
Professional	0.00	0.00	0.00	0.00
Management/Supervision	0.70	0.70	0.70	0.70
Temporary/Seasonal	0.00	0.00	0.00	0.00
Total Personnel	3.90	3.90	3.90	3.90

MAJOR BUDGET CHANGES

No major changes are budgeted.

SEWER SERVICES - 4502

	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Salaries & Benefits				
Service/Maintenance	\$69,662	\$73,827	\$71,890	\$74,468
Office/Clerical	\$6,987	\$7,326	\$7,261	\$7,691
Technical	39,916	41,623	42,489	44,549
Management/Supervision	47,515	48,948	49,767	52,382
Overtime	8,968	10,000	9,503	10,000
Insurance	28,920	47,404	38,159	50,824
FICA/Medicare Tax	2,570	2,685	2,698	2,801
Retirement	29,454	30,730	30,761	32,553
Unemployment	0	0	0	0
Worker's Compensation	3,315	2,651	3,329	2,622
Incentive Pay	3,944	3,427	3,696	4,101
Total Salaries & Benefits	\$241,251	\$268,621	\$259,553	\$281,991
Supplies & Materials				
Uniform Service	\$2,509	\$2,000	\$2,000	\$2,000
Immunizations	0	50	0	50
Printing	0	150	0	150
Office Supplies	0	400	0	400
Computer Supplies	0	1,000	500	1,000
Supplies - Motor Vehicles	17,815	20,000	20,000	20,000
Minor Tools & Equipment	3,226	3,000	3,000	3,000
Chemicals	37,752	37,500	35,000	37,500
Food/Memorials	5	200	0	200
Total Supplies & Materials	\$61,307	\$64,300	\$60,500	\$64,300
Repairs & Maintenance			•	
Maintenance - Motor Vehicles	\$7,165	\$5,000	\$5,000	\$5,000
Maintenance - Office Equipment	0	C	0	0
Maintenance - Heavy Equipment	6,649	10,000	8,000	10,000
Maintenance - Lift Stations	28,793	33,000	30,000	33,000
Maintenance - Mainlines	27,355	35,000	30,000	40,000
Total Repairs & Maintenance	\$69,962	\$83,000	\$73,000	\$88,000

SEWER SERVICES - 4502

	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Other Services & Charges				
Legal Services	\$0	\$2,000	\$0	\$2,000
Engineering Services	0	5,000	0	5,000
Service Charges - General Fund	55,921	30,921	30,921	30,921
Schools/Conferences	3,156	3,000	2,500	3,000
Employment Screening	84	120	50	120
Sewage Treatment Charges - WMARSS	376,956	361,800	361,800	358,872
Equipment Rental	0	1,000	1,000	1,000
Property/Liability Insurance	8,846	9,288	9,225	9,687
Communications	1,215	2,000	2,000	2,000
Newspaper Notices	290	500	0	500
Electric Service	14,198	12,000	15,000	15,000
Subscriptions/Memberships	804	1,000	1,000	1,000
Total Other Services & Charges	\$461,470	\$428,629	\$423,496	\$429,100
Capital Outlay				
Sewer Lift Stations	\$0	\$0	\$0	\$0
Machinery & Equipment	0	1,100	2,345	0
Office Equipment	0	0	0	0
Total Capital Outlay	\$0	\$1,100	\$2,345	\$0
Operating Transfers				
Equipment Replacement	\$108,500	\$107,800	\$107,800	\$124,700
Capital Projects Fund	0	0	0	0
Total Operating Transfers	\$108,500	\$107,800	\$107,800	\$124,700
Total Expenditures	\$942,490	\$953,450	\$926,694	\$988,091

PUBLIC UTILITIES CUSTOMER SERVICE - 4503

PROGRAM DESCRIPTION

The Customer Service Division coordinates and performs the reading of meters, maintains computer records for utility customers (in excess of 3,800 accounts), bills utility customers, records payments received from customers, handles customer requests for service, performs meter re-reads, changes dead meters and coordinates major repairs with water crews. Customer Service also provides clerical support for the Finance Division with finance, utility billing, and personnel responsibilities. Customer Service is the "first line" contact with citizens regarding utility services, and is staffed by one each - Customer Service Coordinator, Customer Service Clerk, Meter Reader and one-half of an Accounting/Customer Service Clerk.

GOALS AND OBJECTIVES FOR 2019-2020

- 1. Maintain a "team" focus on the citizen as customer via training, work order tracking, and continuation of customer surveys.
- 2. Continue to develop all employees' PC abilities in Word and Excel in order to provide efficiency & computerize manual duties.
- 3. Complete cross training department personnel and implement periodic temporary reassignments.
- 4. Prepare and mail monthly billings on a timely and efficient basis while maintaining 28-31 day billing cycles.
- 5. Examine and present recommendations for the use of equalized payment plans.
- 6. Perform all meter re-reads within 24 hours of request.
- 7. Replace defective meters within 15 days of identification.
- 8. Implement a delinquency process for finalled accounts and routine write-offs.

DED	FORMANCE MEASURES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
PER	FORMANCE MEASURES	ACTUAL	DODGET	ESTIMATED	DUDGET
Billi	ng				
1.	Average Monthly Customer Accounts				
	- Water	3,927	3,950	3,964	3,975
	- Irrigation	131	135	138	140
	- Sewer	3,702	3,725	3,731	3,750
	- Refuse	3,767	3,800	3,796	3,825
2.	Utility Bills Issued	48,696	49,020	49,224	49,380
3.	Utility Payments Processed				
	- % Mail	29.0%	29.0%	27.0%	27.0%
	- % ACH	11.0%	11.0%	16.0%	16.0%
	- % Other (Walk-in, Night drop, Online)	60.0%	60.0%	57.0%	57.0%
4.	Delinquent Notices Issued	6,772	6,800	6,148	6,200
5.	Late Penalties Assessed	6,330	6,350	5,170	5,200
6.	Deferred Payment Contracts/Extensions Processed	_ 2	10	4	5
7.	Work Orders Processed	4,121	4,200	4,571	4,600
8.	Service Applications Processed	236	250	224	225
9.	Service Terminations Processed	181	200	285	300
10.	Billing Adjustments	76	100	88	100
11.	Sanitation Service Calls	440	450	618	625
12.	Re-reads Processed	835	850	818	825
13.	Water Sold (Millions of Gallons)	729	601	544	590
14.	Garage Sale Permits Issued	150	175	157	175
Met	er Reading				
15.	Meters Read	48,696	49,020	49,224	49,380
16.	Meters Repaired	7	10	19	20
17.	Defective Meters Replaced	200	200	212	225

PUBLIC UTILITIES CUSTOMER SERVICE - 4503

RESOURCES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Operating Revenues	\$1,595,177	\$1,681,047	\$1,667,698	\$1,491,898
Reconnects & Transfers	106,040	100,000	100,000	100,000
Interest	10,618	7,500	12,000	10,000
Total Resources	\$1,711,835	\$1,788,547	\$1,779,698	\$1,601,898

	2017-2018	2018-2019	2018-2019	2019-2020
EXPENDITURES	ACTUAL	BUDGET	ESTIMATED	BUDGET
Salaries & Benefits	\$224,978	\$240,112	\$236,847	\$255,549
Supplies & Materials	30,075	35,400		35,400
Repairs & Maintenance	18,698	19,500	18,347	20,000
Other Services & Charges	64,223	58,222	60,968	63,985
Capital	0	0	0	2,500
Operating Transfers	1,373,861	1,435,313	1,435,313	1,224,464
Total Expenditures	\$1,711,835	\$1,788,547	\$1,779,698	\$1,601,898

PERSONNEL	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Service/Maintenance	1.00	1.00	1.00	1.00
Office/Clerical	2.50	2.50		2.50
Technical	0.00	0.00	0.00	0.00
Sworn Personnel	0.00	0.00	0.00	0.00
Professional	0.30	0.30	0.30	0.30
Management/Supervision	0.00	0.00	0.00	0.00
Temporary/Seasonal	0.00	0.00	0.00	0.00
Total Personnel	3.80	3.80	3.80	3.80

MAJOR BUDGET CHANGES

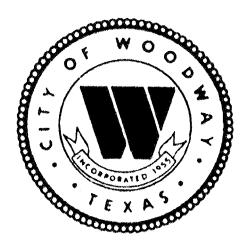
No major changes are budgeted.

CUSTOMER SERVICE - 4503

	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Salaries & Benefits				
Service/Maintenance	\$38,892	\$40,816	\$41,167	\$43,669
Office/Clerical	94,049	99,097	100,408	104,876
Professional	17,098	17,915	17,769	18,849
Overtime	1,031	1,000	1,000	1,000
Insurance	41,641	46,134	42,183	49,457
FICA/Medicare Tax	2,230	2,355	2,377	2,499
Retirement	25,553	26,958	27,180	29,039
Unemployment	0	0	0	0
Worker's Compensation	1,387	1,240	1,219	1,216
Team Incentives	0	1,000	0	1,000
Incentive Pay	3,097	3,597	3,544	3,944
Total Salaries & Benefits	\$224,978	\$240,112	\$236,847	\$255,549
Supplies & Materials				
Uniform Service	\$129	\$400	\$150	\$400
Printing	3,329	4,000	3,373	4,000
Office Supplies	944	1,000	1,000	1,000
Computer Supplies	719	1,500	500	1,500
Postage	20,050	23,000	20,000	23,000
Supplies - Motor Vehicles	3,657	4,000	2,000	4,000
Minor Tools & Equipment	1,229	1,200	1,200	1,200
Food/Memorials	18	300	0	300
Total Supplies & Materials	\$30,075	\$35,400	\$28,223	\$35,400
Repairs & Maintenance				
Maintenance - Motor Vehicles	\$1,391	\$2,000	\$1,000	\$2,000
Maintenance - Office Equipment	17,307	17,500	17,347	18,000
Total Repairs & Maintenance	\$18,698	\$19,500	\$18,347	\$20,000

CUSTOMER SERVICE - 4503

	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Other Services & Charges				
Special Studies	\$975	\$975	\$975	\$975
Contract Labor	0	0	0	0
Audit Services	7,455	7,805	7,805	8,225
Schools/Conferences	0	500	1,069	750
Employment Screening	0	200	0	200
Bank Service Charges	44,010	40,000	45,674	45,000
Uncollectible UB	5,838	0	0	0
Property/Liability Insurance	1,849	1,942	1,938	2,035
Newspaper Notices	0	500	0	500
Mail-Handling	3,200	5,000	2,757	5,000
Community Programs	0	0	0	0
Subscriptions/Memberships	0	300	0	300
Contingency	896	1,000	750	1,000
Total Other Services & Charges	\$64,223	\$58,222	\$60,968	\$63,985
Capital Outlay				
Buildings & Improvements	\$0	\$0	\$0	\$2,500
Total Capital Outlay	\$0	\$0	\$0	\$2,500
Operating Transfers				
Equipment Replacement	\$0	\$0	\$0	\$0
Debt Service - Water	585,562	587,662	587,662	218,563
Debt Service - Sewer	788,299	847,651	847,651	1,005,901
Total Operating Transfers	\$1,373,861	\$1,435,313	\$1,435,313	\$1,224,464
Total Expenditures	\$1,711,835	\$1,788,547	\$1,779,698	\$1,601,898



UTILITY DEBT SERVICE FUND

UTILITY DEBT SERVICE FUND

The Utility Debt Service Fund is used for the accumulation of resources to provide for the payment of debt service on the City's Water and Sewer Revenue Bonds and also to provide a reserve as required by the City's bond ordinances. These ordinances currently require the City to maintain a balance equal to the succeeding fiscal year's principal and interest payment.

For FY 2020, the required balance in this fund is \$1,224,464 (the amount of debt service payments to be made in FY 2019-2020). This fund reaches its low balance in August after the yearly principal payments are made. To provide funds for debt service payments, it is necessary for the Utility Fund to transfer \$1,224,464 to this fund in FY 2020.

The debt service on Water and Sewer Bonds, i.e., the amount transferred from the Utility Fund, is provided by water and sewer fees. Issuance of additional bonds may impact Water and Sewer fees, but will have no impact on property tax rates.

It is the City's policy to fund as many projects as possible from the Utility Projects Fund and to incur new debt only when necessary for larger projects. In determining the timing for issuance of new debt, the objective is to minimize the overall debt service; therefore, new debt issuance is usually timed to coincide with a decrease in current debt service.

The following pages contain the current budget for the Utility Debt Service Fund and schedule reflecting current debt service obligations.

2019-2020 UTILITY DEBT SERVICE FUND - 501 -

The Utility Debt Service Fund accounts for all debt payments associated with utility projects. The debt payments are funded by internal transfers from the Utility Fund.

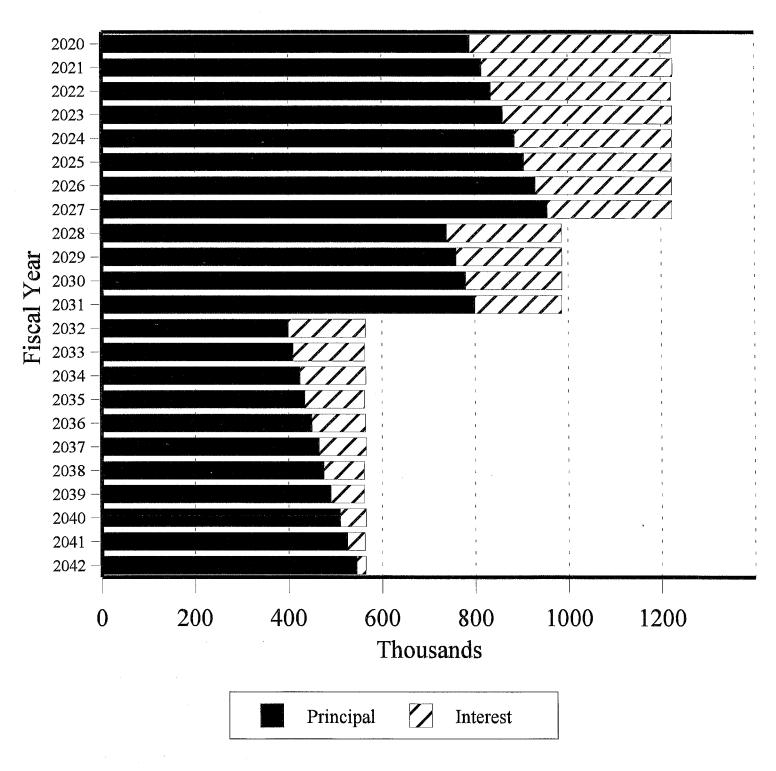
REVENUES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Fund Balance	\$290,226	\$303,169	\$303,169	\$320,869
Revenues				
Transfer from Utility Fund	1,373,861	1,435,313	1,435,313	1,224,464
Interest Income	13,208	7,000	17,700	15,000
	\$1,387,069	\$1,442,313	\$1,453,013	\$1,239,464
Total Resources	\$1,677,295	\$1,745,482	\$1,756,182	\$1,560,333

EXPENDITURES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Principal	\$940,000	\$970,000	\$970,000	\$790,000
Interest	432,776	463,063	463,063	432,664
Paying Agent Fees	1,350	2,250	2,250	1,800
Total Expenditures	\$1,374,126	\$1,435,313	\$1,435,313	\$1,224,464
Ending Fund Balance	\$303,169	\$310,169	\$320,869	\$335,869

WATER WORKS & SEWER SYSTEM DEBT SERVICE SCHEDULE

	2011 REF SERIES FISCAL TOTALS		2016 REF		2016 SERIES FISCAL TOTALS		2017 SERIES FISCAL TOTALS			FISCAL	,
DATE	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	TOTAL
DITTE	TRINGITAL	ITTEREST	T KRI (CAT FRE)	ATT ASSESSED A	I KII (CII IKI)	RITEREST	TRINCHAE	INTEREST	I MINON AL	INTEREST	TOTAL
2019-2020	95,000	8,000	310,000	. 68,050	225,000	61,400	160,000	295,212	790,000	432,662	1,222,662
2020-2021	105,000	4,200	325,000	58,750	230,000	56,900	155,000	290,413	815,000	410,263	1,225,263
2021-2022			330,000	49,000	235,000	52,300	270,000	285,762	835,000	387,062	1,222,062
2022-2023			340,000	39,100	240,000	47,600	280,000	277,663	860,000	364,363	1,224,363
2023-2024			350,000	28,900	245,000	42,800	290,000	266,462	885,000	338,162	1,223,162
2024-2025			355,000	21,900	250,000	37,900	300,000	257,763	905,000	317,563	1,222,563
2025-2026			365,000	14,800	255,000	32,900	310,000	245,762	930,000	293,462	1,223,462
2026-2027	A STATE OF THE STA	And a subsemble models formation recent them \$45/45/46/46/46/46/46	375,000	7,500	260,000	27,800	320,000	233,363	955,000	268,663	1,223,663
2027-2028					270,000	22,600	470,000	223,762	740,000	246,362	986,362
2028-2029	A-100 39-00-04 CC 600043 PAIN CO-301-05004 ASSET			**************************************	270,000	17,200	490,000	209,663	760,000	226,863	986,863
2029-2030					275,000	11,800	505,000	194,962	780,000	206,762	986,762
2030-2031	***************************************	(Table 5 (1) 1 4 (1) 1 7 (1) 1 7 (1) 1 7 (1) 1 7 (1) 1 7 (1) 1 7 (1) 1 7 (1) 1 7 (1) 1 7 (1) 1 7 (1) 1 7 (1) 1	PANALTER COST ONE DESCRIPTION OF STANSON	MATCHE STATE OF THE STATE OF TH	280,000	6,300	520,000	179,813	800,000	186,113	986,113
2031-2032							400,000	164,212	400,000	164,212	564,212
2032-2033	22020125		•	id diam's without it was		BROSELLAVOE JANES MALE LA CO	410,000	152,213	410,000	152,213	562,213
2033-2034							425,000	139,912	425,000	139,912	564,912
2034-2035		ACCUPANT WIND AND		selement ababet, er dez samt b			435,000	127,163	435,000	127,163	562,163
2035-2036							450,000	114,112	450,000	114,112	564,112
2036-2037		i t <u>ili tili tili tili tili tili tili ti</u>	1.00 (a.0.0)				465,000	100,613	465,000	100,613	565,613
2037-2038							475,000	86,662	475,000	86,662	561,662
2038-2039	Note that the second section	Color Care Care		200		Constant	490,000	71,225	490,000	71,225	561,225
2039-2040							510,000	55,300	510,000	55,300	565,300
2040-2041			1. Mar. 1997		CONTRACTOR CONTRACTOR		525,000	37,450	525,000	37,450	562,450
2041-2042							545,000	19,075	545,000	19,075	564,075
38.74.44.43.43.75.8							5.75,000	17,073	575,000	12,0/3	504,075
TOTAL	\$200,000	\$12,200	\$2,750,000	\$288,000	\$3,035,000	\$417,500	\$9,200,000	\$4,028,537	\$15,185,000	\$4,746,237	\$19,931,237

UTILITY LONG-TERM DEBT



UTILITY DEBT SERVICE FUND SCHEDULE OF BONDS OUTSTANDING

REVENUE BOND ISSUE/NOTE	AMOUNT OF ISSUE	INTEREST RATE	YEAR OF	AMOUNT OUTSTANDING @ 10/01/2019	2019-2020 PRINCIPAL DUE	2019-2020 INTEREST DUE	2019-2020 TOTAL DUE
G.O. 2011 Refunding (Water Improvements)	\$2,705,000	2.00% - 4.00%	2021	200,000	95,000	8,000	103,000
G.O. 2016 Refunding (Sewer Improvements)	\$3,400,000	2.00% - 3.00%	2027	2,750,000	310,000	68,050	378,050
C.O. 2016 (Water & Sewer Improvements)	\$3,670,000	2.00% - 2,25%	2031	3,035,000	225,000	61,400	286,400
C.O. 2017 (Sewer Improvements)	\$9,200,000	3.00% - 4.00%	2042	9,200,000	160,000	295,212	455,212
TOTAL ALL ISSUES				\$15,185,000	\$790,000	\$432,662	\$1,222,662

CAPITAL PROJECT FUNDS



2019-2020 PARK PRÖJECTS FUND - 300 -

The Park Projects Fund is used for projects associated with the City's park lands as considered by the Parks Board. Projects are funded by internal transfers from the General Fund.

REVENUES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Fund Balance	\$27,473	\$28,410	\$28,410	\$10,948
Revenues				
Interest Income	337	300	1,500	1,000
Miscellaneous Income	0	0	0	0
Park Memberships	600	600	440	400
Transfer from General Fund	0	192,585	192,585	186,000
Transfer from General Projects Fund	0	0	0	0
•	\$937	\$193,485	\$194,525	\$187,400
Total Resources	\$28,410	\$221,895	\$222,935	\$198,348

EXPENDITURES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Parks:				
Capital - Bldgs & Improv				
30007 - Poage Park Improvements	0	29,000	19,987	0
30007 - Woodway Park Restrooms	0	0	0	186,000
30015 - Miscellaneous Parks Board Projects	0	192,585	192,000	0
Total Expenditures	\$0	\$221,585	\$211,987	\$186,000
Ending Fund Balance	\$28,410	\$310	\$10,948	\$12,348

2019-2020 PARK DEDICATION FUND - 301 -

The Park Dedication Fund was established to account for funds received from Developers for the purpose of making park improvements in new development areas.

REVENUES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Fund Balance	\$12,193	\$12,341	\$12,341	\$12,604
Revenues				
Interest Income	148	150	263	200
Transfer from General Fund	0	0	0	0
Park Fund Dedications	0	0	0	0
	\$148	\$150	\$263	\$200
Total Resources	\$12,341	\$12,491	\$12,604	\$12,804

EXPENDITURES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Park Improvements	\$0	\$0	\$0	\$0
Total Expenditures	\$0	\$0	\$0	\$0
Ending Fund Balance	\$12,341	\$12,491	\$12,604	\$12,804

GENERAL PROJECTS FUND

The General Projects Fund provides funding for a wide range of general City projects. The majority of these projects are significant in cost, but do not require the use of debt as a funding source. This fund was created in FY 1994-95 by transfer of surplus funds from the General Fund. The major sources of revenue in this fund are year end surplus transfers from the General Fund and interest income.

Major Projects for FY 2020

Slurry Seal Program (\$300,000)

The slurry seal program has been budgeted in the Capital Projects Fund due to the total cost of the program being a large amount. In past years, this program was budgeted in the General Fund as a streets maintenance line item. Each year the City identifies streets in need of repair then a bid is prepared for the entire year's program. We budgeted \$200,000 prior to FY 2010, but have found it to be more economical to budget \$300,000. Approximately 1/5 of the City's streets can be slurry sealed annually with the \$300,000. This allows for substantially more streets to be done due to not duplicating engineering and set up costs.

Sidewalks (\$28,000)

Adding sidewalks will be beneficial to our pedestrians. This particular sidewalk will be used to connect an overflow parking lot on Lake Forest to the Woodway Family Center, where there is limited parking.

Harbor Drive Reconstruction (\$483,886)

The portion of Harbor Drive north of Riverview Drive, which is approximately 2,700 square yards, is in extremely poor condition. This area includes the transition through the escarpment line, which is currently an asphalt surface, and will be replaced with a concrete surface. There have been numerous complaints about the condition of this street and it needs to be reconstructed. This project was started in FY 2019 with a budget of \$700,000. The remaining budget of \$483,886 will be used to complete the project in FY 2020.

Community Services Building Renovation (\$500,000)

The Community Services building is in need of renovation to update the layout to a more functional space, improve customer services, and enhance employee safety/security. The renovation would also bring the building up to current codes and ADA compliance.

Overall Impact on Operating Budget

Slurry Seal Program

The Slurry Seal Program reduces future maintenance costs and extends the overall life of the City's streets. This will reduce labor and material costs associated with future street repairs as well as improve the current condition and safety of the streets.

Sidewalks

This Sidewalk Project will benefit the participants and spectators at the Woodway Family Center. By connecting the overflow parking lot on Lake Forest to the Woodway Family Center, more youth will be able to participate in the programs and registration revenues should increase.

Harbor Drive Reconstruction

The Harbor Drive Reconstruction Project will reduce future maintenance costs and extend the overall life of the street. This will reduce labor and material costs associated with future street repairs as well as improve the current condition and safety of the street.

Community Services Building Renovation

The Community Services Building Renovation Project will make the building more functional, improve customer services, enhance employee safety/security, and bring the building up to current codes and ADA compliance. The improvements shouldn't impact the operating budget.

2019-2020 GENERAL PROJECTS FUND - 302 -

The General Projects Fund provides funding for non-routine general City projects. These projects are typically significant in cost. The projects are funded through year-end excess transfers from the General Fund.

REVENUES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Fund Balance	\$4,067,738	\$5,002,500	\$5,002,500	\$4,589,161
Revenues				
Interest Income	48,883	35,000	106,035	75,000
Miscellaneous Income	0	0	0	0
Transfer from General Fund	1,200,000	0	0	0
Transfer from Park Projects Fund	0	0	0	0
	\$1,248,883	\$35,000	\$106,035	\$75,000
Total Resources	\$5,316,621	\$5,037,500	\$5,108,535	\$4,664,161
EXPENDITURES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
EXIENDITURES	ACTUAL	DUDGET	ESTIMATED	DUDGET
Streets:				
Capital - Buildings & Improvements				
30230 - Slurry Seal Program	313,259	300,000	300,000	300,000
30243 - Sidewalks	0	0	0	28,000
30264 - Harbor Drive Reconstruction	0	700,000	216,114	483,886
Public Buildings:				
Capital - Buildings & Improvements				
30245 - Community Services Bldg Renovation	0	0	0	500,000
30259 - Highway 84 Beautification	38	232,000	0	0
30266 - Council Room Upgrades	824	0	0	0
30267 - Family Center Parking / Expansion	0	100,000	0	0
30268 - Rehab Fuel Tanks	0	13,000	3,260	0
Total Expenditures	\$314,121	\$1,345,000	\$519,374	\$1,311,886
Ending Fund Balance	\$5,002,500	\$3,692,500	\$4,589,161	\$3,352,275

2019-2020 FUTURE CAPITAL STREET IMPROVEMENT FUND - 306 -

The Future Capital Street Improvements Fund was established in FY 2002 to account for the proceeds of an incremental property tax increase. These proceeds shall only be used for future capital street improvements in order to offset debt issues and payment of such debt requirements. FY 2002 includes a 0.0183 rate increase. FY 2003 includes a 0.0117 rate increase, for a total FY 2003 rate of .0300. FY 2004 includes a 0.0150 rate increase, for a total FY 2004 rate of .0450. This rate will remain the same for future years.

REVENUES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Fund Balance	\$1,755,780	\$2,265,021	\$2,265,021	\$2,842,079
Revenues				
Ad Valorem Tax	478,478	522,518	516,599	562,331
Delinquent Ad Valorem Taxes	2,364	2,000	1,450	2,000
Interest and Penalties	2,136	1,500	2,191	2,000
Interest Income	26,263	25,000	56,818	50,000
	\$509,241	\$551,018	\$577,058	\$616,331
Total Resources	\$2,265,021	\$2,816,039	\$2,842,079	\$3,458,410

EXPENDITURES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Streets:				
Capital - Bldgs & Improv.				
Future Capital Projects	0	0	0	3,400,000
Total Expenditures	\$0	\$0	\$0	\$3,400,000
Ending Fund Balance	\$2,265,021	\$2,816,039	\$2,842,079	\$58,410

2019-2020 ARBORETUM CONSTRUCTION FUND - 308 -

The Arboretum Construction Fund accounts for major capital/construction expenditures at the Carleen Bright Arboretum. Expenditures are funded mainly from donations and internal transfers.

REVENUES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Fund Balance	\$187,150	\$177,370	\$177,370	\$171,330
Revenues				
Interest Income	2,239	2,000	3,767	2,500
Sponsorships/Donations	0	0	0	0
Event Sponsorships	0	0	0	0
Designated Memorials/Honorariums	50,272	40,000	12,576	30,000
Arboretum Memberships	5,847	6,000	4,880	5,000
Transfer from General Capital Projects Fund	0	0	0	0
Transfer from Tourism Fund	0	0	0	0
Bond Proceeds	0	0	0	0
	\$58,358	\$48,000	\$21,223	\$37,500
Total Resources	\$245,508	\$225,370	\$198,593	\$208,830

EXPENDITURES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
MISCELLANEOUS CAPITAL IMPROVEMENTS		A. S. Million and S.		
Master Plan	1,639	0	0	0
Pond Feasibility Study	17,079	0	875	0
Pavilion Improvements	0	10,000	8,757	0
Bridal Path Landscaping	0	0	9,339	0
Allison's Garden Make Over	0	0	0	10,000
Solar Bollard Lighting (Wood Valley)	0	0	0	22,950
DESIGNATED MEMORIALS/HONORARIUMS	49,420	40,000	8,292	30,000
Total Expenditures	\$68,138	\$50,000	\$27,263	\$62,950
Ending Fund Balance	\$177,370	\$175,370	\$171,330	\$145,880
less Designated Fund Balance	93,253	93,253	97,537	97,537
Ending Undesignated Fund Balance	\$84,117	\$82,117	\$73,793	\$48,343

2019-2020 DEVELOPMENT FUND - 309 -

The Development Fund was created in FY 2001 to provide funds for both the Community Development Board and the Economic Development Board. Funds are provided as internal general and utility fund transfers.

REVENUES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Fund Balance	\$128,584	\$130,143	\$130,143	\$132,913
Revenues				
Interest Income	1,559	1,500	2,770	2,000
Transfer from General Fund	0	0	0	0
Transfer from Utility Fund	0	0	0	0
Transfer from Utility Projects Fund	0	0	0	0
	\$1,559	\$1,500	\$2,770	\$2,000
Total Resources	\$130,143	\$131,643	\$132,913	\$134,913
EXPENDITURES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Community Development:				
Community Programs Miscellaneous Board Initiatives	\$ 0	\$0	\$0	\$0
Economic Development:				
Community Programs				
Miscellaneous Board Initiatives	0	0	0	0
Total Expenditures	\$0	\$0	\$0	\$0
Ending Fund Balance	\$130,143	\$131,643	\$132,913	\$134,913

2019-2020 FAMILY CENTER CONSTRUCTION FUND - 310 -

The Family Center Construction Fund accounts for major capital/construction expenditures at the Woodway Family Center. Expenditures are funded mainly from donations and internal transfers.

REVENUES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Fund Balance	\$786,412	\$779,854	\$779,854	\$803,159
Revenues				
Interest Income	9,441	8,000	16,520	15,000
Sponsorships/Donations	2,199	2,000	1,517	2,000
Family Center Memberships	1,552	1,500	768	1,000
Event Sponsorships	5,000	6,000	4,500	5,000
Transfer from General Projects Fund	0	115,000	115,000	0
	\$18,192	\$132,500	\$138,305	\$23,000
Total Resources	\$804,604	\$912,354	\$918,159	\$826,159

EXPENDITURES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
MISCELLANEOUS CAPITAL IMPROVEMENTS Master Plan	24,750	0	0	0
Capital Improvements	0	115,000	*	0
Total Expenditures	\$24,750	\$115,000	\$115,000	\$0
Ending Fund Balance	\$779,854	\$797,354	\$803,159	\$826,159

2019-2020 LONG - TERM CAPITAL PROJECTS FUND - 311 -

The Long-Term Capital Projects Fund was established in FY 2015 to account for the proceeds of a property tax increase. These proceeds shall only be used for long-term capital projects in order to offset debt issues and payment of such debt requirements.

FY 2015 includes a 0.013 tax rate and FY 2016 includes an additional 0.002, for a total of 0.015.

REVENUES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Fund Balance	\$418,388	\$586,112	\$586,112	\$774,870
Revenues				
Ad Valorem Tax	159,493	174,173	172,200	187,444
Delinquent Ad Valorem Taxes	788	600	483	600
Interest and Penalties	712	500	730	700
Interest Income	6,731	7,000	15,345	15,000
	\$167,724	\$182,273	\$188,758	\$203,744
Total Resources	\$586,112	\$768,385	\$774,870	\$978,614

EXPENDITURES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Streets: Capital - Bldgs & Improv.				
Long-Term Capital Projects	0	0	0	0
Total Expenditures	\$0	\$0	\$0	\$0
Ending Fund Balance	\$586,112	\$768,385	\$774,870	\$978,614

UTILITY PROJECTS FUND

The Utility Projects Fund provides funding for a wide range of water and sewer projects. This fund was created in FY 1994-95 by transfer of funds from the consolidation of excess Utility and Reserve Funds. The major sources of revenue in this fund are both budgeted and surplus transfers from the Utility Fund and interest income.

Major Projects for FY 2020

Miscellaneous Pump/Well Repair (\$150,000)

This funding is set aside for needed repairs to keep the City's pump and well sites in good working order. In the past we set aside \$75,000 a year for repairs, but in recent years we increased that amount to \$100,000 due to increasing repair costs. For the last three years we increased it to \$150,000, which is the same amount budgeted for this year.

Tater Hill Well Flow Control Valves (\$15,400)

There are two 8" flow control valves at the Tater Hill water well site. The valves were originally installed in the 1960's and have reached the end of their service lives.

Santa Fe Well Electric Gate (\$8,000)

There is an old manually operated gate at the Santa Fe water well site that is worn out. It will be replaced with a 30' electric gate due to the high traffic volume at this well site.

Replace 2 Inch Water Lines With 6 Inch Water Lines (\$200,000)

Many older parts of the City have 2 inch water lines that have reached the end of their design life and are failing. City standards and the Texas Commission on Environmental Quality (TCEQ) regulations dictate that a 6 inch water line is the standard replacement size for these older lines. The City will continue replacing these old lines throughout the City over the next few years.

Overall Impact on Operating Budget

Miscellaneous Pump/Well Repair

The pump and well repairs will extend the life of the City's pumps and wells and reduce future repair and maintenance costs. This will also ensure that the repairs are done in a timely manner to minimize the amount of water purchased during the repairs. This will significantly reduce the amount of water purchases in the operating budget.

Tater Hill Well Flow Control Valves

The two 8" control valves at the Tater Hill water well site were installed in the 1960's and have reached the end of their service life. They will be replaced this year, which will significantly help the pumps at the this well site.

Santa Fe Well Electric Gate

The old manually operated gate at the Santa Fe water well site will be replaced with a 30' electric gate. Due to the high traffic volume, the new electric gate will reduce the risk of an accident. The only impact on the operating budget would be the minimal cost of the electricity to operate the gate.

Replace 2 Inch Water Lines With 6 Inch Water Lines

Existing two inch water lines no longer meet the City standards and the Texas Commission on Environmental Quality (TCEQ) regulations. In addition to the lines being too small, they are in poor condition and require costly repairs. The new lines will provide more consistent pressure and volume, and will also save time and money associated with constantly digging up and repairing the existing lines.

2019-2020 UTILITY PROJECTS FUND - 504 -

The Utility Projects Fund provides funding for non-routine utility projects. These projects are typically significant in cost. The projects are funded through year-end excess transfers from the Utility Fund.

REVENUES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Fund Balance	(\$36,987)	\$4,929	\$4,929	\$3,856
Revenues				
Interest Income	0	0	16	0
Miscellaneous Income	0	0	0	0
Transfer from Utility Fund	450,000	0	500,000	0
Transfer from General Fund	0	0	0	0
	\$450,000	\$0	\$500,016	\$0
Total Resources	\$413,013	\$4,929	\$504,945	\$3,856

EXPENDITURES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Water Services:				
Capital - Water Pumps/Wells				
50418 - Miscellaneous Pump/Well Repair	0	150,000	0	150,000
50435 - Pressure Tank Rehab (84 & Tater Hill)	21,900	0	0	0
50437 - Water Master Plan Update	0	60,000	60,000	0
50438 - Hwy 84 Storage Tank Rehab	368,577	0	0	0
50442 - Acorn Storage Tank Rehab	0	100,000	79,775	0
50417 - Acorn Well Pump House	0	65,000	0	0
50417 - Hwy 84 Well Pump House	0	200,000	0	0
50446 - Tater Hill Well Flow Control Valves	0	0	0	15,400
50447 - Santa Fe Well Electric Gate	0	0	0	8,000
50448 - Santa Fe Well Pump House	0	50,000	0	0
Capital - Water Mainlines				
50440 - Replace 2" Water Line With 6" Line	12,785	600,000	361,314	200,000
50443 - Bosque-Santa Fe Water Line	0	220,000	0	0
Sewer Services:				
Capital - Sewer Mainlines				
50434 - Fairway Interceptor Inspection/Evaluation	4,822	0	0	0
50444 - Harbor/Woods Air Relief Valve	0	0	0	0
50445 - Summit Ridge Force Main Extension	0	0	0	0
Capital - Sewer Treatment System				
51101 - WMARSS Improvements	0	0	0	0
Total Expenditures	\$408,084	\$1,445,000	\$501,089	\$373,400
Ending Fund Balance	\$4,929	(\$1,440,071)	\$3,856	(\$369,544)

2019-2020 UTILITY IMPACT IMPROVEMENTS - 507 -

The Utility Impact Improvement Fund was created to account for developers impact fees and utility expenditures related to future development.

REVENUES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Fund Balance	\$37,806	\$37,806	\$37,806	\$37,806
Revenues				
Impact Fees - Water	0	0	0	0
Impact Fees - Wastewater	0	0	0	0
	\$0	\$0	\$0	\$0
Total Resources	\$37,806	\$37,806	\$37,806	\$37,806

EXPENDITURES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Water	\$0	\$0	\$0	\$0
Wastewater	0	0	0	0
Total Expenditures	\$0	\$0	\$0	\$0
Ending Fund Balance	\$37,806	\$37,806	\$37,806	\$37,806

2019-2020 2016 UTILITY IMPROVEMENT FUND - 513 -

The 2016 Utility Improvements Fund was created to account for the proceeds and expenditures of Certificates of Obligation issued in FY 2016. The proceeds are earmarked for utility improvements.

REVENUES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Fund Balance	\$3,733,925	\$1,203,436	\$1,203,436	\$0
Revenues				
Interest Income	37,221	10,000	28,301	0
Bond Proceeds	0	0	0	0
	\$37,221	\$10,000	\$28,301	\$0
Total Resources	\$3,771,146	\$1,213,436	\$1,231,737	\$0

EXPENDITURES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Water Services:				
Capital - Water Mainlines				
McGregor Water Line	0	1,200,000	993,880	0
Sewer Services:		, ,	,	
Capital - Sewer Treatment System				
WMARSS Improvements	2,567,710	0	237,857	0
Total Expenditures	\$2,567,710	\$1,200,000	\$1,231,737	\$0
Ending Fund Balance	\$1,203,436	\$13,436	\$0	\$0

2019-2020 2017 UTILITY IMPROVEMENT FUND - 514 -

The 2017 Utility Improvements Fund was created to account for the proceeds and expenditures of Certificates of Obligation issued in FY 2018. The proceeds are earmarked for utility improvements.

REVENUES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Fund Balance	\$0	\$9,151,339	\$9,151,339	\$8,364,033
Revenues				
Interest Income	132,327	120,000	212,694	150,000
Bond Proceeds	9,500,000	0	0	0
	\$9,632,327	\$120,000	\$212,694	\$150,000
Total Resources	\$9,632,327	\$9,271,339	\$9,364,033	\$8,514,033

EXPENDITURES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Sewer Services:				
Capital - Sewer Mainlines				
West Fairway Road Waste Water Interceptor	480,988	7,700,000	1,000,000	7,700,000
Total Expenditures	\$480,988	\$7,700,000	\$1,000,000	\$7,700,000
Ending Fund Balance	\$9,151,339	\$1,571,339	\$8,364,033	\$814,033



OTHER FUNDS

TOURISM FUND

The purpose of this fund is to account for resources generated from the local hotel occupancy tax. State law restricts use of the revenue generated from this 7% tax for specific purposes related to tourism. Specifically, use is limited to the following:

- Category A: The acquisition of sites for the construction, improvement, enlarging, equipping, repairing, operation and maintenance of convention center facilities or visitor information center, or both;
- Category B: The furnishing of facilities, personnel and materials for the registration of convention delegates or registrants;
- Category C: Advertising and conducting solicitations and promotional programs to attract tourists and convention delegates or registrants to the city or its vicinity;
- Category D: The encouragement, promotion, improvement and application of the arts, including instrumental and vocal music, dance, drama, folk art, creative writing, architecture, design and allied fields, painting, sculpture, photography, graphic and craft arts, motion pictures, television, radio, tape and sound recording, and other arts related to the presentation, performance, execution and exhibition of these major art forms; and
- Category E: Historical restoration and preservation projects or activities or advertising and conducting solicitations and promotional programs to encourage tourists and convention delegates to visit preserved historic sites or museums:
 - (1) at or in the immediate vicinity of convention center facilities or visitor information centers, or
 - (2) located elsewhere in the city or its vicinity that would be frequented by tourists and convention delegates.

At least that portion of the hotel occupancy tax equal to one percent (1%) of the consideration paid by an occupant of hotel rooms shall be allocated for the purposes specified in subsection C. The portion of the hotel occupancy tax revenue allocated by the city for the purposes provided in subsection A above may not exceed seventy-five percent (75%) of the total of such tax revenue. No more than one percent (1%) of the consideration paid by an occupant of hotel rooms may be used for purposes specified in subsection D above. If the city does not allocate any hotel occupancy tax revenues for the purposes provided in subsection A above, then the city may not allocate more than fifty percent (50%) of the hotel occupancy tax revenues for the purposes provided by subsection E above.

2019-2020 TOURISM FUND - 200 -

The Tourism Fund accounts for hotel occupancy tax revenue, currently assessed at 7%, and all related expenditures as authorized by statute.

REVENUES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Fund Balance	\$1,064,520	\$1,514,272	\$1,514,272	\$1,177,389
Revenues				
Hotel Occupancy Tax	775,950	700,000	770,000	750,000
Interest Income	16,289	14,000	19,910	20,000
Miscellaneous Income	0	0	0	0
	\$792,239	\$714,000	\$789,910	\$770,000
Total Resources	\$1,856,759	\$2,228,272	\$2,304,182	\$1,947,389

	2017-2018	2018-2019	2018-2019	2019-2020
EXPENDITURES	ACTUAL	BUDGET	ESTIMATED	BUDGET
Category A: Visitor Information Center				
Principal	\$80,000	\$806,335	\$807,148	\$80,000
Interest	54,200	24,200	24,200	21,800
Paying Agent Fees	0	300	300	300
Schools/Conferences	0	0	1,885	2,000
Transfer to General Fund for Visitor Center O&M	134,252	217,660	193,260	248,235
Transfer to CBA Construction Fund for Improvements	0	0	0	0
Category B: Conventions				
Conference Sponsorships	0	0	0	0
Category C: Tourism Advertising & Promotions				
Sports Commission	0	0	0	0
Arboretum Marketing Brochure	0	0	0	0
Tourist Promotions (Festivals, etc.)	0	0	0	0
Tourist Advertising (Ads, Billboards, etc.)	74,035	100,000	100,000	107,143
Tourist Advertising (South Tower Lettering/Lighting)	0	0	0	4,200
Category D: Arts Organizations and Programs				·
Art Exhibition (Outdoor Sculptures, etc.)	0	0	0	0
Total Expenditures	\$342,487	\$1,148,495	\$1,126,793	\$463,678
Ending Fund Balance	\$1,514,272	\$1,079,777	\$1,177,389	\$1,483,711

TOURISM FUND SCHEDULE OF BONDS OUTSTANDING

GENERAL OBLIGATION ISSUE/NOTE	AMOUNT OF ISSUE	INTEREST RATE	YEAR OF MATURITY	AMOUNT OUTSTANDING @ 10/01/2019	2019-2020 PRINCIPAL DUE	2019-2020 INTEREST DUE	2019-2020 TOTAL DUE
C.O. 2011	\$1,815,000	2.00% - 4.00%	2031	\$545,000	\$80,000	\$21,800	\$101,800
TOTAL ALL ISSUES				\$545,000	\$80,000	\$21,800	\$101,800

SPECIAL REVENUE CERTIFICATES OF OBLIGATION DEBT SERVICE SCHEDULE

	2011 SI FISCAL			.S	
DATE	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	TOTAL
2019-2020	80,000	21,800	80,000	21,800	101,800
2020-2021	85,000	18,600	85,000	18,600	103,600
2021-2022	90,000	15,200	90,000	15,200	105,200
2022-2023	95,000	11,600	95,000	11,600	106,600
2023-2024	95,000	7,800	95,000	7,800	102,800
2024-2025	100,000	4,000	100,000	4,000	104,000
TOTAL	\$545,000	\$79,000	\$545,000	\$79,000	\$624,000

EQUIPMENT REPLACEMENT FUND

The objectives of this fund are:

- 1. To provide the necessary cash to replace equipment as it becomes obsolete or worn out and at the same time minimize the year to year budgetary impact of equipment purchases.
- 2. To provide a means, other than short term borrowing, to purchase additional equipment; and at the same time minimize the year to year budgetary impact of such new acquisitions.

How the fund functions:

Rather than budget for equipment purchases in each department, each department pays a calculated amount into the equipment replacement fund on a yearly basis. This amount is budgeted in each department's operating budget as a transfer to equipment replacement. Equipment purchases are then budgeted in the Equipment Replacement Fund.

Items Available for Replacement

<u>Department</u>	Description	Final Pmt <u>(Year)</u>	Total <u>Payment</u>	Replacement <u>Year</u>
Public Safety	Simmunitions Training Equipment	2019	8,000	
Public Safety	In-Car Video Cameras (3)	2019	12,000	
Public Safety	Mobile Computers	2019	15,000	
Public Safety	Administrative Vehicle	2019	47,000	2020
Public Safety	Patrol Vehicles (3)	2019	121,600	2020
Parks	Tractor	2019	15,000	

2019-2020 GENERAL EQUIPMENT REPLACEMENT FUND - 103 -

The equipment replacement fund is used to purchase capital items which are replaced on a routine basis. The fund is reimbursed by the appropriate operating fund in annual repayments over the life of the item.

REVENUES		2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
und Balance		\$979,485	\$1,192,896	\$1,192,896	\$1,243,9
Revenues					
Interest Income - GF		13,359	10,000	24,644	20,0
Donations/Sponsorships		20,591	0	20,591	
Transfer from General Fund Proceeds for Sale of Fixed Assets	CE	491,500 42,020	415,400	415,400	439,5
1 10000003 for Bale of Pixed Assets	- Gr	\$567,470	\$425,400	33,190 \$493,825	\$459,5
otal Resources		\$1,546,955	\$1,618,296	\$1,686,721	\$1,703,4
		Original			
GENERAL FUND	•	Cost	Age	Life	Transfer
GENERAL FUND					
City Wide Computer System	Non-Departmental	194,814	4	10	19,5
Back-up Pumper Truck	Public Safety	148,218	21	25	11,9
Fire Truck	Public Safety	797,979	15	20	39,9
Digital Radio Conversion Fire Truck (Rescue Unit)	Public Safety	97,842	10	15	6,5
Portable Radios (2)	Public Safety Public Safety	298,038 3,333	9	15 10	19,9
AR15 Rifles (8)	Public Safety	10,400	7	7	3
Training Grounds Target System	Public Safety	16,533	6	10	1,5 1,7
Glock 22 .40 Caliber Handguns	Public Safety	15,500	6	7	2,2
SCBA Air Compressor	Public Safety	29,260	6	20	1,5
SCBA Air Cylinders	Public Safety	5,100	6	15	3
Grass Fire Truck	Public Safety	145,748	6	20	7,3
Search/Drug K-9	Public Safety	11,610	5	01	1,2
Administrative Vehicles (2)	Public Safety	95,574	5	5	19,1
Animal Control Vehicle	Public Safety	29,648	5	5	5,9
All Terrain Vehicle	Public Safety	11,759	5	10	1,2
Dispatch Consoles (2)	Public Safety	29,734	4	10	3,0
Administrative Vehicle	Public Safety	57,434	4	5	11,5
Patrol Vehicles (4) Ballistic Helmets (18)	Public Safety	151,172	4	4	37,8
Administrative Vehicles (2)	Public Safety Public Safety	5,400	3	10	5
Patrol Vehicles (3)	Public Safety	89,268 149,925	3	5 4	17,9
Bullet Proof Vests (18)	Public Safety	9,056	2	5	37,5 1,8
Surveillance Equipment	Public Safety	10,032	2	10	1,0
Hostage Negotiations Equipment	Public Safety	21,090	2	10	2,1
Patrol & Administrative Vehicles (5)	Public Safety	268,600	2	4	67,2
Bullet Proof Vests	Public Safety	3,109	1	5	6
Dispatch Recorder System	Public Safety	19,981	1	5	4,0
Surveillance Equipment	Public Safety	22,865	1	10	2,3
Dual Band Radios	Public Safety	159,581	1	10	16,0
Patrol Vehicles (3)	Public Safety	129,556	1	4	32,4
Fire Truck SCBA	Public Safety	24,940	1	20	1,2
Backhoe Heated Emulsion Compartment	Streets	51,961	9	15	3,5
Street Cutter	Streets Streets	9,550	7	10	1,0
Small Tractor	Streets	5,530	5	10	6
3/4 Ton Pickup Truck	Streets	29,734 25,759	4	15 5	2,0
Dump Truck	Streets	96,000	4	15	5,2 6,4
Brush Chipper	Streets	35,693	3	15	2,4
Dump Truck	Streets	73,437	3	15	4,9
3/4 Ton Pickup Truck	Streets	28,965	1	5	5,8
Shredder	Parks	10,675	11	15	7
Playground Equip-Water Fountain	Parks	2,542	9	10	3
Playground Equip-Bridges (2)	Parks	5,500	8	10	6
Poage Park Gazebo	Parks	8,498	7	15	6
Playground Equip-Water Fountains (2)	Parks	5,680	5	10	6
Playground Equip-Poage Base	Parks	13,671	5	20	7
Riding Mower	Parks	8,540	4	5	1,7
Playground Equip-Miscellaneous	Parks	78,163	3	10	7,8
Playground Equip-Merry-Go-Round (1) Riding Mower	Parks Parks	7,107	2	15	5
Playground Equip-Miscellaneous	Parks Parks	9,279 3,577	1 1	5	1,9
Water Fountains	Parks	3,577 8,150	1 1	10 10	4
3/4 Ton Pickup Truck	Parks	28,965	1	5	5,8
Fuel Tracking System	Public Buildings	7,696	4	10	5,8 8
Ice Machine	Public Buildings	3,827	1	10	4
1/2 Ton Pickup	Admin/Inspections	22,607	3	5	4,5
Utility Vehicle	Arboretum	11,282	10	10	1,1
Other remote			, ,		
Utility Vehicle (1)	Arboretum	12,000	2	10	1,2
•	Arboretum Family Center	12,000 1,160	2 10	10 10	1,2

2019-2020 GENERAL EQUIPMENT REPLACEMENT FUND - 103 -

EXPENDITURES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Administration:				
Capital - Vehicles				
20101 - Administrative Vehicle	0	55,000	0	0
Public Safety:		,		_
Capital - Machinery & Equip				
20122 - Bullet Proof Vests	37,265	0	3,109	0
20157 - Dispatch Recorder System	0	25,931	19,981	0
20180 - Surveillance Equipment	12,598	35,000	22,865	0
20184 - Dual Band Radios	0	120,000	159,581	0
20208 - Dispatch Watson Console (1)	0	0	0	0
20211 - Hostage Negotiations Equipment	21,090	0	0	0
Capital - Vehicles	21,000	· ·	v	Ū
20102 - Patrol & Administrative Vehicles (4)	268,599	150,000	129,556	210,600
20115 - Animal Control Transport Compartment (1)	0	0	0	8,362
20143 - Fire Truck (1)	0	300,000	24,940	500,000
Streets:	U	500,000	27,270	500,000
Capital - Machinery & Equip				
20112 - Tractor Loader (1)	0	0	0	80,000
Capital - Vehicles	U	U	U	80,000
20109 - 3/4 Ton Pickup Truck	0	35,000	28,965	0
Parks:	U	33,000	20,903	U
Capital - Machinery & Equip				
20117 - Riding Mower	0	9,300	0.270	0
20146 - Playground Equip-Miscellaneous	0	9,300 8,400	9,279	0
20146 - Playground Equip-Merry-Go-Round	_	•	3,577	0
20146 - Water Fountains	7,107	0 000	0	0
	0	9,800	8,150	0
Capital - Vehicles	0	25,000	20.065	22 000
20110 - 3/4 Ton Pickup Truck (1)	0	35,000	28,965	32,000
Public Buildings:				
Capital - Machinery & Equip	•	7.200	2.025	
20212 - Ice Machine	0	5,300	3,827	. 0
Administration/Inspections:				
Capital - Vehicles	_	_	_	
20126 - 1/2 Ton Pickup (1)	0	0	0	35,000
Carleen Bright Arboretum:				
Capital - Machinery & Equip				
20118 - Utility Vehicle	7,400	0	0	0
Total Expenditures	\$354,059	\$788,731	\$442,795	\$865,962
Ending Fund Balance	\$1,192,896	\$829,565	\$1,243,926	\$837,464

2019-2020 UTILITY EQUIPMENT REPLACEMENT FUND - 503 -

The equipment replacement fund is used to purchase capital items which are replaced on a routine basis. The fund is reimbursed by the appropriate operating fund in annual repayments over the life of the item.

EVENUES		2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
und Balance		\$185,325	\$278,185	\$278,185	\$235,48
Levenues					
Interest Income - UF		3,045	2,500	4,561	3,50
Transfer from Utility Fund		172,700	167,800	167,800	196,80
Proceeds for Sale of Fixed Asse	etc ITF	172,700	0	32,470	190,80
1 10000ds for bare of 1 fixed Asse	ns - O1	\$175,745	\$170,300	\$204,831	\$200,30
otal Resources		\$361,070	\$448,485	\$483,016	\$435,78
	· · · · · · · · · · · · · · · · · · ·	Original			
		Cost	Age	Life	Transfer
UTILITY FUND					
Valve Machine	Water	66,192	9	10	6,60
Tapping Machine & Accessories	Water	3,159	8		•
Chemical Injection System	Water	•		10	3(
Chemical Injection System	Water	35,690 16,396	8 7	15	2,4
Chemical Injection System	Water	•		15	1,1
• •	Water	27,576	6	15	1,8
Chemical Injection System		32,397	5	15	2,2
Tater Hill Well Repairs	Water	273,714	5	10	27,4
Chemical Injection System	Water	30,000	4	15	2,0
3/4 Ton Utility Body Trucks (2)	Water	63,085	4	5	12,6
3/4 Ton Truck	Water	17,815	3	5	3,6
Backhoe	Water	73,672	1	10	7,4
Tapping Machine	Water	3,779	1	5	8
Riding Mower	Water	9,279	1	5	1,9
Chlorine Scales	Water	12,883	1	10	1,3
Jackhammer	Water	6,813	1	10	7
Portable Generator & Connections	Sewer	86,800	10	10	8,7
Harbor Stationary Generator	Sewer	39,000	10	10	3,9
Pipeline Inclinometer System	Sewer	5,740	10	10	6
Stationary Lift Station Generator	Sewer	22,100	9	15	1,5
Stationary Lift Station Generator	Sewer	23,650	8	15	1,6
Stationary Lift Station Generator	Sewer	20,900	7	15	1,4
Stationary Lift Station Generator	Sewer	28,500	6	15	1,9
SCADA System	Sewer	42,500	6	20	2,1
Stationary Lift Station Generator	Sewer	43,420	5	15	2,9
Stationary Lift Station Generator	Sewer	27,100	4	15	1,8
Rodder & Vacuum Truck	Sewer	330,000	4	10	33,0
3/4 Ton Truck (1/2)	Sewer	17,815	3	5	3,6
Rodder & Vacuum Truck	Sewer	329,070	3	10	32,9
Compact Excavator	Sewer	41,000	2	15	2,7
Sewer Camera	Sewer	13,500	2	7	1,9
Stationary Lift Station Generator	Sewer	40,000	2	10	4,0
SCADA Systems (3)	Sewer	32,500	2	10	3,3
Stationary Lift Station Generator	Sewer	35,091	1	10	3,5
SCADA Systems (3)	Sewer	78,537	1	10	7,9
3/4 Ton Truck	Sewer	27,478	1	5	5,50

2019-2020 UTILITY EQUIPMENT REPLACEMENT FUND - 503 -

EXPENDITURES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Water Services:				
Capital - Machinery & Equipment				
20127 - Backhoe	0	83,257	73,672	0
20164 - Utility Trailer (1/2)	0	0	0	3,300
20192 - Tapping Machine	0	4,300	3,779	0
20213 - Riding Mower	0	9,300	9,279	0
20214 - Chlorine Scales	0	16,000	12,883	0
20215 - Fire Hydrant Meter	0	4,400	0	0
20216 - Jackhammer	0	8,000	6,813	. 0
20219 - Water Meter Resetter (1)	0	0	0	5,300
Capital - Vehicles				
20218 - Crane Truck (1/2)	0	0	0	60,000
Sewer Services:				
Capital - Machinery & Equipment				
20147 - Compact Excavator	37,225	0	0	0
20159 - Sewer Camera	12,750	0	0	0
20164 - Utility Trailer (1/2)	0	0	0	3,300
20189 - Stationary Lift Station Generator (1)	32,910	40,000	35,091	45,000
20202 - SCADA Systems	0	45,200	78,537	0
<u> Capital - Vehicles</u>				
20105 - 3/4 Ton Truck	0	35,000	27,478	0
20218 - Crane Truck (1/2)	0	0	0	60,000
Customer Services:				
<u>Capital - Vehicles</u>				
20111 - Compact Truck (1)	0	0	0	24,000
Total Expenditures	\$82,885	\$245,457	\$247,532	\$200,900
Ending Fund Balance	\$278,185	\$203,028	\$235,484	\$234,884

2019-2020 UNCLAIMED MONEY FUND - 203 -

The Unclaimed Money Fund accounts for all unclaimed funds(such as utility account credit balances) as mandated by Chapter 76 of the Texas Property Code.

REVENUES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Fund Balance	\$171	\$171	\$171	\$171
Revenues Unclaimed Property	<u>0</u> \$0	0 \$0	<u>0</u> \$0	<u>0</u> \$0
Total Resources	\$171	\$171	\$171	\$171

EXPENDITURES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Non-Departmental:				
Newspaper Notices	\$0	\$0	\$0	\$0
Total Expenditures	\$0	\$0	\$0	\$0
Ending Fund Balance	\$171	\$171	\$171	\$171

2019-2020 DRUG SEIZURE/FORFEITURE FUND - 210 -

The Drug/Seizure Forfeiture Fund tracks all funds seized by the Public Safety department in conjunction with drug activity. Use of forfeited funds is restricted to expenditures related to drug prevention.

Prior to FY 2000, these funds were included in the General Fund.

REVENUES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Fund Balance	\$26,352	\$26,550	\$26,550	\$27,061
Revenues				
Interest Income	315	300	545	400
Drug Forfeitures	0	0	1,516	0
Transfer from General Fund	0	0	0	0
	\$315	\$300	\$2,061	\$400
Total Resources	\$26,667	\$26,850	\$28,611	\$27,461

EXPENDITURES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Public Safety:				
Uniform Service	\$0	\$0	\$0	\$0
Minor Tools & Equipment	117	0	1,550	0
Machinery & Equipment	0	0	0	0
Total Expenditures	\$117	\$0	\$1,550	\$0
Ending Fund Balance	\$26,550	\$26,850	\$27,061	\$27,461

2019-2020 LAW ENFORCEMENT OFFICER CONTINUING EDUCATION - 211 -

The Law Enforcement Officer Continuing Education Fund is a restricted fund by the State of Texas for the continued education of public safety personnel. Funding is provided directly from the state as collected with fines. Prior to FY 2000, these funds were included in the General Fund.

REVENUES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Fund Balance	\$81	\$91	\$91	\$137
Revenues				
Law Enforcement Officers Continuing Educ.	2,951	2,700	3,026	3,000
Interest Income	25	25	46	25
Transfer from General Fund	0	0	0	0
	\$2,976	\$2,725	\$3,072	\$3,025
Total Resources	\$3,057	\$2,816	\$3,163	\$3,162

EXPENDITURES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Public Safety:	** ***	**		
Schools/Conferences	\$2,966	\$3,000	\$3,026	\$3,000
Total Expenditures	\$2,966	\$3,000	\$3,026	\$3,000
Ending Fund Balance	\$91	(\$184)	\$137	\$162

2019-2020 MUNICIPAL COURT BUILDING SECURITY FUND - 212 -

The Municipal Court Building Security Fund is a restricted fund for the purpose of improving security in Municipal Court buildings. Funds are provided through a special assessment with fines for violations. Prior to FY 2000, these funds were included in the General Fund.

REVENUES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Fund Balance	\$58,477	\$64,266	\$64,266	\$71,169
Revenues				
Municipal Court Building Security	5,040	5,000	5,481	5,000
Interest Income	749	700	1,422	1,000
Transfer from General Fund	0	0	0	0
	\$5,789	\$5,700	\$6,903	\$6,000
Total Resources	\$64,266	\$69,966	\$71,169	\$77,169

EXPENDITURES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Municipal Court:				
Minor Tools & Equipment	\$0	\$0	\$0	\$0
Capital - Buildings & Improvements	\$0	\$0	\$0	\$0
Total Expenditures	\$0	\$0	\$0	\$0
Ending Fund Balance	\$64,266	\$69,966	\$71,169	\$77,169

2019-2020 MUNICIPAL COURT TECHNOLOGY FUND - 213 -

The Municipal Court Technology Fund is a restricted fund for the purpose of improving municipal court systems via technology. Funds are provided through a special assessment with fines for violations.

Prior to FY 2000, these funds were included in the General Fund.

REVENUES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Fund Balance	\$50,216	\$26,201	\$26,201	\$7,018
Revenues				
Municipal Court Technology Fee	6,720	7,000	7,344	7,000
Interest Income	479	300	465	300
Transfer from General Fund	0	0	0	0
	\$7,199	\$7,300	\$7,809	\$7,300
Total Resources	\$57,415	\$33,501	\$34,010	\$14,318

EXPENDITURES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Municipal Court: Capital - Machinery & Equipment	¢21 21 <i>4</i>	¢ο	¢26.002	ΦO
Capital - Office Equipment	\$31,214 0	\$0 0	\$26,992 0	\$0 0
Total Expenditures	\$31,214	\$0	\$26,992	\$0
Ending Fund Balance	\$26,201	\$33,501	\$7,018	\$14,318

2019-2020 MUNICIPAL COURT CHILD SAFETY FUND - 214 -

The Municipal Court Child Safety Fund is a restricted fund for the purpose of enhancing child safety, health, or nutrition. The fund is also used for child abuse prevention and intervention and drug and alcohol abuse prevention. Funds are provided from court fees assessed for the offense of passing a school bus loading or unloading.

REVENUES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Fund Balance	\$43,821	\$56,792	\$56,792	\$71,740
Revenues				
Child Safety Fund	12,319	11,000	13,516	12,000
Interest Income	652	600	1,432	1,000
Transfer from General Fund	0	0	0	0
	\$12,971	\$11,600	\$14,948	\$13,000
Total Resources	\$56,792	\$68,392	\$71,740	\$84,740

EXPENDITURES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Municipal Court: Community Programs	\$0	\$0	\$0	0.2
Total Expenditures	<u>\$0</u>	\$0	\$0 \$0	\$0 \$0
Ending Fund Balance	\$56,792	\$68,392	\$71,740	\$84,740

2019-2020 ASSET FORFEITURE FUND - 215 -

The Asset Forfeiture Fund was set up in FY 2006 to track all funds received from the sale of seized assets.

Use of forfeited funds is restricted to expenditures related to Public Safety.

REVENUES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Fund Balance	\$6,324	\$12,611	\$12,611	\$14,259
Revenues				
Interest Income	104	75	294	200
Asset Forfeitures	6,183	0	1,354	0
Transfer from General Fund	0	0	0	0
	\$6,287	\$75	\$1,648	\$200
Total Resources	\$12,611	\$12,686	\$14,259	\$14,459

EXPENDITURES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Public Safety:				
Uniform Service	\$0	\$0	\$0	\$0
Minor Tools & Equipment	0	0	0	0
Machinery & Equipment	0	0	0	0
Total Expenditures	\$0	\$0	\$0	\$0
Ending Fund Balance	\$12,611	\$12,686	\$14,259	\$14,459

2019-2020 GENERAL EMERGENCY RESERVE FUND - 101 -

The General Emergency Reserve Fund is maintained at all times with a Fund Balance of \$250,000 to be used only in an emergency situation designated by City Council. Prior to FY 2019, the balance was \$150,000.

REVENUES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Fund Balance	\$150,000	\$150,000	\$150,000	\$250,000
Revenues				
Transfers from General Fund	0	100,000	100,000	0
	\$0	\$100,000	\$100,000	\$0
Total Resources	\$150,000	\$250,000	\$250,000	\$250,000
EXPENDITURES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Transfer to Capital Projects Fund	\$0	\$0	\$0	\$0
Total Expenditures	\$0	\$0	\$0	\$0
Ending Fund Balance	\$150,000	\$250,000	\$250,000	\$250,000

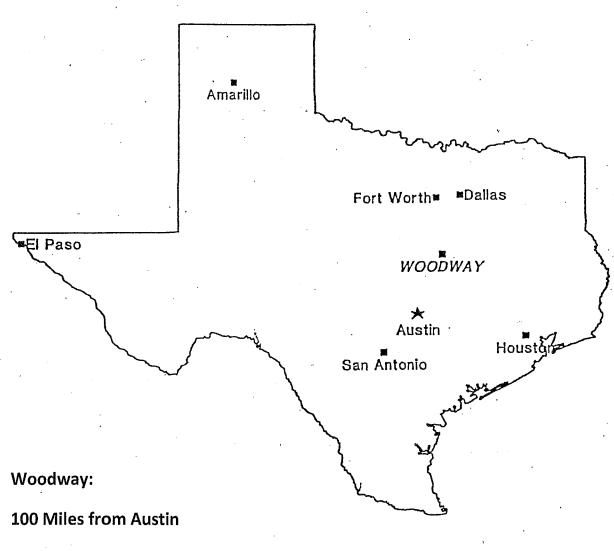
2019-2020 UTILITY EMERGENCY RESERVE FUND - 502 -

The Utility Emergency Reserve Fund is maintained at all times with a Fund Balance of \$250,000 to be used only in an emergency situation designated by City Council.

REVENUES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Fund Balance	\$250,000	\$250,000	\$250,000	\$250,000
Revenues				
Transfers from Utility Fund	0	0	0	0
	\$0	\$0	\$0	\$0
Total Resources	\$250,000	\$250,000	\$250,000	\$250,000
EXPENDITURES	2017-2018 ACTUAL	2018-2019 BUDGET	2018-2019 ESTIMATED	2019-2020 BUDGET
Transfer to Utility Projects Fund	\$0	\$0	\$0	\$0
Total Expenditures	\$0	\$0	\$0	\$0
Ending Fund Balance	\$250,000	\$250,000	\$250,000	\$250,000



STATISTICAL INFORMATION



102 Miles from Dallas

97 Miles from Fort Worth

179 Miles from San Antonio

189 Miles from Houston

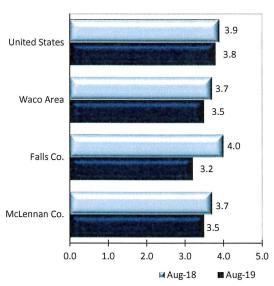
Waco Area Economic Summary

Updated October 02, 2019

This summary presents a sampling of economic information for the area; supplemental data are provided for regions and the nation. Subjects include **unemployment**, **employment**, **wages**, **prices**, **spending**, and **benefits**. All data are not seasonally adjusted and some may be subject to revision. Area definitions may differ by subject. For more area summaries and geographic definitions, see www.bls.gov/regions/economic-summaries.htm.

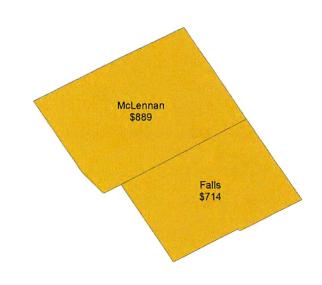
<u>Unemployment rates</u> for the Waco area, selected area counties, and the nation

Unemployment rates



Source: U.S. BLS, Local Area Unemployment Statistics

Average weekly wages for all industries by county Waco area, 1st quarter 2019 (U.S. = \$1,184; Area = \$884)



Source: U.S. BLS, Quarterly Census of Employment and Wages.

Over-the-year changes in employment on nonfarm payrolls and employment by major industry sector



Source: U.S. BLS, Current Employment Statistics.

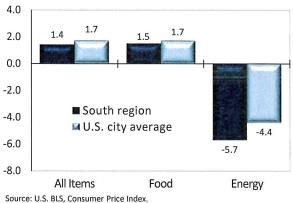
Waco area employment (numbers in thousands)	Aug. 2019	Change fr 2018 to A	
	2000	Number	Percent
Total nonfarm	123.1	1.2	1.0
Mining, logging, and construction	7.8	0.2	2.6
Manufacturing	17.0	0.4	2.4
Trade, transportation, and utilities	21.7	0.5	2.4
Information	1.0	0.0	0.0
Financial activities	7.8	0.2	2.6
Professional and business services	10.9	-0.7	-6.0
Education and health services	21.3	0.6	2.9
Leisure and hospitality	12.6	-0.1	-0.8
Other services	3.5	-0.1	-2.8
Government	19.5	0.2	1.0

Source: U.S. BLS, Current Employment Statistics.



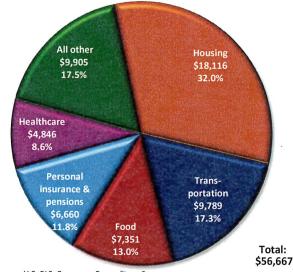
Over-the-year change in the <u>prices paid by urban</u> <u>consumers</u> for selected categories





<u>Average annual spending</u> and percent distribution for selected categories

South Region average annual expenditures 2018



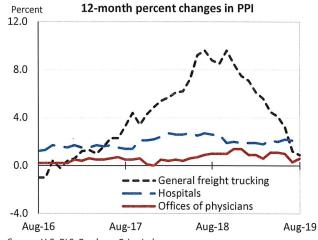
Source: U.S. BLS, Consumer Expenditure Survey.

<u>Employer costs</u> per hour worked for wages and selected employee benefits by geographic division

Private industry, June 2019	West South Central (1)	United States
Total compensation	\$32.21	\$34.44
Wages and salaries	23.24	24.14
Total benefits	8.97	10.30
Paid leave	2.18	2.47
Vacation	1.09	1.27
Supplemental pay	1.23	1.11
Insurance	2.12	2.76
Retirement and savings	1.04	1.31
Legally required benefits	2.40	2.66

(1) West South Central includes AR, LA, OK, and TX. Source: U.S. BLS, Employer Costs for Employee Compensation.

Over-the-year changes in the selling <u>prices received by</u> <u>producers</u> for selected industries nationwide



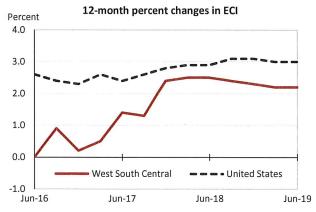
Source: U.S. BLS, Producer Price Index.

Average hourly wages for selected occupations

Occupation	Waco area	United States
Total, all occupations	\$20.94	\$24.98
Dentists, general	77.00	84.54
Human resources managers	52.10	60.91
Computer systems analysts	38.66	45.01
Accountants and auditors	33.13	37.89
Registered nurses	31.20	36.30
Medical secretaries	15.53	17.83
Construction laborers	14.71	19.40
Customer service representatives	14.48	17.53
Security guards	13.01	15.41
Retail salespersons	12.44	13.61
Food preparation workers	10.50	11.94
Cooks, fast food	9.96	10.89

 $Source: U.S.\ BLS,\ Occupational\ Employment\ Statistics,\ May\ 2018.$

Over-the-year changes in wages and salaries



Source: U.S. BLS, Employment Cost Index.

----/---iona/acuthusat a 073 850 4800



CITY OF WOODWAY POPULATION DEMOGRAPHICS - 2010

	Texas	McLennan Co	Woodway
Total Population	25,145,561	234,906	8,452
Age			
Under 5 Years	8%	7%	4%
5 to 19 Years	22%	23%	19%
20 to 29 Years	15%	17%	7%
30 to 39 Years	14%	12%	9%
40 to 49 Years	14%	12%	13%
50 to 59 Years	12%	12%	17%
60 to 69 Years	8%	8%	15%
70 to 79 Years	4%	5%	10%
Over 79 Years	3%	4%	6%
Median Age	33.6	32.7	48.3
Sex Male Female	50% 50%	49% 51%	48% 52%
remaie	3070	3170	5470
Race			
White	46%	60%	87%
Black or African American	11%	14%	3%
Hispanic or Latino	38%	24%	7%

Source: 2010 Census of U.S. Census Bureau

Asian

Other

American Indian and Alaska Native

Native Hawaiian and Other Pacific Islander

0%

4%

0%

1%

0%

2%

0%

1%

0%

1%

0%

1%

PROFILE CITY OF WOODWAY

The City of Woodway is a political subdivision and municipal corporation of the State, duly organized and existing under the laws of Texas as set out in the City's Home Rule Charter. The City was incorporated in 1955, and adopted its Home Rule Charter in 1973. The City operates under a Council/Manager form of government with a City Council comprised of the Mayor and six Councilmembers. The Mayor is elected from and by the City Council on an annual basis.

Woodway is a residential suburb of Waco, located in a wooded, rolling hill area adjacent to Waco's southwestern boundary and Lake Waco. Woodway is approximately bounded by U. S. Highway 84, Texas Highway 6, and Lake Waco. The 2010 census reflected a population of 8,452; however, city officials believe the population to be approximately 9,000.

The City provides public safety (police and fire protection), street maintenance, water and sanitary sewer utilities, three recreational parks, an arboretum, a family center for youth sports, public improvement, planning and zoning, and general administrative services.

Public education in Woodway is provided by the Midway Independent School District and the Waco Independent School District. Higher education is provided in the county by Baylor University, McLennan County Community College, and Texas State Technical College. Combined enrollment of the three higher educational institutions is approximately 30,000.

KEY PUBLIC OFFICIALS

Office	Incumbent	Length of Service	Term Expires
Mayor	Bob Howard	7 Years	May, 2020
Councilmembers	Jane Kittner	24 Years	May, 2022
	Scott A. Giddings	10 Years	May, 2022
	Barbara Grandy	8 Years	May, 2020
	Vic Sober	1 Year	May, 2021
	Keven Kehlenbach	1 Year	May, 2021
	Amine Qourzal	5 Months	May, 2022
City Manager	Shawn Oubre	1 Year	N/A

CITY OF WOODWAY TEN LARGEST TAXPAYERS

Name of Taxpayer Nature of Property

Lehigh White Cement Company Cement Producer

H. E. Butt Grocery Company Supermarket

Waco Medical Office Building LLC Medical Facility

Spring Waco LP Hotel/Motel

Dhruvkish Partners LTD Hotel/Motel

Hollywood Theaters Inc.

Movie Theater Complex

Bill H. Berryhill, M.D. Medical Facility

Vridha Hospitality LLC Hotel/Motel

Heritage Inn Number IX Limited Hotel/Motel

Texas Health Development VI Medical Facility

2018-2019 APPLICABLE TAX RATES

SALES OR USE TAX

State 6.25 County 0.50 City 1.50 8.25%

HOTEL/MOTEL TAX

STATE 6.0% CITY 7.0%

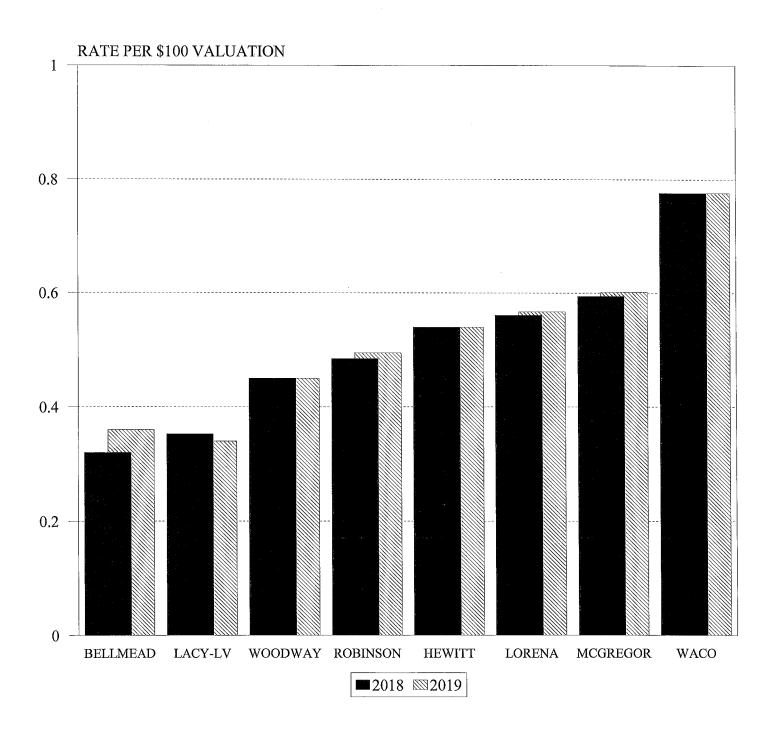
PROPERTY TAXES - RATE/\$100 ASSESSED VALUE

	2017	2018	2019
City of Woodway	\$0.470000	\$0.450000	\$0.450000
Midway ISD	1.320000	1.320000	1.250000
McLennan County	0.505293	0.485293	0.485293
McLennan Community College	0.150346	<u>0.147696</u>	<u>0.147696</u>
Aggregate Tax Rate	\$2.445639	\$2.402989	\$2.332989

COMPARATIVE PROPERTY TAX RATES (RATE/\$100 ASSESSED VALUE)

City	<u>Population</u>	2018 <u>Tax Rate</u>	2019 Tax Rate
City of Waco	124,805	\$0.776232	\$0.776232
City of McGregor	4,987	0.594010	0.601413
City of Lorena	1,691	0.560680	0.566994
City of Hewitt	13,549	0.539677	0.539677
City of Robinson	10,509	0.484500	0.494500
City of Woodway	8,452	0.450000	0.450000
City of Lacy-Lakeview	6,489	0.352628	0.340064
City of Bellmead	9,901	0.319999	0.359999

COMPARATIVE PROPERTY TAX RATES



CITY OF WOODWAY COMPARISON OF PROPERTY VALUES

	2005	2006	2907	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
PROPERTY VALUES: Real Personal less Homestead Cap - Limited Value less Tax Exempt TOTAL		68,206,013 72,970,104 81,726,955 (3,555,799) (1,501,268) (2,469,490 (25,064,823) (22,665,904) (30,072,292) (46,372,536 (690,610,887 730,347,584	~ ~	\$744,682,366 \$ 89,629,063 (8,616,205) (31,774,955) 793,920,269	\$782,087,637 \$ 89,743,840 (12,829,886) (32,673,271) 826,328,320	\$797,362,253 \$86,931,871 (7,766,250) (36,488,869) 840,039,005	\$811,171,503 86,248,396 (4,528,289) (36,250,572) 856,641,038	\$828,467,243 \$75,245,769 (4,147,891) (34,886,130) 864,678,991	8845,342,905 \$917,432,028 74,231,870 87,442,820 (1,585,843) (7,340,952) (39,520,715) (52,475,888) 878,468,217 945,058,008	917,432,028	\$950,465,219 89,292,520 (2,257,532) (52,498,415) 985,001,792	\$1,011,871,994 87,967,090 (8,280,669) (59,813,505) 1,031,744,910	\$1,094,719,814 91,525,900 (14,334,022) (61,473,688) 1,110,438,004	\$1,193,292,173 101,508,290 (22,195,024) (65,101,988) 1,207,503,451	\$1,257,954,859 113,916,390 (11,942,478) (64,633,150) 1,295,295,621
% change from previous year		6.84%	5.75%	8.70%	4.08%	1.66%	1.98%	0.94%	1.59%	7.58%	4.23%	4.75%	7.63%	8.74%	7.27%
EXEMPTIONS: OV65 - Elderly Homestead OV655 - Surviving Spouse	9,360,000	9,620,000	9,890,000	10,260,000	10,572,493 200,000	11,041,840	11,291,840	12,323,791 140,000	12,446,745	12,963,230	13,454,495	13,793,597	14,067,580 100,000	14,335,696	14,446,634
DVS - Disabled Veteran PRODUCTIVITY LOSS - Ag Use FR - Freeport FR - Freeport FC - Pollution Control SO - Solor Toward POY Processed Toward POY	1,639,500 1,263,081 519,733 0	1,654,000 1,248,017 708,551 39,770	1,637,000 1,245,274 1,008,518 0	1,639,200 1,345,399 1,399,257 0	3,608,079 1,342,690 1,506,478 538,274	7,055,615 1,332,595 1,843,533 538,274 0	7,658,435 1,332,595 2,024,819 538,274 0	8,975,805 1,332,595 685,985 2,184,282 0	9,073,088 1,332,160 673,553 2,245,352 19,250	9,941,624 1,092,010 1,352,947 7,409,490 99,560	11,590,234 1,166,520 882,554 6,732,769 128,620	13,039,670 1,166,680 1,039,952 7,253,432 142,370	14,405,564 1,268,520 1,390,523 7,239,710 149,819	16,514,428 1,431,170 2,050,626 7,476,884 114,719	1,595,951 1,998,212 2,703,387 6,973,386 104,251
TOTAL	12,962,314		13,960,792	14,834,156	17,768,014	21,929,857	22,975,963	25,642,458	25,920,148	32,985,331	34,115,762	36,525,701	38,621,726	42,003,523	44,929,801
% change from previous year		3.61%	3.95%	6.26%	19.78%	23.42%	4.77%	11.61%	1.08%	27.26%	3.43%	7.06%	5.74%	8.76%	%16.9
TOTAL TAXABLE VALUE:	\$633,410,222	8633,410,222 8677,180,549 8716,386,792		5779,086,113 \$808,560,306 \$818,109,148 \$833,665,075 \$839,036,533 \$832,548,069 \$912,072,677 \$950,886,030	\$ 908,560,306	3818,109,148	\$833,665,075	\$39,036,533 \$	852,548,069 \$	912,072,677	\$950,886,030	\$995,219,209	\$995,219,209 \$1,071,816,278	\$1,165,499,928	\$1,250,365,820
% change from previous year		6.91%	5.79%	8.75%	3.78%	1.18%	1.90%	0.64%	1.61%	%86'9	426%	4.66%	7.70%	8.74%	7.28%
Tax Revenue per S0.01 on tax rate	\$63,341.02	\$67,718.05	\$71,638.68	\$77,908.61	\$80,856.03	\$81,810.91	\$83,366.51	\$83,903.65	\$85,254.81	\$91,207.27	\$95,088.60	\$99,521.92	\$107,181.63	\$116,549.99	\$125,036.58
Applicable Tax Rate	0.45720	0.45720	0.45720	0.45720	0.45720	0.45720	0.45690	0.45690	0.45690	0.47000	0.47000	0.47000	0.47000	0.45000	0.45000
Total Tax Revenue	\$2,895,951.53	\$2,895,951.53 \$3,096,069,47 \$3,275,320,41		53,561,981.71	\$3,696,737.72	\$3,740,395.02 \$3,809,015.73		\$3,833,557.92	\$3,895,292.13 \$4,286,741.58		\$4,469,164.34	\$4,677,530.28	\$5,037,536.51	\$5,244,749.68	\$5,626,646.19

City of Woodway Service Charges FY 2020

(Basis: FY 2020 Budget)

-	Total	Water (75%)	Sewer (25%)
Administration (FY Budget * 5%)	31,778	23,834	7,944
Finance (FY Budget * 5%)	18,460	13,845	4,615
Streets (Maint Misc FY Budget * 5%)	1,630	1,223	407
Streets (Labor FY Budget * 5%)	15,280	11,460	3,820
City Secretary (FY Budget * 5%)	10,863	8,147	2,716
Inspections (Clerical FY Budget * 25%)	6,559	4,919	1,640
Public Bldgs (FY Budget * 5%)	7,610	5,707	1,903
Public Safety (Technical/Super FY Budget * 2%)	12,262	9,197	3,065
Non-Departmental (FY Budget * 5%)	19,242	14,431	4,811
PROPOSED FY 2020	123,685	92,764	30,921

FY 1999 - Increase Inspections clerical split from 50% to 55% due to increased clerical time required.

FY 1999 - Increase Public Buildings from 10% to 20% due to addition of new service center.

FY 1999 - Increase Public Safety Technical from 10% to 20% due to dispatch as backup for water calls after 5:00pm and weekends as well as water/sewer alarms.

FY 2007 - Add Non-Departmental due to increased charges that relate to the Utility Fund.

FY 2008 - Reduce percentages due to reevaluating amount of time required for the Utility Fund.

FY 2014 - Increase Administration from 10% to 15% due to increased time required.

FY 2018 - Reduce percentages due to reevaluating amount of time required for the Utility Fund.

FY 2019 - Reduce percentages due to reevaluating amount of time required for the Utility Fund.

Sales & Use Tax Comparison City of Woodway

	FY	FY 2015	FY 2016		FY 2017		FY 2018	•	FX 2019	2
	Total Tax Revenue	Total	Total Tax Revenue	Total YTD	Total Tax Revenue	Total XTD	Total Tax Revenue	Total XTD	Total Tax Revenue	Total YTD
) 0	\$181,204.29	\$181,204.29	\$141,730.02	\$141,730.02	\$197,628.29	\$197,628.29	\$198,245.93	\$198,245.93	\$217,281.67	\$217,281.67
Nov	234,135.19	415,339.48	239,842.72	381,572.74	245,142.64	442,770.93	248,168.19	446,414.12	264,045.61	481,327.28
Dec	181,523.15	596,862.63	201,919.94	583,492.68	200,405.60	643,176.53	205,602.06	652,016.18	259,994.44	741,321.72
Jan	165,961.41	762,824.04	182,949.95	766,442.63	187,597.17	830,773.70	198,662.72	850,678.90	166,282.55	907,604.27
Feb	232,681.10	995,505.14	250,179.39	1,016,622.02	261,216.67	1,091,990.37	251,539.17	1,102,218.07	266,390.57	1,173,994.84
Mar	170,116.88	1,165,622.02	175,659.06	1,192,281.08	184,903.43	1,276,893.80	198,830.10	1,301,048.17	193,761.29	1,367,756.13
Apr -	162,319.99	1,327,942.01	175,164.23	1,367,445.31	176,458.63	1,453,352.43	182,816.36	1,483,864.53	231,369.28	1,599,125.41
May	238,905.56	1,566,847.57	253,257.64	1,620,702.95	245,501.08	1,698,853.51	284,121.99	1,767,986.52	226,409.81	1,825,535.22
Jun	189,582.34	1,756,429.91	178,565.25	1,799,268.20	89,806.59	1,788,660.10	203,456.98	1,971,443.50	210,130.74	2,035,665.96
//	188,917.02	1,945,346.93	178,653.70	1,977,921.90	188,070.36	1,976,730.46	212,601.65	2,184,045.15	220,606.85	2,256,272.81
Aug	273,861.69	2,219,208.62	233,412.22	2,211,334.12	254,331.94	2,231,062.40	295,406.90	2,479,452.05	269,279.89	2,525,552.70
Sep	166,361.65	2,385,570.27	257,744.20	2,469,078.32	211,832.91	2,442,895.31	245,127.11	2,724,579.16	277,259.68	2,802,812,38
£	TOTAL \$2.385.570.27		\$2,469,078,32		\$2,442,895.31		\$2,724,579.16		\$2,802,812.38	

Audit Adjustments:

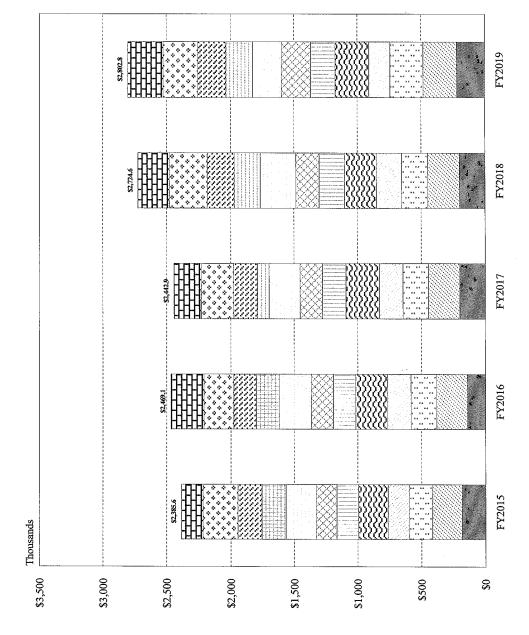
09/15 09/16 09/17 09/18 09/19

includes year end accrual and reversal of previous year end accrual includes year end accrual and reversal of previous year end accrual includes year end accrual and reversal of previous year end accrual includes year end accrual and reversal of previous year end accrual includes year end accrual and reversal of previous year end accrual

excludes year end accrual and reversal of previous year end accrual

" Welcome Home to Woodway "

SALES & USE TAX COMPARISON





PUBLIC UTILITIES - WATER/WASTEWATER SYSTEM PROFILE

Waterworks System

The City of Woodway waterworks system contains six (6) distinct hydropneumatic type pressure plants supplied by deep wells at each plant for a primary source of supply. In addition, the system includes a 4,058 meters distribution system and 7.58 million gallons of storage capacity. The system can produce 4.09 million gallons of water each day.

Monthly Water Rates

	Effective November 1, 2018	Effective November 1, 2019
Residential/Inside City Limits (incl	uding Multiple Users)	
First 2,000 gallons	\$30.00 (Minimum)	\$30.00 (Minimum)
2,001 to 15,000 gallons	3.80 /thousand gallons	3.80 /thousand gallons
15,001 to 35,000 gallons	4.80 /thousand gallons	4.80 /thousand gallons
35,001 gallons and over	5.95 /thousand gallons	5.95 /thousand gallons
Commercial/Inside City Limits First 2,000 gallons (3/4" meter) First 2,000 gallons (1" meter) First 2,000 gallons (1.5" meter) First 2,000 gallons (2" meter) First 2,000 gallons (3" meter) First 2,000 gallons (4" - 8" meter) 2,001 to 15,000 gallons 15,001 to 35,000 gallons	\$40.00 (Minimum) 50.00 (Minimum) 62.00 (Minimum) 92.00 (Minimum) 150.00 (Minimum) 300.00 (Minimum) 3.80 /thousand gallons 4.80 /thousand gallons	\$40.00 (Minimum) 50.00 (Minimum) 62.00 (Minimum) 92.00 (Minimum) 150.00 (Minimum) 300.00 (Minimum) 3.80 /thousand gallons 4.80 /thousand gallons
35,001 gallons and over	5.95 /thousand gallons	5.95 /thousand gallons

Outside City Limits

Rates are 1.5 times the rate for inside the city limits.

Wastewater System

The Wastewater collection system includes ten force main lift stations and gravity flow facilities feeding into a collection system which ties into a regional wastewater treatment plant operated by the City of Waco.

Monthly Wastewater Rates

Effective November 1, 2018

Effective November 1, 2019

Residential (Based on Average January and February Water Consumption)

Base

\$19.00 (Minimum)

\$ 19.00 (Minimum)

Usage

2.00 /thousand gallons

2.00 /thousand gallons

Commercial (Based on Average January and February Water Consumption)

Base

\$23.00 (Minimum)

\$ 23.00 (Minimum)

Usage

2.00 /thousand gallons

2.00 /thousand gallons

CITY OF WOODWAY WATER SALES (HISTORICAL) ACTUAL GALLONS SOLD

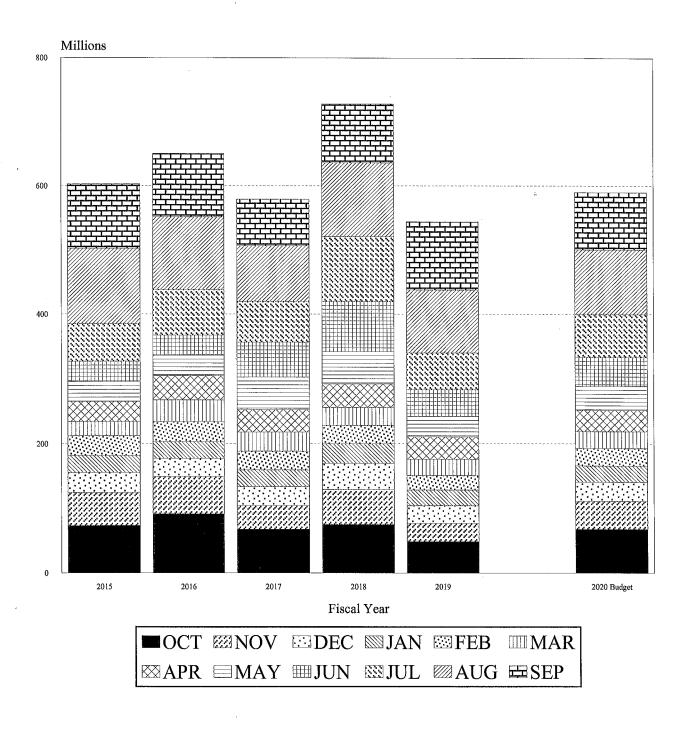
						5 YR	MONTHLY % OF
MONTH	FY15	FY16	FY17	FY18	FY19	AVG	AVG YR
October	73,023,600	91,212,180	67,665,511	74,842,146	48,425,778	71,033,843	11.442%
November	50,896,700	57,967,700	36,121,301	54,219,743	28,659,404	45,572,970	7.341%
December	31,398,900	28,074,600	29,763,604	40,835,101	26,820,600	31,378,561	5.054%
January	26,355,200	25,832,300	25,916,226	30,427,603	24,369,300	26,580,126	4.281%
February	30,699,100	31,410,314	29,005,397	28,669,055	22,393,100	28,435,393	4.580%
March	21,893,000	33,314,600	29,618,486	27,570,079	25,419,200	27,563,073	4.440%
April	31,218,716	37,403,500	34,650,294	36,514,752	34,662,512	34,889,955	5.620%
May	30,423,900	31,186,900	50,048,436	49,472,347	31,586,112	38,543,539	6.208%
June	31,191,000	31,066,400	53,813,883	77,281,615	41,000,011	46,870,582	7.550%
July	57,902,200	70,648,700	63,113,453	101,215,314	56,871,110	69,950,155	11.267%
August	116,801,500	113,101,900	86,430,286	115,188,231	97,424,506	105,789,285	17.040%
September	100,845,035	99,040,585	72,775,515	92,306,411	106,116,324	94,216,774	15.176%
Total Gallons	602,648,851	650,259,679	578,922,392	728,542,397	543,747,957	620,824,255	100.000%

CITY OF WOODWAY PROJECTED WATER SALES (GALLONS) FY 2020

MONTH	2015-2019 5 YR AVG	MONTHLY % OF AVG YR	BUDGET FY 2020	ACTUAL FY 2020	VARIANCE FROM BUDGET	ACTUAL % OF BUDGET	VARIANCE FROM AVERAGE	ACTUAL % OF AVERAGE
October	71,033,843	11.442%	67,484,091					
November	45,572,970	7.341%	43,295,566					
December	31,378,561	5.054%	29,810,490					
January	26,580,126		25,251,846					
February	28,435,393	4.580%	27,014,400					
March	27,563,073	4.440%	26,185,672					
April	34,889,955	5.620%	33,146,410					
May	38,543,539	6.208%	36,617,415					
June	46,870,582	7.550%	44,528,333					
July	69,950,155	11.267%			,			
August	105,789,285	17.040%	100,502,710					
September	94,216,774	15.176%	89,508,509					
Total Gallons	620,824,255	100.000%	589,800,000	0	0		0	:

WATER SALES

(GALLONS)



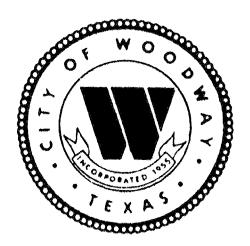
ANALYSIS OF CHANGE IN EXPENDITURES

	FY 2019		FY 2020		CHANGE	
GENERAL FUND				į		
4101 - City Secretary	\$203,156	1.95%	\$217,251	1.97%	\$14,095	6.94%
4103 - Administration	550,864	5.29%	635,567	5.75%	\$84,703	15.38%
4105 - Finance	343,825	3.30%	369,206	3.34%	\$25,381	7.38%
4109 - Non-Denartmental	584,224	5.61%	384,835	3.48%	(\$199,389)	-34.13%
Division Total	1,682,069	16.16%	1,606,859	14.55%	(75,210)	-4.47%
4201 - Public Safety	5,440,292	52.26%	5,981,779	54.15%	\$541,487	6.95%
4203 - Municipal Courts	194,253	1.87%	227,870	2.06%	\$33,617	17.31%
Division Total	5,634,545	54.12%	6,209,649	56.22%	575,104	10.21%
4301 - Streets	486,777	4.68%	481,566	4.36%	(\$5,211)	-1.07%
4302 - Sanitation	920,000	8.84%	000'866	6.03%	\$78,000	8.48%
4303 - Parks	416.274	4.00%	441,853	4.00%	\$25,579	6.14%
4304 - Public Buildings	164,282	1.58%	152,197	1.38%	(\$12,085)	-7.36%
4401 - Inspections	354,219	3.40%	307,436	2.78%	(\$46,783)	-13.21%
Division Total	2,341,552	22.49%	2,381,052	21.56%	39,500	1.69%
4604 - Community Development	53.675	0.52%	53,675	0.49%	80	0.00%
4605 - Fconomic Develonment	0	0.00%	0	0.00%	80	0.00%
4606 - Woodway Beautiful	0	0.00%	0	0.00%	80	0.00%
4607 - Youth Commission	3,050	0.03%	3,050	0.03%	20	0.00%
4609 - Carleen Bright Arboretum	447,660	4.30%	499,235	4.52%	\$51,575	11.52%
4603 - Woodway Family Center	247.961	2.38%	292,466	2.65%	\$44,505	17.95%
Division Total	752,346	7.23%	848,426	7.68%	96,080	12.77%
TOTAL GENERAL FUND	10,410,512	100.00%	II,045,986	100.00%	635,474	6.10%
UTILITY FUND						
4501 - Water Services	2,738,803	49.97%	2,970,811	53.42%	\$232,008	8.47%
4502 - Sewer Services	953,450	17.40%	988,091	17.77%	\$34,641	3.63%
4503 - Customer Services	1,788,547	32.63%	1,601,898	28.81%	(\$186,649)	-10.44%
Division Total	5,480,800	100.00%	5,560,800	100.00%	80,000	1.46%
TOTAL UTILITY FUND	5,480,800	100.00%	5,560,800	100.00%	80,000	1.46%

Summary of New Capital Expenditures FY 2020

FY 2020			
Department	Description	Amount	
General Fund			
Administration	1 - Computer	\$2,500	
Arboretum	1 - Sound System	4,000	
City Secretary	1 - Fire Proof Storage Cabinet	3,499	
Municipal Court	1 - Desk/Cabinet	2,000	
Municipal Court Parks	1 - Laptop & Printer/Copier 1 - Pressure Washer	700	
Public Buildings	1 - Pressure Washer 1 - Shop Garage Door	750 1,200	
Public Safety	4 - Ballistic Vests	4,000	
Public Safety	3 - Dispatch Chairs	3,000	
Public Safety	2 - Dispatch Monitors	1,000	
•			
	- FUND TOTAL -		\$22,649
Utility Fund			
Customer Service	1 - Utility Payment Drop Box	\$2,500	
Water	1 - Industrial Air Compressor	2,000	
	- FUND TOTAL -		\$4,500
Park Projects Fund			
Parks	Woodway Park Restrooms	\$186,000	
	- FUND TOTAL -		\$186,000
General Capital Proje	cts Fund		
Public Buildings	Community Services Building Renovation	\$500,000	
Streets	Slurry Seal Program	300,000	
Streets	Sidewalks	28,000	
Streets	Harbor Drive Reconstruction	483,886	
	- FUND TOTAL -		\$1,311,880
Future Capital Street l	Improvement Fund		
Streets	Little River, White River, Brookhollow, Harbor	\$3,400,000	
	- FUND TOTAL -		\$3,400,000
Arboretum Constructi	on Fund		
Arboretum	Alllison's Garden Make Over	\$10,000	
Arboretum	Solar Bollard Lighting (Wood Valley)	22,950	
Arboretum	Designated Memorials/Honorariums	30,000	
	- FUND TOTAL -		\$62,950
			\$02,750
Utility Capital Project Water		6150.000	
Water	Miscellaneous Pump/Well Repair Tater Hill Well Flow Control Valves	\$150,000 15,400	
Water	Santa Fe Well Electric Gate	8,000	
Water	Replace 2" Water Line With 6" Line	200,000	
	- FUND TOTAL -		\$373,400
2017 Utility Improvem		ф и иоо оос	
Waste Water	West Fairway Road Waste Water Interceptor	\$7,700,000	
	- FUND TOTAL -		\$7,700,000
Tourism Fund			
Public Buildings	South Tower Lettering & Lighting	\$4,200	
	- FUND TOTAL -		\$4,200
General Equipment Re	eplacement Fund		
Admin/Inspections	1 - 1/2 Ton Pickup Truck	\$35,000	
Parks	1 - 3/4 Ton Pickup Truck	32,000	
Public Safety	4 - Patrol & Administrative Vehicles	210,600	
Public Safety	1 - Animal Control Transport Compartment	8,362	
Public Safety	1 - Fire Truck	500,000	
Streets	1 - Tractor Loader	80,000	
	- FUND TOTAL -		\$865,962
Utility Equipment Rep	lacement Fund		
Customer Service	1 - Compact Truck	\$24,000	
Waste Water	.5 - Utility Trailer	3,300	
Waste Water	1 - Stationary Lift Station Generator	45,000	
Waste Water	.5 - Crane Truck	60,000	
Water	.5 - Utility Trailer	3,300	
Water Water	1 - Water Meter Resetter ,5 - Crane Truck	5,300	
YY at CF		60,000	
	- FUND TOTAL -	-	\$200,900
	- GRAND TOTAL -		\$14,132,44
	## TT7 7 TT . TT7 1		

" Welcome Home to Woodway "



MASTER FEE SCHEDULE



Adopted: August 30, 2019 Effective: October 1, 2019

Page 1 of 10

WOODWAY MASTER FEE SCHEDULE

CITY OF WOODWAY MASTER FEE SCHEDULE I. PUBLIC SAFETY FEES

A .			onitoring	
	1.		ect alarm monthly fee	\$19.95
	2.		nyalid burglar alarms responded to during a 12-month period	
		a.	Five (5) or less	No charge
		b.	Six (6) or more	\$35.00 each
	3.		nvalid holdup alarms responded to during a 12-month period	
		a.	Two (2) or less	No charge
		b.	Three (3) to four (4)	\$50.00 each
		С.	Five (5) to six (6)	\$100.00 each
		d.	Seven (7) or more	\$150.00 each
В.	Ani	mal co		72000
	1.		cial exemption permit application fee	\$100.00
	2.		rup fee	——————————————————————————————————————
		a.	First pickup of animal (waived if animal is chipped)	\$100.00
		b.	Second pickup of animal	\$125.00
		c.	Third and subsequent pickups	\$150.00
		d.	Overnight boarding fee (per night)	\$ 25.00
C.	Peri		r liquefied flammable gas container	\$80.00
D.		servi		Ψ00.00
	1.		allation and remodeling of fire protection system	White the same of
		a.	Hood and duct suppression systems	\$40.00 plus \$2.50/head
		b.	Sprinkler systems	\$65.00 plus \$0.30 /head
		<u>с.</u>	Standpipe systems	\$65.00 plus \$5.00/outlet
		<u>d.</u>	Fire pump installation	\$30.00
		e.	Fire alarm system	\$65.00 plus \$1.00/device
		f.	Commercial paint booth systems	\$55.00 plus \$2.50/head
		g.	Additional permits initiated	\$35.00 plus \$2.30/flead
	2.		allation and removal of fuel storage tanks and dispensing systems	ψ33.00
		a.	Installation of underground or above ground storage tanks and/or	\$80.00 for first tank, plus \$25.00
		a.	dispensers	per additional tank at same
			dispensers	location and \$2.00/nozzle on
				dispensers
		b.	Removal of underground storage tanks	\$65.00 for first tank,
		U.	romovar of analysionage tanks	plus \$25.00 per additional
				tank at same location
	3.	Sin	gle events or activities	tank at banto tocation
		a.	Pyrotechnical display or fireworks display	\$105.00 plus \$250.00 for each
		٠.,	Tyrovoninous display of into those display	hour of standby per fire company
		b.	Special assembly activities	\$105.00 plus \$250.00 for each
			Spoons assembly assirtates	hour of standby per fire company
		С.	Trench burn	\$105.00 plus \$250.00 for each
		٠.	- Traver V WALL	hour of standby per fire company
E.	Soli	icitor	permit	\$100.00 per person
<u>=:-</u> F.				\$20.00
				\$50.00
F. G.	Rep	lacem	ent of permit card Filming permit	\$2

Adopted: August 30, 2019 Effective: October 1, 2019 Page 2 of 10

CITY OF WOODWAY MASTER FEE SCHEDULE II. CARLEEN BRIGHT ARBORETUM FEES

Note: The suggested fees for the new special events center are based on current market conditions.

A.	Whi	tehall Center (Includes terrace, patio, cleaning, and use of indoor tables and chairs)	
7 1.	1.	Rates	***************************************
		a. Per day - 10:00 a.m. to 1:00 a.m. Friday or Saturday	\$1000.00
		b. Off-peak rate (Sunday-Thursday)	\$ 750.00
	2.	Non-profit and "Friends" rates	\$ 720.00
		a. Per day – 10:00 a.m. to 1:00 a.m. – Friday or Saturday	\$ 900.00
		b. Off-peak rate (Sunday-Thursday)	\$ 650.00
	3.	Business/organization rentals (includes inside tables and chairs)	
		a. First hour of rental (M-Th, 8:00 a.m. to 5:00 p.m., excluding holidays)	\$ 150.00
		b. Each additional hour of rental	\$50.00 (maximum \$ 300.00)
B.	Outo	door learning center/gazebo (Only available as a stand-alone rental Monday-Thursday,	\$ 250.00
		a.m. to 5:00 p.m.; otherwise included with The Pavilion.)	\$125.00 per hour Monday-
		,, r, r,	Thursday between 8:00 a.m.
			and 5:00 p.m.
C.	The	Pavilion (Includes Gazebo, cleaning and use of inside tables and chairs)	
	1.	Rates	
		a. Saturday rate - 10:00 a.m. to 1:00 a.m.	\$3,000.00
		b. Friday rate	\$2,500.00
		c. Off-peak rate (Sunday-Thursday)	\$2,000.00
	2.	Non-profit and "Friends" rates	
		a. Saturday rate - 10:00 a.m. to 1:00 a.m.	\$2,750.00
		b. Friday rate	\$2,250.00
		c. Off-peak rate (Sunday-Thursday)	\$1,750.00
	3.	Business/organization rentals	
		a. First hour of rental (Monday-Thursday, 8:00 a.m. to 5:00 p.m., excluding holidays)	\$350.00
		b. Each additional hour of rental	\$125.00 (maximum \$725.00)
	4.	Additional services	+(
		a. Cordless microphone rental	\$50.00
		b. Screen and projector rental	\$150.00
D.	Seci	urity (per hour/per officer with a 2 hour minimum)	\$ 40.00
Ε.		ndant (per hour/per attendant)	\$ 40.00
		es: (1) To be paid with rental fees 30 days prior to event; (2) Attendant fees for any portion	7
		se occurring during office hours will be waived	
F.		osit (refundable/non-refundable in event of cancellation)	
	1.	Whitehall Center	\$500.00 plus 50% of rental fee
	2.	The Pavilion	\$500.00 plus 50% of rental fee
	3.	Outdoor learning center/gazebo (Only available as a stand-alone rental Monday-Thursday, 8:00 a.m. to 5:00 p.m.)	\$300.00
G.	Ann	ual membership - "Friends of the Carleen Bright Arboretum"	\$96.00
H.		er items available for rent at either location	
	1.	Portrait easel	\$10.00
	2.	Table (8') with bar top and black skirting	\$50.00
I.		dor fee	\$25.00 per vendor, per event
<u>J.</u>		skend Package Rates	Tables per forder, per over
	1.	Whitehall Center - Friday and Saturday (25% discount)	\$1500.00
		(== , 0 0,0000,000)	\$500.00 secure the date
			deposit $+ \frac{1}{2}$ of rental fee

Adopted: August 30, 2019 Effective: October 1, 2019 Page 3 of 10

2.	Whitehall Center - Saturday and Sunday (25% discount)	\$1312.50
		\$500.00 secure the date
		deposit + ½ of rental fee
3.	Whitehall Center - Friday, Saturday & Sunday (25% discount)	\$2,063.00
		\$500.00 security deposit
		+ ½ of rental fee
4.	The Pavilion - Friday and Saturday (25% discount)	\$4,125.00
		\$500.00 security deposit
		+ ½ of rental fee
5.	The Pavilion - Saturday and Sunday (25% discount)	\$3,750.00
		\$500.00 security deposit
		+ ½ of rental fee
6.	The Pavilion – Friday, Saturday & Sunday (25% discount)	\$5,625.00
		\$500.00 security deposit
		+1/2 of rental fee
7.	Whitehall Center and The Pavilion - one single day (25% discount off Whitehall	\$3,250.00 Friday
	Center)	\$3,750.00 Saturday
		\$2,562.00 Sunday
		\$500.00 security deposit
		+ ½ of rental fee
8.	Whitehall Center and The Pavilion - Whitehall Center on Friday, and The Pavilion on	\$3,750.00
	Saturday (25% discount off Whitehall Center)	\$500.00 security deposit
		+ ½ of rental fee
9.	Whitehall Center and The Pavilion - Whitehall Center and The Pavilion on Friday, and	\$4,875.00
	The Pavilion on Saturday	\$500.00 security deposit
		+ ½ of rental fee
10.	Entire property – Friday, Saturday & Sunday (25% discount)	\$7,688.00
		\$500.00 security deposit
		+ ½ of rental fee

CITY OF WOODWAY MASTER FEE SCHEDULE III. REFUSE SERVICES FEES

A.	Resi	idential					
	1.	Household single resi				\$16.50/month	, twice/week pickup
	2.	Large trash/bulky iter	n (per call)				\$60.00/load
B.	Con	nmercial					
	1.	Hand pickup					\$19.80 /month
	2.	Bulk dumpsters/conta	iners				
		a. Per month - sch	eduled pickups per w	eek			
		Size	<u>1/Wk</u>	<u>2/Wk</u>	3/Wk	4/Wk	<u>5/Wk</u>
		2 Yd	\$68.00	\$136.00	\$206.00	\$272.00	\$340.00
		3 Yd	\$77.00	\$158.00	\$238.00	\$317.00	\$393.00
		4 Yd	\$90.00	\$179.00	\$269.00	\$357.00	\$449.00
		6 Yd	\$109.00	\$223.00	\$332.00	\$444.00	\$556.00
		8 Yd	\$133.00	\$266.00	\$395.00	\$528.00	\$660.00
		6 Yd k	\$240.00	\$476.00	\$715.00	\$954.00	\$1,194.00
		b. Extra pickup (in	n addition to regular se	cheduled pickups)			\$75.00 /pickup
	3.	Roll-off containers (p	er haul, minimum one	haul per billing per	iod)		
		a. On call, non-scl	heduled				
7/2		1) 15 yar	·d				\$198.00

Adopted: August 30, 2019 Effective: October 1, 2019 Page 4 of 10

		2) 20 yard	\$216.00
		3) 30 yard	\$255.00
		4) 40 yard	\$300.00
	ъ.	Regular, scheduled (minimum of two pickups per billing period)	
		1) 15 yard	\$186.00
		2) 20 yard	\$204.00
		3) 30 yard	\$243.00
		4) 40 yard	\$287.00
	c.	Deposit	All roll-off/dumpster billing
		•	accounts are required to maintain
			a deposit in the amount equal to
			one haul charge which will be
			applied to the final bill
••••	d.	Initial fee	\$20.00
	e.	Excessive weight, per each ton over 10 ton maximum	\$25.00
4.	Cor	npactors	
	a.	Monthly rental	\$470.00
	Ъ.	Compactor wash	\$318.00
5.	Loc	king lids	
	a.	One time set-up charge	\$75.00
	b.	Monthly rate	\$0.00 each

		<u>CITY OF WOODWAY MASTER FEE SCHEDULE</u> IV. LANDFILL PERMIT FEES	
<u>A</u> .	Pass	senger vehicles and trucks	
	1.	Up to and including half ton pickup truck	\$12.00/load
	2.	Three-fourth ton pickup truck	\$18.00/load
	3.	One ton pickup truck	\$24.00/load
	4.	One and one half ton pickup truck	\$36.00/load
	5.	Two ton pickup truck	\$48.00/load
	6.	Dump truck (5-6 cubic yards)	\$180.00/load
	7.	Dump truck (over 6 cubic yards)	\$24.00/ton
В.	Sing	gle axle trailers	
	1.	Eight foot trailer	\$24.00/load
	2.	Ten foot trailer	\$36.00/load
	3.	Twelve foot trailer	\$36.00/load
	4.	Over twelve foot trailer	\$60.00/load
C.	Dou	ble axle trailers	
	1.	Fourteen feet or less	\$60.00/load
	2.	Sixteen feet and over	\$96.00/load

<u>CITY OF WOODWAY MASTER FEE SCHEDULE</u> V. PARKING PERMITS	
Long-term parking special permit	\$100.00/permit

Adopted: August 30, 2019 Effective: October 1, 2019 Page 5 of 10

		Ĉ	20,2	ľ	١	7	()	I	1	1	Ä	Í	Č)	Ć)	Ï)	Ĭ	٦	1	À	Ž		Ÿ		Ì	V	1	1	Š	1	5	j	ľ	Ï	Ţ,	F	ł	Mark &	ŀ		E	Ĭ	Ë		Š	(j	F	I	F	ij	Ď	ĺ	Ü	Ï	ij	Ë		
Ţ	V	Ì	が近	Ġ	100	4	Ī	₹	A	à	Ċ	ì	E	1,000,00	Ċ		Á	1			Н	1	1	Ē	•	S	1	ľ	1	۱	1	ĺ		Ě	をある	Š	•	I		Ï	代が	İ	Ċ	20000	P	I	Ċ	F		١	1	Ï	1	1	S	1	E	Ï		Ē	Š	

_A	Garage sale permit fee	\$10.00
B.	Estate sale permit fee	\$50.00

CITY OF WOODWAY MASTER FEE SCHEDULE VII. PARK FACILITY RENTAL FEES

A.		ilion	
	1.	Minimum three (3) hours	
		a. Woodway residents	\$50.00
		b. Non-Woodway residents	\$60.00
	2.	Additional hours	\$15.00/hour
	3.	Use of water and/or electricity	\$5.00 each
	4.	Excessive water usage fee (for water slides and etc.)	\$30.00
	5.	Excessive electricity usage fee (for overloads)	At cost - for City staff and
			electrician
<u>B.</u>	Gaz	ebo/small shelter	
	1.	Minimum three (3) hours	
		a. Woodway residents	\$25.00
		b. Non-Woodway residents	\$35.00
	2.	Additional hours	\$15.00/hur
	3.	Use of water and/or electricity (if available)	\$5.00 each
•••	4.	Excessive water usage fee (for water slides and etc.)	\$30.00
	5.	Excessive electricity usage fee (for overloads)	At cost - for City staff and
			electrician
_C		ual membership - "Friends of the Woodway Parks"	\$60.00
D.		0% discount off total bill for "Friends of the Woodway Parks" members, excluding	(10% Discount for "Friends")
	elec	tricity and water usage	

CITY OF WOODWAY MASTER FEE SCHEDULE VIII. WATER RATE SCHEDULE

A.	A. Residential service within the city limits					
	1.	First 2,000 gallons	\$30.00 /month			
	2.	2,001 to 15,000 gallons	\$3.80 /thousand			
	3.	15,001 to 35,000 gallons	\$4.80 /thousand			
	4.	35,001 gallons and over ·	\$5.95 /thousand			
В.	Con	mercial service within the city limits				
	1.	First 2,000 gallons (3/4" meter), minimum	\$40.00/month			
	2.	First 2,000 gallons (1" meter), minimum	\$50.00/month			
	3.	First 2,000 gallons (1.5" meter), minimum	\$62.00/month			
	4.	First 2,000 gallons (2" meter), minimum	\$92.00/month			
	5.	First 2,000 gallons (3" meter), minimum	\$150.00/month			
	6.	First 2,000 gallons (4" to 8" meter), minimum	\$300.00/month			
	7.	2,001 to 15,000 gallons	\$3.80 /thousand			
	8.	15,001 to 35,000 gallons	\$4.80 /thousand			
250	9.	35,001 gallons and over	\$5.95 /thousand			
430	"Welcome Home to Woodway "					

Adopted: August 30, 2019 Effective: October 1, 2019 Page 6 of 10

C.	Service outside the city limits	1.5 times the rate for inside the city limits
D.	Service within the city, by multiple users	
	1. First 2,000 gallons	\$30.00/month, times number of users served
	2. 2,001 to 15,000 gallons	\$3.80/thousand, times number of users served
	3. 15,001 to 35,000 gallons	\$4.80/thousand, times number of users served
	4. 35,001 gallons and over	\$5.95/thousand, times number of users served

ţ.	CITY OF WOODWAY MASTER FEE SCHEDULE IX. WATER SERVICE CONNECTION FEES	
_A.	Deposit for residential service	
	1. Owners	\$100.00
	2. Renters	\$200.00
_B.	Deposit for commercial water service (based on meter size)	
	1. ¾" meter; 1" meter; 1.5" meter; 2" meter	\$100.00
	2. 3" meter	\$150.00
	3. 4" - 8" meter	\$300.00
<u>C.</u>	Deposit for fire hydrant meter	\$300.00
D.	Initial turn-on fee	\$20.00
Ε.	Delinquent processing fee	\$15.00
F.	Reconnection fee - working hours (Monday - Friday, 8:00 a.m 5:00 p.m.)	\$50.00
G.	Reconnection fee - after hours	\$95.00
H.	Re-read fee - after original read and one re-read	\$20.00
<u>I.</u>	Meter testing fee	\$50.00

	CITY OF WOODWAY MASTER FEE SCHEDULE X. WASTE WATER RATE SCHEDULE	
A.	Residential service	
	1. Base (0 g.)	\$19.00/month
	2. Usage per 1,000 gallons (based on average water consumption of monthly service periods beginning in January and February)	\$2.00/thousand
B.	Commercial service	
	1. Base	\$23.00/month
	2. Usage per 1,000 gallons (based on average water consumption of monthly service periods beginning in January and February)	\$2.00/thousand
C.	Any discharge to the sewer works stronger than 250 milligrams per liter BOD and/or 250 milligrams per liter suspended solid, must be approved by the City	
	1. Additional surcharge (per milligram per liter of BOD in excess of 250 milligrams per liter per 1,000,000 gallons of flow)	\$0.08
	 Additional surcharge (per milligram per liter of suspended solids in excess of 250 milligrams per liter per 1,000,000 gallons of flow) 	\$0.10

Adopted: August 30, 2019 Effective: October 1, 2019 Page 7 of 10

CITY OF WOODWAY MASTER FEE SCHEDULE XI. BUILDING PERMITS AND OTHER COMMUNITY SERVICES & DEVELOPMENT DEPARTMENT FEES

dom	eral construction permit fees (Penalty for no permit: Double fee for first offense;	
	ble fee +\$200.00 for subsequent offenses)	
1.	New residential/commercial/industrial building/deck/patio cover, per square foot of total slab space + floor space of upper levels	\$0.2
	Minimum fee	\$75.
2.	Additions (changes of footprint located within five feet of main structure) per square foot of added area	\$0.2
	Minimum fee	\$75.
3.	Repairs/remodels/alterations, per square foot of repaired/remodeled/altered area	\$0.
	Minimum fee	\$75.
4.	Accessory structures (located five feet or more from main structure)	
	a. Buildings	\$40.00 for accessory buildi ≤ 200 square for
		\$75.00 for accessory buildi \geq 201 square for
	b. Wind & Solar energy systems	\$200.00 ea
	c. PODS/temporary storage container – per 30 calendar days, with a maximum	\$25.00 per 30 calendar da
	of 60 days per one-year period	Ψ23.00 per 30 carendar da
5.	Second inspection review	\$45.
6.	Swimming pool/spa permit	\$100.
7.	Repair/recover/reroof existing buildings	\$35.
8.	Lawn sprinkler system permit with new or replacement backflow assembly	\$40.
9.	Miscellaneous - non-permit inspections - commercial checks	\$35.
10.	Plumbing, mechanical, electrical, and natural gas/propane	
	a. All residential new construction/remodels/additions (unless specified below)	\$.06/square feet of living spa
	b. All commercial new construction/remodels/additions (unless specified below)	\$9.00 per each \$1,000.00
		construction c
	DI 1'	Minimum \$75.
	c. Plumbing:	4.0
	(1) Water heater replacement	\$40.
	(2) Replace/repair water and/or sewer yard lines (no tunneling) d. Electrical:	\$35.
	(1) Service changeout only	\$7 <i>5</i>
	(2) Meter repair only	\$75. \$35.
		<u>фээ.</u>
	e. Mechanical:	
	e. Mechanical: (1) Service changeout	\$125.00 up to two unit: a
	e. Mechanical: (1) Service changeout	
	(1) Service changeout	\$50.00 per additional u
	(1) Service changeout(2) Duct work changeout only	\$50.00 per additional u \$35.
11.	(1) Service changeout(2) Duct work changeout only	\$125.00 up to two unit; a \$50.00 per additional u \$35. \$35. \$150.
11.	(1) Service changeout (2) Duct work changeout only f. Natural gas/propane leak repair and testing	\$50.00 per additional u \$35. \$35.
12.	(1) Service changeout (2) Duct work changeout only f. Natural gas/propane leak repair and testing Commercial parking lot No permit (working without required permit)	\$50.00 per additional u \$35. \$35. \$150.
12. Sign	(1) Service changeout (2) Duct work changeout only f. Natural gas/propane leak repair and testing Commercial parking lot No permit (working without required permit)	\$50.00 per additional u \$35. \$35. \$150. Double permit
12. Sign 1.	(1) Service changeout (2) Duct work changeout only f. Natural gas/propane leak repair and testing Commercial parking lot No permit (working without required permit) IS Face changes only	\$50.00 per additional u \$35. \$35. \$150. Double permit
12. Sign	(1) Service changeout (2) Duct work changeout only f. Natural gas/propane leak repair and testing Commercial parking lot No permit (working without required permit) Is Face changes only Non-electrical signs:	\$50.00 per additional u \$35. \$35. \$150. Double permit
12. Sign 1.	(1) Service changeout (2) Duct work changeout only f. Natural gas/propane leak repair and testing Commercial parking lot No permit (working without required permit) IS Face changes only	\$50.00 per additional u \$35. \$35.

Adopted: August 30, 2019 Effective: October 1, 2019 Page 8 of 10

C.	Hou	se moving	
	1.	House moved outside city limits	\$50.00
	2.	House moved within city limits	\$100.00
Э.		olition - Minimum fee, plus actual costs incurred in the event the City is required to	\$50.00
	_	orm any services	
3	Wat	er system tap charges	
	1.	Where tap already exists and can be readily located	
· • • • • • • • • • • • • • • • • • • •		a. ³ / ₄ " meter water availability fee	\$550.00
		b. 1" meter water availability fee	\$600.00
		c. Change out 3/4" meter to 1" meter at same location	\$400.00
	2.	Where tap does not exist, is not readily located, or paving cut required, the applicant will reimburse the actual costs incurred by the City based on current labor rates, materials, and equipment costs	
		a. 1" water tap / ³ / ₄ " meter	Minimum \$1,500.00
		b. 1" water tap / 1" meter	Minimum \$1,500.00
	3.	Larger mainline tap	Fee computed using standard fees
	J.	Larger manime tap	plus the additional cost of laborand materials, as determined by City Manager
	4.	Other charges	Charges for existing service to larger service will be
			accomplished on a labor and
			materials cost basis, as
			determined by the City Manager
	5.	Water meter equivalency fee	\$1,400.00 per LUE
	٥.	weet motor equivalency too	(living unit equivalent
	1. 2.	Ired (200) feet from any part of the property) Mainline tap for standard 4" tap where tap already exists and can be readily located Mainline tap for standard 4" tap where tap is not readily available, manhole bore, or pavement cut is required, the applicant will reimburse the actual costs incurred by the	\$325.00 Minimum \$1,000.00
		City based on current labor rates, materials, and equipment costs	
	3.	Commercial tap	Cost to be determined by City
			Manager based on cost recovery
	4.	Other taps	Cost to be determined by the City
Э.		ic street and sidewalk construction permit charges	
	1.	Permit to construct street, drive approach, sidewalk, street intersection, or curb and gutter	\$35.00
	2.	Permit to open, dig into, remove the surface from, excavate, or bore/tunnel under any street, sidewalk, alley, public way or place	\$25.00
Η.	Platt	ing fees	
	1.	Preliminary plat/replat application fee	\$150.00
	2.	Final plat, final replat, or amended plat application fee	\$250.00
	3.	Preliminary plat/replat, final plat/replat, or amended plat review fees	
		a. First review (fee included with application fee)	\$0.00
		b. Subsequent review(s)	Applicant to reimburse City at cos
	4.	Final plat, replat, or amended plat - County filing fee	Applicant to reimburse City
	Con	struction plan review	at cos
	1.	First review of non-residential construction plans	\$.00
	2.	Subsequent review(s) of non-residential construction plans	Applicant to reimburse City
			at cos
ſ <u>.</u>	Proc	essing fee (due to public hearing requirements) for "Application to Develop in Planned	\$300.00
		ing" and "Application to Develop a Church or School in Residential Zoning"	25

Adopted: August 30, 2019 Effective: October 1, 2019 Page 9 of 10

Processing fee (due to public hearing requirements) for "Application for Change in Zoning K. Classification"

\$300.00

CITY OF WOODWAY MASTER FEE SCHEDULE XII. WOODWAY FAMILY CENTER FEES

A1303000	。 - 大大大大大大大大大大大大大大大大大大大大大大大大大大大大大大大大大大大大	
A.	Gymnasium rental (fees due when booked/non-refundable in event of cancellation)	(20% Discount for "Friends")
	per day	\$50.00 per hour (2 hour min.) \$350.00
		max. per day
_B.	Gymnasium standing rentals	\$40.00 per hour
<u>C.</u>	Activity registration - youth	
	1. Woodway resident	\$75.00 (\$20.00 Discount for "Friends")
	2. Non-Woodway resident	\$80.00 (\$20.00 Discount for "Friends")
D.	Activity registration - adult	
	1. Woodway resident	\$50.00 (\$20.00 Discount for "Friends")
	2. Non-Woodway resident	\$55.00 (\$20.00 Discount for "Friends")
Ε.	End of season tournament	\$25.00 per team
F.	Summer camp - per session	\$50.00 (\$20.00 Discount for "Friends")
G.	Tournament registration –individual	\$15.00 per person
H.	Sponsorships	
	1. Team (advertise on back of t-shirts)	\$200.00
	2. Center (advertise at center - 3' x 6' banner - one year term)	\$250.00
I.	Walk-in use during business hours	\$3.00/person
K.	Annual membership - "Friends of the Woodway Family Center"	\$96.00

NOTE: All City-sponsored events approved by the City Manager are exempt from paying these fees. CITY OF WOODWAY MASTER FEE SCHEDULE SUMMARY OF AMENDMENTS AND ADOPTING RESOLUTIONS				
Resolution #	Date of Adoption	Section Amended		
R-98-10	09/14/1998	Section I		
R-98-16	11/09/1998	Section II.A - II.E.		
R - 99-05	02/22/1999	Section II.B.		
R-99-08	03/22/1999	Section III.		
R-99-09	04/12/1999	Section II.F.		
R-99-14	07/12/1999	Section III.B.2.b.		
R-99-17	08/09/1999	Section II.A.1.c. & 2.c.; II.G., IV		
R-00-01	01/10/2000	Section V.A		
R-00-05	02/28/2000	Section II.F.		
R-00-12	09/11/2000	Section II.A.(1.bc. & 2.bc.); II.B.2.b.; II.E.; II.H.; III; IV		
R-01-18	07/23/2001	Section II.A.(4.ab.)		
R-01-19	09/10/2001	Section I.B.1.; II.A.(1.ab., 2.ab., & 3.); II.B.; II.D.; II.E.2.; III; VI		
R-02-16	09/16/2002	Section II.B.; II.E.; II.E.2.; II.G.(1. & 2.)		
R-03-11	09/15/2003	Section II.C.; II.D.; II.E.; II.H.; III.B.(3.c.)		
R-03-21	12/08/2003	Section VII.AVII.D.; Section VIII.AVIII.B.		
R-04-03	04/26/2004	Section IV.A IV.C.		

Adopted: August 30, 2019 Effective: October 1, 2019 Page 10 of 10

R-04-08	08/23/2004	Section V.B.; Section IX.AIX.I.
R-04-13	09/13/2004	Section III.B.14.; Section V.; Section VII.A.,B.,D.; Section IX.; Section X.
R-05-19	09/12/2005	All amendments are shown on redlined/highlighted text version which is permanently filed with Res. R-05-19.
R-05-27	11/28/2005	All amendments are shown on redlined/highlighted text version which is permanently filed with Res. R-05-27.
R-06-05	03/27/2006	All amendments are shown on redlined/highlighted text version which is permanently filed with Res. R-06-05.
R-06-15	09/11/2006	All amendments are shown on redlined/highlighted text version which is permanently filed with Res. R-06-15.
R-06-18	10/02/2006	All amendments are shown on redlined/highlighted text version which is permanently filed with Res. R-06-18.
R-07-07	04/09/2007	All amendments are shown on redlined/highlighted text version which is permanently filed with Res. R-07-07.
R-07-15	07/09/2007	All amendments are shown on redlined/highlighted text version which is permanently filed with Res. R-07-15.
R-07-19	09/10/2007	All amendments are shown on redlined/highlighted text version which is permanently filed with Res. R-07-19.
R-08-17	09/08/2008	All amendments are shown on redlined/highlighted text version which is permanently filed with Res. R-08-17.
R-09-16	09/01/2009	All amendments are shown on redlined/highlighted text version which is permanently filed with Res. R-09-16.
R-10-11	09/01/2010	All amendments are shown on redlined/highlighted text version which is permanently filed with Res. R-10-11.
R-11-03	01/24/2011	All amendments are shown on redlined/highlighted text version which is permanently filed with Res. R-11-03.
R-11-06	02/14/11	All amendments are shown on redlined/highlighted text version which is permanently filed with Res. R-11-06.
R-11-16	08/29/11	All amendments are shown on redlined/highlighted text version which is permanently filed with Res. R-11-16.
R-11-18	10/24/11	All amendments are shown on redlined/highlighted text version which is permanently filed with Res. R-11-18.
R-12-02	01/09/12	All amendments are shown on redlined/highlighted text version which is permanently filed with Res. R-12-02.
R-12-17	06/11/12	All amendments are shown on redlined/highlighted text version which is permanently filed with Res. R-12-17.
R-12-20	08/20/12	All amendments are shown on redlined/highlighted text version which is permanently filed with Res. R-12-20.
R-12-22	09/10/12	All amendments are shown on redlined/highlighted text version which is permanently filed with Res. R-12-22.
R-12-23	09/24/12	All amendments are shown on redlined/highlighted text version which is permanently filed with Res. R-12-23.
R-13-04	04/08/13	All amendments are shown on redlined/highlighted text version which is permanently filed with Res. R-13-04.
R-13-07	09/03/13	All amendments are shown on redlined/highlighted text version which is permanently filed with Res. R-13-07.
R-14-04	03/24/14	All amendments are shown on redlined/highlighted text version which is permanently filed with Res. R-14-04.
R-14-11	09/05/14	All amendments are shown on redlined/highlighted text version which is permanently filed with Res. R-14-11.
R-15-06	04/13/15	All amendments are shown on redlined/highlighted text version which is permanently filed with Res. R-15-06.
R-15-10	06/22/15	All amendments are shown on redlined/highlighted text version which is permanently filed with Res. R-15-10.
R-15-12	08/24/15	All amendments are shown on redlined/highlighted text version which is permanently filed with Res. R-15-12.
R-16-16	08/29/16	All amendments are shown on redlined/highlighted text version which is permanently filed with Res. R-16-16.
R-17-16	08/31/17	All amendments are shown on redlined/highlighted text version which is permanently filed with Res. R-17-16.
R-18-16	08/30/18	All amendments are shown on redlined/highlighted text version which is permanently filed with Res. R-18-16.
R-19-14	08/30/19	All amendments are shown on redlined/highlighted text version which is permanently filed with Res. R-19-14.

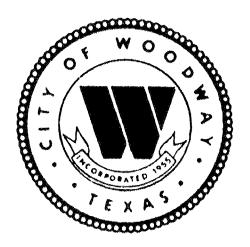


CHART OF ACCOUNTS

CHART OF ACCOUNTS

Funds

- *General Fund includes general government activities, public safety, streets, parks, etc. These services are financed by taxes, charges for services, fines, and interest.
- *General Emergency Reserve maintains an emergency reserve balance for General Fund operations as required by Finance Policy #200.10.
- *General Equipment Replacement accounts for routine equipment replacement purchases on a payback basis from the General Fund.
- 200 *Tourism Fund accounts for hotel occupancy tax revenue and expenditures authorized by State law.
- 203 Unclaimed Money Fund accounts for unclaimed property under \$100 as required by Chapter 76 of the Texas Property Code.
- Franchise Security Deposits accounts for security deposits received from entities with franchise agreements with the City. Deposits may be used by the City in a remedy situation and must be reimbursed by the entity.
- **Drug Seizure/Forfeiture** accounts for money seized in drug related incidents as well as the forfeiture of these funds and authorized expenditures.
- 211 Law Enforcement Continuing Education accounts for funds received from the state for the sole purpose of law enforcement officer education.
- Building Security Municipal Court accounts for court fees authorized by ordinance and the Code of Criminal Procedure for the sole purpose of improving municipal court building security.
- 213 Municipal Court Technology accounts for court fees authorized by ordinance and the Code of Criminal Procedure for the sole purpose of financing the purchase of technological enhancements for a municipal court
- Muni Court Child Safety Fund established in September 2001 this fund accounts for court fees assessed for the offense of Passing a School Bus Loading or Unloading. Funds are restricted to expenses related to enhancing child safety, health, or nutrition, including child abuse prevention and intervention and drug and alcohol abuse prevention.
- 215 Asset Forfeiture accounts for money received from the sale of seized assets.
- *Park Capital Projects accounts for park improvements as approved by the City Parks & Recreation Commission. Projects are funded by annual transfers from the General Fund.
- 301 Park Dedications accounts for funds collected in lieu of parkland dedications to be used for park development within specified zones of the City.
- *General Capital Projects provides a funding source for general City projects typically significant in cost. Revenue sources for this fund include surplus funds transferred from the General Fund and interest.
- *Future Capital Street Improvements established in FY2002 to account for the proceeds of an incremental property tax increase. These proceeds shall only be used for future capital street improvements in order to offset debt issues and payment of such debt requirements,
- **Arboretum Construction Fund** accounts for construction and capital needs of the Carleen Bright Arboretum. Financing sources include bond proceeds, donations, and internal transfers.
- **Development Fund -** established in FY2001 to account for new Economic Development and Community Development initiatives. Programs are funded by internal transfers.
- Family Center Construction Fund accounts for construction and capital needs of the Family Center. Financing sources include donations, and internal transfers.
- *Long-Term Capital Projects Fund established in FY2015 to account for the proceeds of a property tax increase. These proceeds shall only be used for long-term capital projects in order to offset debt issues and payment of such debt requirements.
- *General Debt Service accounts for ad valorem tax revenues and expenditures for general debt service.
- *Utility Fund accounts for water and sewer services that are self-supporting and operate much like a private business.
- *Revenue Debt Service accounts for debt service related to water and sewer activities. Funds are provided as transfers from the Utility Fund.
- ***Utility Emergency Reserve -** maintains an emergency reserve balance for Utility Fund operations as required by Finance Policy #200.10.
- *Utility Equipment Replacement accounts for routine equipment replacement purchases on a payback basis from the Utility Fund.
- *Utility Capital Projects provides a funding source for water and sewer related projects typically significant in cost. Revenue sources for this fund include transfers from the Utility Fund and interest.
- 507 Utility Impact Improvements accounts for impact fee revenues received for future water and sewer capital improvements resulting from economic growth as provided for in the City's impact fee program.
- *16 Utility Improvements accounts for bond funds issued in 2016 for water and sewer utility improvements.
- *17 Utility Improvements accounts for bond funds issued in 2017 for water and sewer utility improvements.
- **General Fixed Assets** accounts for the City's general government fixed assets.
- 900 General Long Term Debt accounts for the City's general long term debt liability.
- 998 Pooled Cash Fund accounts for the City's combined cash accounts.

*Major Funds

Divisions

Genera	l Government
4101	City Secretary's Office
4103	Administration
4105	Finance
4109	Non-Departmental
4103	Non-Departmentar
Public S	Safety
4201	Police/Fire/Animal Control
4203	Municipal Court
4203	Municipal Court
Commu	nity Services
4301	Streets
4302	Sanitation
4303	Parks ·
4304	Public Buildings
4305	Drainage
4306	C.S. Admin/Code Enforcement
1500	C.S. Halling Code Enforcement
Public 1	Utilities
4501	Water Services
4502	Sewer Services
4503	Customer Services
Commu	mity Programs
4603	Woodway Family Center
4604	Community Development
4605	Economic Development
4606	Woodway Beautiful
4607	Youth Commission
4608	Tourism
4609	Carleen Bright Arboretum
Debt Se	ervice
4702	Series 2002
4703	Series 2003
4705	Series 2005
4706	Series 2006
4707	Series 2007
4709	Series 2009 (Refunding)
4710	Series 2009
4711	Series 2011 (Refunding)
4716	Series 2016 (Refunding)
4717	Series 2016
4718	Series 2017
4770	Series 74 1 st Lien
4771	Series 74 Jr Lien
4787	Series 87
4789	Series 89
4789	
	Series 92
4793	Series 93
4794	Series 94
4795	Series 95
4797	Series 1997
4798	Series 1998

Ιm	pact	Fees
TTTT	vacı	T.CC

4801	Roadway Service Area 1
4802	Roadway Service Area 2
4803	Roadway Service Area 3
4804	Water Impact Fees
4805	Sewer Impact Fees

Expenditure Accounts

Salari	es & Wag	es	Clean	ing Dispo	osal Services
11		ur Employees	42	11	Disposal - Landfill
	01	Service/Maintenance		12	Collection - Residential
	02	Office/Clerical		13	Collection - Commercial
	03	Technical		14	Collection - Hazard Waste
	04	Sworn Personnel		15	Blue Bags
	05	Professional		16	Collection - Storm Cleanup
	06	Management/Supervision		20	Uncollectible UB
12		prary Employees		20	onconcensio ob
	01	Temporary/Seasonal	Renai	r & Main	tenance Services
13	Overtin		43	01	Motor Vehicles
	01	Overtime		02	Office Equipment
14	Other	- · · · · · · · · · · · · · · · · · · ·		03	Machinery & Equipment
	01	Employee Firefighters		04	Heavy Equipment
	~ ~	=mproj vo i mongmons		05	Pumps & Equipment
Emplo	oyee Bene	fits		06	Buildings & Grounds
21	01	Health Insurance		07	Streets/Disaster Drill
22	01	FICA/Medicare		08	Parks
23	01	TMRS		09	Lift Stations
25	01	Unemployment		10	Mainlines
26	01	Worker's Compensation		11	Storage Tanks
27	Other	worker's compensation		12	Meters
21	01	Car Allowance		13	
	02	Uniform Service		13	Fire Hydrants
	03	Immunizations	Donto	1 _a	
	03	Team Incentives	<u>Renta</u> 44	20	Machinery/Equip Dental
	05	Incentive Pay	44	20	Machinery/Equip Rental
	03	incentive ray		21	Office Equipment Rental
Profes	ssional &	Technical Services	Insura	ince	
31	01	Special Studies	52	01	Property/Liability
	02	Contract Labor		02	Surety Bond
	03	Doorda & Commissions			•
	U.S	Boards & Commissions			
	03 04	Audit Services	Other	Services	
			Other 53	Services 01	Communications
	04	Audit Services Tax Collection			Communications
	04 05	Audit Services Tax Collection Appraisal District	53 54	01 01	Communications Newspaper Notices
	04 05 06	Audit Services Tax Collection Appraisal District Legal Fees	53 54 55	01 01 01	Communications Newspaper Notices Printing
	04 05 06 07 08	Audit Services Tax Collection Appraisal District Legal Fees Engineering Fees	53 54 55 55	01 01 01 02	Communications Newspaper Notices Printing Newsletter
	04 05 06 07 08 09	Audit Services Tax Collection Appraisal District Legal Fees Engineering Fees Jury Service	53 54 55	01 01 01	Communications Newspaper Notices Printing
	04 05 06 07 08 09	Audit Services Tax Collection Appraisal District Legal Fees Engineering Fees Jury Service Service Charges - GF	53 54 55 55 56	01 01 01 02 01	Communications Newspaper Notices Printing Newsletter Mail Handling
	04 05 06 07 08 09 10	Audit Services Tax Collection Appraisal District Legal Fees Engineering Fees Jury Service Service Charges - GF Record Filing Fees	53 54 55 55 56 Gener	01 01 01 02 01	Communications Newspaper Notices Printing Newsletter Mail Handling
	04 05 06 07 08 09	Audit Services Tax Collection Appraisal District Legal Fees Engineering Fees Jury Service Service Charges - GF	53 54 55 55 56	01 01 01 02 01 ral Suppli	Communications Newspaper Notices Printing Newsletter Mail Handling Les Office Supplies
Other	04 05 06 07 08 09 10 11	Audit Services Tax Collection Appraisal District Legal Fees Engineering Fees Jury Service Service Charges - GF Record Filing Fees Public Health District	53 54 55 55 56 Gener	01 01 01 02 01 cal Suppli 01 02	Communications Newspaper Notices Printing Newsletter Mail Handling Les Office Supplies Computer Supplies
	04 05 06 07 08 09 10 11 12	Audit Services Tax Collection Appraisal District Legal Fees Engineering Fees Jury Service Service Charges - GF Record Filing Fees Public Health District	53 54 55 55 56 Gener	01 01 01 02 01 eal Suppli 01 02 03	Communications Newspaper Notices Printing Newsletter Mail Handling des Office Supplies Computer Supplies Postage
Other 33	04 05 06 07 08 09 10 11 12 <u>Professio</u> 01	Audit Services Tax Collection Appraisal District Legal Fees Engineering Fees Jury Service Service Charges - GF Record Filing Fees Public Health District	53 54 55 55 56 Gener	01 01 02 01 2 1 01 01 02 03 04	Communications Newspaper Notices Printing Newsletter Mail Handling Ses Office Supplies Computer Supplies Postage Film & Developing
	04 05 06 07 08 09 10 11 12 <u>Professio</u> 01 02	Audit Services Tax Collection Appraisal District Legal Fees Engineering Fees Jury Service Service Charges - GF Record Filing Fees Public Health District nal Schools/Conferences Animal Control	53 54 55 55 56 Gener	01 01 02 01 ral Suppli 01 02 03 04 05	Communications Newspaper Notices Printing Newsletter Mail Handling Ses Office Supplies Computer Supplies Postage Film & Developing Motor Vehicle Supplies
	04 05 06 07 08 09 10 11 12 Professio 01 02 03	Audit Services Tax Collection Appraisal District Legal Fees Engineering Fees Jury Service Service Charges - GF Record Filing Fees Public Health District nal Schools/Conferences Animal Control Employment Screening	53 54 55 55 56 Gener	01 01 02 01 eal Suppli 01 02 03 04 05 06	Communications Newspaper Notices Printing Newsletter Mail Handling Les Office Supplies Computer Supplies Postage Film & Developing Motor Vehicle Supplies Botanical Supplies
	04 05 06 07 08 09 10 11 12 Professio 01 02 03 04	Audit Services Tax Collection Appraisal District Legal Fees Engineering Fees Jury Service Service Charges - GF Record Filing Fees Public Health District nal Schools/Conferences Animal Control Employment Screening Recruiting	53 54 55 55 56 Gener	01 01 02 01 22 01 24 02 03 04 05 06 07	Communications Newspaper Notices Printing Newsletter Mail Handling Les Office Supplies Computer Supplies Postage Film & Developing Motor Vehicle Supplies Botanical Supplies Minor Tools
	04 05 06 07 08 09 10 11 12 Professio 01 02 03 04 05	Audit Services Tax Collection Appraisal District Legal Fees Engineering Fees Jury Service Service Charges - GF Record Filing Fees Public Health District nal Schools/Conferences Animal Control Employment Screening Recruiting Ambulance Charges	53 54 55 55 56 Gener	01 01 02 01 2 01 01 02 03 04 05 06 07 08	Communications Newspaper Notices Printing Newsletter Mail Handling Les Office Supplies Computer Supplies Postage Film & Developing Motor Vehicle Supplies Botanical Supplies Minor Tools Traffic Supplies
	04 05 06 07 08 09 10 11 12 Professio 01 02 03 04	Audit Services Tax Collection Appraisal District Legal Fees Engineering Fees Jury Service Service Charges - GF Record Filing Fees Public Health District nal Schools/Conferences Animal Control Employment Screening Recruiting	53 54 55 55 56 Gener	01 01 02 01 22 01 24 02 03 04 05 06 07 08 09	Communications Newspaper Notices Printing Newsletter Mail Handling Les Office Supplies Computer Supplies Postage Film & Developing Motor Vehicle Supplies Botanical Supplies Minor Tools Traffic Supplies Janitorial Supplies
33	04 05 06 07 08 09 10 11 12 Professio 01 02 03 04 05 06	Audit Services Tax Collection Appraisal District Legal Fees Engineering Fees Jury Service Service Charges - GF Record Filing Fees Public Health District nal Schools/Conferences Animal Control Employment Screening Recruiting Ambulance Charges Bank Service Charges	53 54 55 55 56 Gener	01 01 02 01 2 101 01 02 03 04 05 06 07 08 09	Communications Newspaper Notices Printing Newsletter Mail Handling Les Office Supplies Computer Supplies Postage Film & Developing Motor Vehicle Supplies Botanical Supplies Minor Tools Traffic Supplies Janitorial Supplies Chemicals
Utility	04 05 06 07 08 09 10 11 12 Professio 01 02 03 04 05 06	Audit Services Tax Collection Appraisal District Legal Fees Engineering Fees Jury Service Service Charges - GF Record Filing Fees Public Health District nal Schools/Conferences Animal Control Employment Screening Recruiting Ambulance Charges Bank Service Charges	53 54 55 55 56 Gener	01 01 01 02 01 2 10 01 02 03 04 05 06 07 08 09 10	Communications Newspaper Notices Printing Newsletter Mail Handling Ses Office Supplies Computer Supplies Postage Film & Developing Motor Vehicle Supplies Botanical Supplies Minor Tools Traffic Supplies Janitorial Supplies Chemicals Fire/Safety Gear
33	04 05 06 07 08 09 10 11 12 Professio 01 02 03 04 05 06	Audit Services Tax Collection Appraisal District Legal Fees Engineering Fees Jury Service Service Charges - GF Record Filing Fees Public Health District nal Schools/Conferences Animal Control Employment Screening Recruiting Ambulance Charges Bank Service Charges	53 54 55 55 56 Gener	01 01 01 02 01 01 02 03 04 05 06 07 08 09 10 11	Communications Newspaper Notices Printing Newsletter Mail Handling Les Office Supplies Computer Supplies Postage Film & Developing Motor Vehicle Supplies Botanical Supplies Minor Tools Traffic Supplies Janitorial Supplies Chemicals Fire/Safety Gear Risk Mgmt Supplies
Utility	04 05 06 07 08 09 10 11 12 Professio 01 02 03 04 05 06 7 Services 01 02	Audit Services Tax Collection Appraisal District Legal Fees Engineering Fees Jury Service Service Charges - GF Record Filing Fees Public Health District nal Schools/Conferences Animal Control Employment Screening Recruiting Ambulance Charges Bank Service Charges Water Purchase Charges Water System Fee	53 54 55 55 56 Gener	01 01 02 01 02 01 01 02 03 04 05 06 07 08 09 10 11 12 13	Communications Newspaper Notices Printing Newsletter Mail Handling Les Office Supplies Computer Supplies Postage Film & Developing Motor Vehicle Supplies Botanical Supplies Minor Tools Traffic Supplies Janitorial Supplies Chemicals Fire/Safety Gear Risk Mgmt Supplies Community Programs
Utility	04 05 06 07 08 09 10 11 12 Professio 01 02 03 04 05 06 V Services 01 02 03	Audit Services Tax Collection Appraisal District Legal Fees Engineering Fees Jury Service Service Charges - GF Record Filing Fees Public Health District nal Schools/Conferences Animal Control Employment Screening Recruiting Ambulance Charges Bank Service Charges Water Purchase Charges Water System Fee Water Service	53 54 55 55 56 Gener	01 01 01 02 01 2 10 01 02 03 04 05 06 07 08 09 10 11 12 13	Communications Newspaper Notices Printing Newsletter Mail Handling Les Office Supplies Computer Supplies Postage Film & Developing Motor Vehicle Supplies Botanical Supplies Minor Tools Traffic Supplies Janitorial Supplies Chemicals Fire/Safety Gear Risk Mgmt Supplies Community Programs Election Supplies
Utility	04 05 06 07 08 09 10 11 12 Professio 01 02 03 04 05 06 7 Services 01 02	Audit Services Tax Collection Appraisal District Legal Fees Engineering Fees Jury Service Service Charges - GF Record Filing Fees Public Health District nal Schools/Conferences Animal Control Employment Screening Recruiting Ambulance Charges Bank Service Charges Water Purchase Charges Water System Fee	53 54 55 55 56 Gener	01 01 02 01 02 01 01 02 03 04 05 06 07 08 09 10 11 12 13	Communications Newspaper Notices Printing Newsletter Mail Handling Les Office Supplies Computer Supplies Postage Film & Developing Motor Vehicle Supplies Botanical Supplies Minor Tools Traffic Supplies Janitorial Supplies Chemicals Fire/Safety Gear Risk Mgmt Supplies Community Programs

Expenditure Accounts Cont.

Energy	Supplies	S			
62	01	Gas Service		52	94 Debt Service
	02	Electric Service		53	95 Debt Service
				54	97 Debt Service
<u>Food</u>				55	98 Debt Service
63	01	Food/Memorials		56	02 Debt Service
03	02	Banquets/Awards		57	03 Debt Service
	02	Danquets/Awards		58	05 Debt Service
Doolea	and Dani	a dianta		59	06 Debt Service
	and Perio			60	09 Debt Service (Refunding)
64	01	Subscriptions/Memberships		61	09 Debt Service (Refunding)
a	10.4	D		62	11 Debt Service (Refunding)
		- Property		63	16 Debt Service (Refunding)
71	01	Land		80	07 Debt Service
72	01	Buildings & Improvements		81	
73	01	Water Wells			16 Debt Service (Refunding)
	02	Water Storage Tanks		82	16 Debt Service
	03	Water Pumps/Wells		83	17 Debt Service
	04	Water Mainlines			
	05	Water Meters		Service	
	06	Sewer Mainlines	82	01	Principal Paid on Bonds
	07	Sewer Lift Stations		02	Interest Paid on Bonds
	08	Fire Hydrants		03	Agents Fees
	09	Sewer Treatment System		04	Bond Issue Costs
74	01	Machinery & Equipment		05	Bond Cost Amortization
7.1	02	Vehicles			
	03	Office FF&E			
	03				
	04	Heavy Equipment			
Other I	Expendit	ires			
80	01	Contingency			
00	02	Annual Event			
	03	Visitor Information Center			
	03				
		Arts Organizations and Programs Conventions			
	05				
	06	Arboretum			
	07	Tourism Advertising and Promotions			
	08	Conference Sponsorships			
	09	N.E.T. Initiatives			
	10	Dedicated Memorials			
Transfe		C 135 112			
81	01	Grant Matching			
	02	Rate Case Contingency			
	03	Equipment Replacement			
	04	Park Capital Projects Reserve			
	05	Capital Projects			
	06	Whitehall Visitors Center			
	07	Arboretum			
	08	Tourism Fund			
	09	Development Fund			
	10	General Fund			
	11	Utility Fund			
	12	GF Emergency Reserve Fund			
	13	UF Emergency Reserve Fund			
	14	General Projects			
	50	74 Debt Service			
	51	97 Debt Service			
	<i>3</i> 1	" Welcome Hon	ie to W	oodway "	

Capital Projects

-	•		
10101	Merrifield Pad & Walls	20152	Well/Pump Repairs - Bosque Well
20001	Woodfest	20153	Well/Pump Repairs - Business Acres Well
20002	South Tower Improvements	20154	Sewer - Backhoe Repair
20003	Welcome Towers	20155	Sewer - Man Lift
20101	Admin - Staff Car	20156	Compressed Air Foam System
20102	PS - Patrol Vehicles	20157	Dictaphone Recorder System
20103	Water - 3/4 Ton Truck	20158	Vacuum Truck
20104	Sewer - Backhoe	20159	Sewer Line Video Camera
20105	Sewer - Pickup Trucks	20160	P.S Miscellaneous Fire Equipment
20106	Inspections - Truck	20161	M.C Electronic Ticketers
20107	Public Safety Pumper Truck	20162	Welder
20108	Shredder	20163	P.S Reverse 911 System
20109	Streets - 3/4 Ton Pickup Truck	20164	Utility Trailer
20110	Parks - 3/4 Ton Pickup Truck	20165	Cement Mixer
20110	Customer Service - Compact Truck	20166	Concrete Mixer
20111	Tractor with Hydraulic Box Blade	20167	Alarm Monitors
20112	Air Compressor	20168	P.S Alarm Direct Equipment
20113	Pavement Breaker	20169	P.S Search/Drug K-9
20114		20170	P.S Mobile Data Terminal
	Animal Control - Compact Truck	20171	P.S Fire Truck Maintenance
20116	Streets - Dump Truck	20172	Family Center - Copier
20117	Parks - Riding Mower	20172	Family Center - Scoreboards
20118	Carleen Bright Arboretum - Utility Vehicle	20173	Water - Tank Inspection
20119	Carleen Bright Arboretum - Mower	20175	Water - Master Meters
20120	Customer Service - Heavy Duty Laser Printer	20176	Water - Valve Machine
20121	Computer I.D. System	20177	Water - Lift/Rescue Unit
20122	P.S Bullet Proof Vests	20177	Admin - Laser Fiche
20123	P.S SRT Entry Vests	20178	PS - Mobile Laptop Computers
20124	P.S Card Video Cameras	20179	
20125	Streets - Vibratory Roller	20180	PS - Surveillance Equipment
20126	Adm/Insp - ½ Ton Pickup	20181	PS - Training System
20127	Water - Backhoe Loader		CS - Surveying Equipment
20128	Sewer - Dump Truck	20183	Parks - Walk Behind Mower
20129	Water - Leak Locator	20184	PS - Digital Radios
20130	P.S Thermal Imager	20185	PS - Armored Vehicle Overhaul
20131	P.S Radar Unit	20186	Streets - Backhoe
20132	P.S Redman Training Suit	20187	WFC - Marquee
20133	P.S Interior Vehicle Equipment	20188	WFC - Gym Floor Machine
20134	P.S Light Bars	20189	Sewer - Generators
20135	M.C Computer System	20190	Sewer - Pipeline Meter
20136	IBM AS400 Computer Upgrade	20191	Arboretum - Commercial Trimmer
20137	Water - Electronic Meters	20192	Arboretum - Tapping Machine
20138	Water - CL2 Equipment	20193	LAS Injection System
20139	Water - CL2 Houses	20194	PS - Training Target System
20140	P.S Pagers	20195	Streets - Heated Emulsion Compartment
20141	P.S Breathing Apparatus	20196	PS - AR15 Rifles
20142	P.S Mobile Radios	20197	City Wide Computer System
20143	P.S Fire Truck	20198	PS - Glock Handguns
20144	Generator	20199	PS - SCBA Air Compressor
20145	Trench Box	20200	PS - SCBA Air Cylinders
20146	Playground Equipment	20201	Streets - Dump Truck
20147	Track Excavator	20202	Sewer - SCADA System
20148	Trash Pump	20203	Well/Pump Repairs - Tater Hill
20149	Pump	20204	PS - All Terrain Vehicle
20150	P.S Electronic Stun Guns	20205	PS - IPAD Mobile Conversion
20151	Well/Pump Repairs - 84 Well	20206	Streets - Street Cutter

Capital Projects Cont.

		20224	7.14. 7.0
20207	PB - Fuel Tracking System	30224	Public Information Marquee
20208	PS - Dispatch Consoles	30225	Inspection Office Renovation
20209	Streets - Brush Chipper	30230	Slurry Seal
20210	P.S Ballistic Helmets	30240	Landscaping
20211	P.S Hostage Negotiations System	30241	P&Z Manual/Code Revisions
20212	PB - Ice Machine For City Shop	30242	Building - 1124 Fairway
20213	Water - Lawn Mower	30243	Sidewalks
20214	Water - Chlorine Scales	30244	Remodel City Hall
20215	Water - Fire Hydrant Meter	30245	New Community Services Offices
20216	Water - Jackhammer	30246	Gas Tank Canopy
20217		30247	New City Hall & Furniture
	Compact Track Loader	30248	Property - 1308 Wood Valley
20218	Crane Truck	30249	Hwy 84 Tower Lighting
20219	Water - Water Meter Resetter	30250	Public Safety Remodel
20402	Arboretum - Phase II	30251	Paint Public Buildings
21301	P.S License Plate Reader	30251	-
21302	M.C Desktop Computer		Property - Estates Drive
21303	M.C Laserfiche System	30253	9017 Kingswood Drainage
30001	Woodway Park Signage/Security Improv.	30254	Property - 844 Estates
30002	Park Restroom Repair	30255	P.S Digital Radio Conversion
30003	Disc Golf	30256	Replace Roof - 924 Estates
30004	Backstops	30257	Replace A/C - 924 Estates
30005	Whitehall Park Improvements	30258	1218 & 1220 Wood Valley
30006	Playground Equipment/Improvements	30259	Hwy 84 Beautification
30007	Poage Park Improvements	30260	Repair Public Safety Building
30008	Athletic Field Complex	30261	Poage Drive Cape Seal
30009	Woodway Elementary Park Improvements	30262	Replace A/C - 920 Estates
30010	Marquee	30263	Public Bldgs - Parking Lots
30011	Playground - Woodway First Baptist	30264	Harbor Drive Reconstruction
30012	Woodway Park Restroom	30265	Bosque & Estates Cape Seal
30013	Family Center Improvements	30266	Council Room Upgrades
30013	Whitehall Parking Lot	30267	Parking/Expansion (WFC)
30015	Misc Parks Board Projects	30268	PB - Rehab Fuel Tank
30201	Cherry Creek Drainage	30401	Santa Fe Street Improvement
30201	Long Range Plan/Impact Fee Program	30402	Taos Street Improvement
30202	Plantings/Beautification	30403	Old McGregor/Taos/Santa Fe Street Improve
30203	Bosque/Estates - Buttons	30404	Estates/Bob-O-Link Street Improvement
	-	30405	Cherry Creek Drive
30205	Estates/84 Improvements	30406	Cherry Creek Place
30206	Service Center	30407	Bob-O-Link
30207	Outdoor Classroom	30408	Lazy River
30208	Public Safety Training Grounds	30409	Douglas
30209	ADA Improvements	30410	Broad
30210	Early Warning System	30410	Cactus
30211	Park Planner		
30212	Alarm Monitoring System	30412	Deb
30213	Alarm System Consultant	30413	Falcon
30214	Woodfall Repair	30414	Thrush
30215	Wedgewood Repair	30415	Whippoorwill (Cardinal to Estates)
30216	Service Center Fuel Facility	30416	Whippoorwill (Cardinal to Ivy Ann)
30217	City Hall Improvements	30417	Ivy Ann (Woodland West-End)
30218	AS400 Computer Upgrades/HTE	30418	Cardinal
30219	Fire Bay Ceiling	30419	Business Acres Drainage
30220	Equipment Canopy	30420	Fairway Road Culvert
30221	Sand/Gravel Material Storage	30421	Fairway Road Bridge
30222	Public Safety Building Correction Const.	30422	Year 2000 CIP - Group 1
30223	Park Road Improvements	30423	Year 2000 CIP - Group 2
	•	30424	Year 2001 CIP

Capital Projects Cont.

		50415	Cherry Creek Lift Station
30425	Year 2002 CIP	50416	Deer Ridge Lift Station
30427	Year 2004 CIP	50417	Rework Pump Houses
30601	Richie Road Bridge	50417	Misc Pump/Well Repairs
30602	2008 Capital Improvements	50419	Misc Fire Hydrant Maintenance
30603	West Fairway Improvements	50419	Santa Fe/Old McGregor Improvements
30604	2020 Capital Improvements	50420	McGregor Tank Repair
30801	Whitehall Center Floor	50421	Shadow Mountain Lift Station
30802	Whitehall Center French Drain		
30803	Whitehall Center Back Porch	50423	Crown Ridge Lift Station
30804	Whitehall Center Maintenance Area Fencing	50424	Inflow & Infiltration Analysis/Repairs
30805	Whitehall Center Demolish & Remove House	50425	Badger Ranch - Up Size Sewer
30806	Whitehall Center Camera Security System	50426	Storage Building
30807	Whitehall Master Plan	50427	Wooded Crest Utility Improvements
30808	Whitehall Event Building	50428	Water - Paint Bosque Tank
30809	Whitehall Concrete Replacement	50429	Water - Disinfection System
30810	Pavilion Interior	50430	The Woods Lift Station
30811	Whitehall Renovations	50431	Water - Elysian Waterline
30812	CBA - Paint Whitehall	50432	Water - Pressure Tank Repairs
30812	CBA - Pond Feasibility Study	50433	Sewer - Sandalwood Storm Sewer
30813	CBA - Pavilion Curbs	50434	Sewer - Fairway Interceptor
30814	CBA - Pavilion Generator	50435	Water - Pressure Tank Rehab
30815	CBA - Parking Lot	50436	Water - Tater Hill Tank Rehab
		50437	Water - Master Plan Update
30817	CBA - Property (1216 Wood Valley)	50438	Water - Hwy 84 Tank Rehab
30818	CBA - Pavilian Fountain	50439	Water - Brentwood Waterline
30819	CBA - Pavilion Improvements	50440	Water - Fairway & Catalina
30820	CBA - Bridal Path Landscaping	50441	Sewer - Main Relocation
30821	CBA - Allison's Garden Make Over	50442	Water - Acorn Tank Rehab
30822	CBA - Solar Bollard Lighting	50443	Water - Bosque/Santa Fe Water Line
31001	Family Center Gymnasium Floor	50444	Sewer - Harbor/Woods Air Relief Valve
31002	Family Center Exterior Paint	50445	Sewer - Summit Ridge Force Main Extension
31003	Family Center Interior Paint	50446	Water - Tater Hill Well Flow Control Valves
31004	Family Center Bathroom Stalls	50447	Water - Santa Fe Well Electric Gate
31005	Family Center Playground Equipment	50448	Water - Santa Fe Well Pump House
31006	Family Center Ball Field Fencing	50501	Acorn Well Pumping/Piping
31007	Family Center Erosion Control Plants	50501	Bosque Well Pumping/Piping
31008	Family Center Capital Improvements	50502	Business Acres Well Pumping/Piping
31009	Family Center Roof	50504	Santa Fe Well Pumping/Piping
31010	Family Center Master Plan	50505	Paint Storage/ Pressure Tanks
31011	Family Center Soccer Fields	50801	Santa Fe Storage Tank
31012	Family Center Parking/Expansion	50901	Hwy 84 Water Well
50401	Surface Water Connections	51101	WMARSS Improvements
50402	Rainbow Lake Interconnect	51101	
50403	Wedgewood/Woodland West PRV		Sewer Emergency Repairs Business Acres Water Well
50404	Atlas Sewer Line	51201	
50405	Lift Station Rehabilitation	51301	Water - McGregor Water Line
50406	Lift Station Telemetering	51302	Sewer - La Salle Lift Station (WMARSS)
50407	Lift Station Gen Sets	51401	2017 Utility Improvements
50408	Poly Service Replacements		
50409	Dominion Park Sewer Line		
50410	Sewer Line Camera Work		
50411	Poage Drive Project		
50411	Water System Study		
50413	Santa Fe Storage Study		
50413	Rehab Merrifield/G Branch		
20414	Rondo Montificia/O Dianon		

BUDGET GLOSSARY

BUDGET GLOSSARY

This document contains specialized and technical terminology that is unique to public finance and budgeting. To assist the reader, a budget glossary follows:

ACCRUAL BASIS. The basis of accounting under which transactions are recognized when they occur, regardless of the timing of related cash flows.

ACCRUED EXPENSES. Expenses incurred but not due until a later date.

AD VALOREM TAXES. (Current) All property, real personal, mixed tangible, intangible, annexations, additions, and improvements to property located within the taxing units jurisdiction which are subject to taxation on January 1 of the current fiscal year. Following the final passage of the appropriations ordinance, City Council sets the tax rate and levy for the current fiscal year beginning October 1 and continuing through the following September 30th.

AD VALOREM TAXES. (**Delinquent**) All taxes are due on receipt of bill and are delinquent if not paid before February 1 of the fiscal year in which it is imposed.

AD VALOREM TAXES. (Penalty and Interest) A delinquent tax incurs a penalty of six (6%) percent of the amount of the tax for the first calendar month it is delinquent, plus one (1%) percent for each additional month of portion of the month the tax remains unpaid prior to July 1 of the year in which it becomes delinquent. However, the delinquent tax on July 1 incurs a total penalty of twelve (12%) percent of the amount of the delinquent tax without regard to the number of months the tax has been delinquent. If a person exercises the split-payment option, as provided by the Property Tax Code, and fails to make the second payment before July 1, the second payment is delinquent and incurs a penalty of (12%) percent of the amount of the unpaid tax. A delinquent tax incurs at the rate of one (1%) percent for each month or portion of a month the tax remains unpaid.

APPROPRIATION. A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes.

ASSESSED VALUATION. A value that is established for real or personal property for use as a basis for levying property taxes. (Note: Property values are established by the McLennan County Appraisal District.)

BALANCED BUDGET. A budget adopted by the legislative body and authorized by ordinance where the proposed expenditures are equal to or less than the proposed resources.

BOND. A written promise to pay a sum of money on a specific date at a specified interest rate. The interest payments and the repayment of the principal are detailed in a bond ordinance. The most common types of bonds are general obligation and revenue bonds. These are most frequently used for construction of large capital projects (such as buildings, streets, and water and sewer improvements).

BUDGET. A financial plan of projected resources and proposed expenditures for a given period.

BUDGET CALENDAR. The schedule of key dates or milestones which the City follows in the preparation, adoption, and administration of the budget.

BUDGETED FUNDS. Funds that are planned for certain uses but have not been formally or legally authorized by the legislative body. The budget document that is submitted for Council approval is composed of budgeted funds.

CAPITAL EXPENDITURES. Outflows of spendable resources that result in the acquisition or upgrade of physical assets such as property, buildings, or equipment. They should have a useful life of more than two years and a monetary value of \$1,000 or more.

CAPITAL OUTLAYS. Expenditures that result in the acquisition of or addition to fixed assets.

CAPITAL PROJECTS FUND. A fund created to account for financial resources to be used for acquisition or construction of major capital facilities (other than those financed by proprietary funds, special assessments, and trust funds).

CASH BASIS. A basis of accounting under which transactions are recognized only when cash changes "hands".

CERTIFICATES OF OBLIGATION (CO). Legal debt instruments used to finance capital projects. They are secured by the ad valorem taxing power of the issuing government and do not require voter authorization.

COST ACCOUNTING. That method of accounting which provides for assembling and recording of all the elements of cost incurred to accomplish a purpose, to carry on an activity or operations, or to complete a unit of work or a specific job.

CREDIT RATING. The credit worthiness of a government unit as determined by an independent rating agency.

CURRENT TAXES. Taxes that are levied and due within the current year.

DEBT SERVICES. Principal and interest obligations for bonds and other debt instruments according to a pre-determined payment schedule.

DEFICIT. (1) The excess of the liabilities of a fund over its assets. (2) The excess of expenditures over revenues during an accounting period; or, in the case of proprietary funds, the excess of expense over income during an accounting period.

DELINQUENT TAXES. Taxes that remain unpaid on and after the date on which a penalty for non-payment is assessed.

DEPRECIATION. The process of estimating and recording the lost usefulness, expired useful life or diminution of service from a fixed asset that cannot or will not be restored by repair and will be replaced. The cost of the fixed asset's lost usefulness is the depreciation, or the reserve cost, in order to replace the item at the end of its useful life.

DESIGNATED FUND EQUITY. The excess of a fund's assets over its liabilities and reserves which has been officially assigned a particular purpose by the governmental board.

DIVISION. An administrative segment of the City which indicates management responsibility for an operation or a group of related activities within a functional area.

ENTERPRISE FUND. A fund established to account for operations (a) that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the costs (expenses, including depreciation) for providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes. Examples of Enterprise Funds are those for water and sewer systems.

ENCUMBRANCES. Commitments related to unperformed (executory) contracts for goods or services.

EXPENDITURE. This term refers to the outflow of funds paid or to be paid for an asset obtained or goods and services obtained regardless of when the expense is actually paid. This term applies to all funds. Note: An encumbrance is not an expenditure. An encumbrance reserves funds to be expended when goods or services are received.

EXPENSES. Charges incurred (whether paid immediately or unpaid) for operation, maintenance, interest and other charges.

FISCAL YEAR. The time period designated by the City signifying the beginning and ending period for recording financial transactions. The City of Woodway has specified October 1 to September 30 as its fiscal year.

FIXED ASSETS. Assets of a long-term character which are intended to continue to be held or used, such as land, building, improvements other than buildings, machinery and equipment.

FRANCHISE TAX. This is a charge paid for the use of City streets and public right of way and is in lieu of all other municipal charges, fees, street rentals, pipe taxes or rentals, easement or other like franchise taxes, inspections fees, and/or charges of every kind except Ad Valorem and special assessment taxes for public improvements.

FULL TIME EQUIVALENT (FTE). A quantifiable unit of measure utilized to convert hours worked by part-time, seasonal, or temporary employees into hours worked by full-time employees. Full-time employees work 2,080 hours annually. A part-time employee working 1,040 hours annually represents a .50 FTE.

FUNCTION. A group of related activities aimed at accomplishing a major service or regulatory program for which a government is responsible.

FUND. An accounting entity that has a set of self-balancing accounts and that records all financial transactions for specific activities or government functions. Eight commonly used funds in public accounting are: general fund, special revenue funds, debt service funds, capital project funds, enterprise funds, trust and agency funds, internal service funds, and special assessment funds.

FUND BALANCE. Fund balance is the excess of assets over liabilities and is therefore also known as surplus funds.

GENERAL FUND. The fund used to account for all financial resources except those required to be accounted for in another fund.

GENERAL OBLIGATION BONDS (GO). Bonds that finance a variety of public projects such as streets, building, and improvements. These bonds are backed by the full faith and credit of the issuing government and require voter authorization.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP). Uniform minimum standards of and guidelines to financial accounting and reporting. These principles: govern the form and content of the basic financial statements of an entity; encompass the conventions, rules, and procedures necessary to define accepted accounting practice at a particular time; include not only broad guidelines of general application, but also detailed practices and procedures; and, provide a standard by which to measure financial presentations.

GOVERNMENTAL FUNDS. It refers to the General Fund, all Special Revenue Funds and the Debt Service Fund.

GRANTS. Contributions or gifts of cash or other assets from another government to be used or expended for a specific purpose, activity, or facility.

HOME RULE CITY. A Texas municipality that operates under a municipal charter that has been adopted or amended as authorized by Article XII, section 5, of the Texas Constitution. A home rule city must have a population of more than 5,000 people and be governed by the State Constitution of Texas as opposed to the state laws of Texas.

HOTEL/MOTEL TAX. Pursuant to a State law, a tax is levied upon the cost of occupancy of any room or space furnished by any hotel/motel. The current rate of taxation is 13% (7% of which is paid to the City and budgeted for limited uses and 6% of which is collected by the State).

INTERFUND TRANSFERS. Amounts transferred from one fund to another.

INTERNAL SERVICE FUNDS. A fund used to account for the financing of goods or services provided by one City department or cost center to other departments, on a cost-reimbursement basis.

INVESTMENTS. Securities and real estate held for the generation of revenue in the form of interest, dividends, rentals, or lease payments. The term does not include fixed assets used in governmental operations.

LEVY. (Verb) To impose taxes, special assessments, or service charges for the support of governmental activities. (Noun) The total amount of taxes, special assessments, or service charges imposed by a government.

LONG-TERM DEBT. Debt with a maturity of more than one year after the date of issuance.

MODIFIED ACCRUAL BASIS. The accrual basis of accounting adapted to the governmental fund type spending measurement focus. Under this basis, revenues are recognized when they become both "measurable" and "available to finance expenditures within the current period". Expenditures are recognized when the related fund liability is incurred except for: (1) inventories of materials and supplies which may be considered expenditures either when purchased or when used; (2) prepaid insurance and similar items which need not be reported; (3) accumulated unpaid vacation, sick pay, and other employee benefit amounts which need not be recognized in the current period, but for which larger-than-normal amounts which need not be recognized in the current period, but for which larger-than-normal accumulations must be disclosed in the notes to the financial statements; (4) interest on special assessment indebtedness which may be recorded when due rather than accrued, if approximately offset by interest earning on special assessment levies; and (5) principal and interest on long-term debt which are generally recognized when due.

OPERATING BUDGET. A plan of current year expenditures and the proposed means of financing them. The annual operating budget is the primary means by which most of the financing acquisition, spending, and service delivery activities of government are controlled.

OPERATING TRANSFERS. All interfund transfers other than residual equity transfers.

ORDINANCE. A formal legislative enactment by the governing board of a municipality. If an ordinance is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies. The difference between an ordinance and a resolution in that the latter is less formal and has a lower legal "status". Ordinarily, statutes or charters will specify or imply those legislative actions which must be by ordinance and those which may be by resolution. Revenue raising measures such as these required for imposition of taxes, special assessments and service charges, universally require ordinances.

OVERLAPPING DEBT. The proportionate share of the debts of local governments located wholly or in part within the limits of the reporting government which must be borne by property within each government.

PERFORMANCE MEASURES. Specific quantitative and qualitative measures of work performed as an objective of the department.

PROGRAM DESCRIPTION. A description of the nature of service delivery provided at a particular level of funding.

PROGRAM OBJECTIVES. Program objectives are quantifiable steps toward accomplishing stated goals. Objectives should have a specific time frame or measurable achievement, and should be able to be reached or completed within the current fiscal year. Objective statements are not required for every activity performed, but should focus on the major steps necessary for achieving established goals.

PROGRAM GOALS. Goals identify the end result the division/department desires to achieve with its activities, but goals are often ongoing and may not be achieved in annoyer.

PRODUCTIVITY MEASURES. Productivity measures should reflect how well a program is performing its activities to meet the needs of the public and the organization, and they should measure productivity, effectiveness, efficiency or the impact of a services provided. While activity measures indicate "how much" activity the division/department is performing, productivity measures identify "how well" the division/department is performing.

PROPERTY TAX. Property taxes are levied on both real and personal property according to the property's valuation and the tax rate.

PROPRIETARY FUND. Funds, within a governmental accounting system, that operate like business entities. These funds are characterized as either enterprise or internal service funds.

RESERVE. An account or fund restricted for a specific purpose and is, therefore, not available or recommended for general appropriation.

RETAINED EARNINGS. An equity account reflecting the accumulated earnings of an enterprise or internal service fund.

REVENUE BONDS. Bonds for which principal and interest are payable exclusively from earnings from an Enterprise Fund. in addition to a pledge of revenues, such bonds sometimes contain a mortgage on the Enterprise Fund's property.

REVENUES. (1) Increases in governmental fund type net current assets from other than expenditure refunds and residual equity transfers. Under NCGA Statement 1, general long-germ debt proceeds and operating transfers in are classified as "other financing sources" rather than revenues. (2) Increases in proprietary fund type net total assets from other than expense refunds, capital contributions, and residual equity transfers. Under NCGA Statement 1, operating transfers in are classified separately from revenues.

ROW. Right of Way

SALES TAX. A general "sales tax" is levied on all persons and businesses selling merchandise in the City limits on a retail basis. The current sales tax rate for the City is 8.25% (with only 1.5% rebated to the City from the State).

SCADA. Supervisory Control and Data Acquisition

SERVICE CHARGES. Service charges are allocated to all Enterprise Fund activities (e.g., water/sewer) for indirect management and administrative support provided by General Fund departments.

SPECIAL REVENUE FUNDS. Funds that account for the accumulation and distribution of legally restricted resources to expenditures for a specific purpose.

SURPLUS. The excess of the assets or resources of a fund over its liabilities or obligations.

TAV. Taxable Assessed Valuations.

TAXES. Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the public. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments (neither does the term include charges for services rendered only to those paying such charges as, for example, sewer service charges).

UNDESIGNATED FUND EQUITY. The excess of a fund's assets over its liabilities and reserves which has not been officially assigned a particular purpose by the governmental board.

UNENCUMBERED BALANCE. The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future purchases.

WMARSS. Waco Metropolitan Area Regional Sewage System is a regional sewage treatment plant owned by the cities of Bellmead, Hewitt, Lacy Lakeview, Lorena, Robinson, Waco and Woodway.

WORKING CAPITAL. Current assets less current liabilities.

WORKLOAD MEASURES. Workload measures reflect major activities of the division/department in terms of quantity of work accomplished. Workload measures should be able to be tracked with a reasonable amount of time and effort.